Consolidated Financial Statements of

URBAN DEVELOPMENT CORPORATION OF TRINIDAD AND TOBAGO LIMITED

December 31, 2016 (*Presented in Trinidad and Tobago Dollars*)

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For the year ended December 31, 2016

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Statement of Management's Responsibilities Urban Development Corporation of Trinidad and Tobago Limited

Management is responsible for the following:

- Preparing and fairly presenting the accompanying financial statements of Urban Development Corporation of Trinidad and Tobago Limited (the "Corporation" or "UDeCOTT"), which comprise the statement of financial position as at December 31, 2016, the statements of profit or loss and comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information;
- Ensuring that the Corporation keeps proper accounting records;
- Selecting appropriate accounting policies and applying them in a consistent manner;
- Implementing, monitoring and evaluating the system of internal control that assures security of the Corporation's assets, detection/prevention of fraud and the achievement of the Corporation's operational efficiencies;
- Ensuring that the system of internal control operated effectively during the reporting period;
- Producing reliable financial reporting that complies with laws and regulations, including the Companies Act; and
- Using reasonable and prudent judgement in the determination of estimates.

In preparing these financial statements, management utilised the International Financial Reporting Standards, as issued by the International Accounting Standards Board and adopted by the Institute of Chartered Accountants of Trinidad and Tobago. Where International Financial Reporting Standards presented alternative accounting treatments, management chose those considered most appropriate in the circumstances.

Nothing has come to the attention of management to indicate that the Company will not remain a going concern for the next twelve months from the reporting date, or up to the date the accompanying financial statements have been authorised for issue, if later. Management affirms that it has carried out its responsibilities as outlined above.

Tamica Charles-Phillips Chief Executive Officer

Burton Andre Hinkson Divisional Manager Finance

Date: March 4, 2022

Date: March 4, 2022



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Independent Auditors' Report To the shareholder of Urban Development Corporation of Trinidad and Tobago Limited

Disclaimer of Opinion

We were engaged to audit the accompanying consolidated financial statements Urban Development Corporation of Trinidad and Tobago Limited (the "Corporation" , "UDeCOTT" or "Group"), which comprise the consolidated statement of financial position as at December 31, 2016, the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

We do not express an opinion on the accompanying consolidated financial statements of the Corporation. Because of the significance of the matter described in the *Basis for Disclaimer of Opinion* section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Basis for Disclaimer of Opinion

The qualification arose from two entities with the group, namely Urban Development Corporation of Trinidad and Tobago Limited and Port of Spain Waterfront Development Limited. These have impacted the group report as the issues relate to a lack of sufficient and appropriate audit evidence and are considered material and pervasive to the Group.

Over the time between the period being audited and our engagement for the audit, there has been turnover of key accounting and management personnel. There were also changes in the Corporation's system of internal controls that have not been adequately documented. Accordingly, we were unable to obtain a complete understanding of the Cash and Bank, Construction Management and Purchases and Payables processes that existed during the period being audited. This has limited our ability to conduct the audit in accordance with International Standards on Auditing ("ISA").

KPMG, a Trinidad and Tobago partnership and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee.



Documentation to support the completeness, existence, accuracy and valuation of the balances noted below could not be provided due to the inability of management to locate the supporting evidence. As a result, we were unable to obtain sufficient appropriate audit evidence over the relevant account balances noted below for the year ended 31 December 2016 and we were unable to determine whether any adjustments might have been found necessary in respect of recorded or unrecorded elements comprising the consolidated statement of financial position, separate statements of profit or loss and other comprehensive income and changes in equity and cash flows and disclosures in the notes to the financial statements as follows:

Investment property

- (a) Management did not provide information to support the valuation of the opening balance of investment properties. In addition, no supporting documentation was provided to support the valuation of \$6,156,019,148 of investment properties at 31 December 2016.
- (b) An amount of \$1,478,678,972 was transferred to investment property from construction in progress which relates to the cost of 5 incomplete projects. We were not provided with sufficient and appropriate audit evidence to determine the accuracy and validity of these costs.
- (c) Management has not provided \$880,793,425 of completion certificates for projects transferred to investment property from construction in progress. We were not provided with sufficient and appropriate audit evidence to determine the existence and accuracy of these projects that were transferred.

Impairment

We were unable to obtain sufficient and appropriate evidence to determine if the following balances were impaired and the magnitude of any potential impact:

- (1) Project receivables which is stated in the consolidated statement of financial position as \$514,006,020.
- (2) Construction in progress which is stated in the consolidated statement of financial position as \$1,344,649,901.



Other Property Plant and Equipment

(d) IAS 16.43 Property, Plant and Equipment requires that each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item shall be depreciated separately. The Corporation has not identified major components of the hotel to be depreciated separately given the likely different useful life for each component. We were therefore unable to assess the impact on these consolidated financial statements.

Value Added Tax (VAT)

(e) The Value Added Tax (VAT) Act Section 21 provides that a company that makes or which intends to make commercial supplies in excess of \$500,000 over a twelve month period or less is required to register for VAT. The Group's subsidiary meets these requirements and has not registered for VAT. This represents non-compliance with the VAT Act. The Act stipulates a fine of \$15,000 and interest and penalties for outstanding taxes due and payable. We were unable to obtain sufficient appropriate audit evidence to quantify the impact of this non-compliance.

Other

- (f) We have not been able to obtain sufficient and appropriate audit evidence that the following balances are complete, exist, they are accurate and are appropriately measured:
 - (1) Contributed Capital recorded on the Consolidated Statement of Financial Position at \$3,584,475,029;
 - (2) Cash and Cash Equivalents of \$205,494,856 recorded within the line item on the Consolidated Statement of Financial Position at \$567,380,862;
 - (3) Advanced payments of \$128,455,232, Receivable from Hyatt of \$27,657,040 and Interest Receivable Projects \$550,860,101 recorded within accounts receivables and prepayments stated in the Consolidated Statement of Financial Position as \$1,043,094,078;
 - (4) Trade payables of \$13,157,771, Retention payable of \$54,827,330 and Due to Government of Trinidad and Tobago of \$482,032,878 recorded in Accounts Payable and Accruals stated in the Consolidated Statement of Financial Position as \$988,287,291;



Other (continued)

- (5) Construction in progress \$1,297,231,455 recorded within on the Consolidated Statement of Financial Position \$1,344,649,145;
- Project receivables representing contract works billed to GORTT (Government of the Republic of Trinidad and Tobago) of \$423,002,412 (2015 \$510,008,462) reported on the Consolidated Statement of Financial Position as \$514,006,020;
- (7) The borrowings fair value disclosed in the note to the note to the financial statement 4(a)(ii) of \$8,208,711,850;
- (g) Management was unable to provide a Consolidated Statement of Cash Flow that complies with the requirements of IAS 7 *Statement of Cash Flows*. Specifically, the cash flow statement presented does not:
 - i. appropriately exclude non-cash transactions such as borrowings paid on behalf of UDeCOTT and transfers.
 - ii. appropriately adjust for capital contributions;
 - iii. consider accrued interest in deriving the interest paid; and
- (i) Management was unable to disclose specific inputs into the valuation models, sensitivity of inputs of Investment Securities, Short Term Investments and Investment Property in accordance with IFRS 13 *Fair Value Measurement.*
- (j) Management has not appropriately disclosed judgments applied with respect to accounting for transactions with GORTT. Specifically:
 - i. how it distinguishes payments made in the capacity as a shareholder vs a government grant; and
 - ii. how it accounts for the extinguishment of debt by a parent
- (k) Management has not disclosed an IAS 18 Revenue accounting policy on the recognition and measurement of project management and development fees.
- (I) Management was unable to provide appropriate and sufficient evidence that the GORTT will continue to support the entity in the foreseeable future. The entity was also not able to provide appropriate and sufficient evidence to support its ability to continue in the foreseeable future. This situation indicates that a material uncertainty may exists that may cast significant doubt on the Company's ability to continue as a going concern. The financial statements do not adequately disclose this matter.



- (m) We were unable to obtain updated legal confirmations as at the date of the opinion for eight out of the 14 external lawyers. As such, we were unable to determine the completeness and existence of any potential liabilities that may arise from legal claims.
- (n) Management was unable to provide the terms of the sublease between GORTT and UDeCoTT for the land, hotel and buildings. Accordingly, we are unable to conclude on the appropriate accounting treatment for the lease in accordance with IAS 17, *Leases*, as to whether or not the lease arrangement is a finance or an operating lease.
- (o) The operations of the Hyatt Regency Trinidad included in these IFRS financial statements are prepared in accordance with the Uniform System of Accounting for the Lodging Industry (USALI). We have not received an analysis from management that concludes that the accounting policies applied in preparing the USALI statements are consistent with those required by IFRS, and that accordingly it is appropriate to include the USALI amounts in these financial statements.

As a result of these matters, we were unable to determine whether any adjustments might have been found necessary in respect, to the elements making up the consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Corporation's financial reporting process.



Auditors' Responsibilities for the Audit of the Financial Statements

Our responsibility is to conduct an audit of the Corporation's consolidated financial statements in accordance with International Standards on Auditing and to issue an auditors' report. However, because of the matters described in the *Basis for Disclaimer of Opinion* section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these consolidated financial statements.

We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the Republic of Trinidad and Tobago, including, the International Ethics Standards Board for Accountants' Code of Ethics of Professional Accountants (IESBA Code) and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Chartered Accountants

Port of Spain Trinidad and Tobago March 4, 2022

Consolidated Statement of Financial Position

December 31, 2016

	Notes	2016	*Restated 2015	*Restated 2014
ASSETS		\$	\$	\$
Non-current assets				
Investment properties	6	6,476,706,788	1,273,656,419	1,271,180,825
Construction in progress	7	1,344,837,901	5,994,177,653	5,408,018,014
Property, plant and equipment	8	1,577,223,591	1,597,777,316	1,719,635,118
Value added tax recoverable	9	602,295,204	543,874,468	470,380,548
Investment securities	24	71,059,008	76,863,580	82,309,580
Restricted cash	10	13,402,287	41,987,359	47,150,240
		10,085,524,779	9,528,336,795	8,998,674,325
Current assets				
Projects receivables	11	514,006,020	510,008,462	83,391,326
Accounts receivable and prepayments	12	1,043,094,078	1,188,527,376	701,579,357
Short term investment	24	205,446,000	5,446,000	5,446,000
Cash and cash equivalents	13	567,380,862	1,172,948,464	1,697,792,903
		2,329,926,960	2,876,930,302	2,488,209,586
Total assets		12,415,451,739	12,405,267,097	11,486,883,911
EQUITY AND LIABILITIES Capital and reserves				
Share capital	15	999,602	999,602	999,602
Accumulated deficit		(504,899,086)	(235,112,285)	(582,844,740)
Contributed capital	16	3,584,475,029	2,937,851,017	2,261,364,665
		3,080,575,545	2,703,738,334	1,679,519,527
Non-current liabilities				
Borrowings	17	7,512,368,328	8,033,760,423	8,761,032,256
Deferred liability	18	10,350,000	10,350,000	10,350,000
Tax liability	19	73,070,893	39,141,097	44,320,637
Deferred revenue	20	10,546,819	8,122,710	8,111,106
		7,606,336,040	8,091,374,230	8,823,813,999
Current liabilities				
Accounts payable and accruals	21	988,287,291	929,346,935	315,410,818
Borrowings	17	696,343,522	653,336,324	547,991,530
Reserve development fund	22	36,617,032	20,184,115	113,656,711
Deposit on account	23	1,316,353	1,311,203	1,301,863
Tax payable		5,975,956	5,975,956	5,189,463
		1,728,540,154	1,610,154,533	983,550,385
Total equity and liabilities		12,415,451,739	12,405,267,097	11,486,883,911

*The comparative information is restated on account of correction of error. See Note 40.

The accompanying notes are an integral part of these consolidated financial statements.

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Consolidated Statement of Comprehensive Income

Year ended December 31, 2016

			*Restated
	Notes	2016	2015
		\$	\$
Income – hotel operations	25	240,049,238	274,367,084
Rental income	26	280,062,451	269,281,777
Project management fees		19,962,881	64,615,486
Development fees		21,009,049	-
Other income	28	25,853,974	18,105,441
		586,937,593	626,369,788
Revaluation reserve on investment property		26,979,699	_
Provision for bad debt		(265,336,999)	281,791,998
Hyatt operating expenses		(168,245,531)	(188,729,483)
Other administrative expenses		(212,471,879)	(225,146,741)
Total administrative expenses	29	<u>(619,074,710)</u>	(132,084,226)
Operating (loss)/profit		(32,137,117)	494,285,562
Government grant	31	95,912,904	62,707,727
Finance income	31	3,628,009	2,704,413
Finance costs	32	(296,566,093)	(209,429,567)
Finance costs - net		(197,025,180)	(144,017,427)
(Loss)/profit before taxation		(229,162,297)	350,268,135
Taxation	33	(40,624,504)	(2,535,681)
Profit (loss) for the year being total comprehensive income for the year		(269,786,801)	347,732,454
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*The comparative information is restated on account of correction of error. See Note 40.

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Changes in Equity

Year ended December 31, 2016

	Note	Share <u>Capital</u> \$	Accumulated Deficit \$	Contributed Capital \$	Revaluation Reserve \$	Total Equity \$
Year ended December 31, 2015		Φ	φ	φ	φ	φ
Balance at January 1, 2015, as previously reported		999,602	(588,708,828)	2,261,364,665	16,019,241	1,689,674,680
Impact of correction of errors	40		5,864,089	-	(16,019,241)	(10,155,152)
Restated balance at January 1, 2015		999,602	(582,844,739)	2,261,364,665	-	1,679,519,528
Profit for the year		-	347,732,454	-	-	347,732,454
Contributed capital for the year		_		676,486,352	-	676,486,352
Restated balance at December 31, 2015		<u>999,602</u>	(235,112,285)	2,937,851,017		2,703,738,334
Year ended December 31, 2016						
Balance at January 1, 2016		999,602	(235,112,285)	2,937,851,017	-	2,703,738,334
Profit for the year		-	(269,786,801)	-	-	(269,786,801)
Contributed capital for the year			-	646,624,012	-	646,624,012
Balance at December 31, 2016		<u>999,602</u>	(504,899,086)	3,584,475,029	-	3,080,575,545

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

Year ended December 31, 2016

	2016	Restated 2015
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES	Ψ	Ŷ
Profit (loss) before taxation	(229,162,298)	350,268,135
Adjustments to reconcile profit (loss) to net cash from	(22),102,290)	550,200,155
operating activities:		
Depreciation and amortisation	122,897,701	123,373,084
Interest on CIP	1,609,314,474	14,874,122
Increase in Capital Contribution	646,624,012	676,486,352
Transfer from Investment Properties	(5,203,050,369)	(2,475,594)
Interest expenses	194,140,942	194,625,233
Interest income	(95,911,622)	(65,410,993)
Foreign exchange (gain) loss	70,139,662	(2,273)
	(2,885,007,498)	1,291,738,066
Changes in operating assets and liabilities:	(2,005,007,490)	1,291,738,000
changes in operating assets and natinities.		
Accounts receivable and prepayments	111,521,158	(526,272,630)
Accounts payable and accruals	89,304,710	637,768,440
Reserve development fund	16,438,067	(93,472,596)
Increase in value added tax recoverable	(58,420,737)	(58,001,632)
Project receivables	(3,997,558)	(426,617,136)
Deposit on Account	-	9,340
Deferred revenue	2,424,109	11,605
Tax paid	(718,752)	(6,926,454)
Interest paid	(194,140,942)	(194,625,233)
Taxation paid		
Net cash (used in) from operating activities	(2,922,597,443)	623,611,770
CACH ELOWS EDOM INVESTING A CTIVITES		
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of investment property	(100,335,394)	_
Decrease in Hyatt Replacement Reserve Fund	28,585,072	5,162,881
Purchase of Investments	(200,000,000)	5,102,001
Purchase of property, plant and equipment	(2,197,338)	(1,515,283)
Increase in construction in progress	3,040,214,034	(601,033,761)
Investment received	5,804,572	5,446,000
Interest received	95,911,622	<u>65,410,993</u>
Net cash from (used in) investing activities	<u>2,867,982,568</u>	(526,529,170)

Consolidated Statement of Cash Flows (continued)

Year ended December 31, 2016

	2016	Restated 2015
	\$	\$
CASH FLOWS FROM FINANCING ACTIVITIES		
Foreign Exchange	(93,353,121)	13,058,306
Net Proceeds from borrowings	(457,599,606)	(634,985,345)
Net cash from financing activities	(550,952,727)	(621,927,039)
Net decrease in cash and cash equivalents	(605,567,602)	(524,844,439)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	1,172,948,464	1,697,792,903
CASH AND CASH EQUIVALENTS AT END OF YEAR	567,380,862	1,172,948,464
Represented by Cash	567,380,862	1,172,948,464
	567,380,862	1,172,948,464

*The comparative information is restated on account of correction of error. See Note 40.

The accompanying notes are an integral part of these financial statements.

Notes to the Consolidated Financial Statements

December 31, 2016

1. Incorporation and Principal Activities

Urban Development Corporation of Trinidad and Tobago Limited (the "Company" or "UDeCOTT") is incorporated in Trinidad and Tobago and is wholly owned by the Government of the Republic of Trinidad and Tobago (the "GORTT"). The Company commenced operations on January 13, 1995. The address of its registered office is 38-40 Sackville Street, Port of Spain. Details of the subsidiary companies are included in Note 14.

The consolidated financial statements of the Company as at and for the year ended December 31, 2016 comprise the Company and its Subsidiaries (together referred to as "the Group").

On February 24, 2022, the Board of Directors of Urban Development Corporation of Trinidad and Tobago Limited authorised these consolidated financial statements for issue.

The Group undertakes project development work on behalf of the GORTT. The work performed by the Group can be segregated into four principal categories:

(i) Project management activities

The Group provides full scale project development and management services which includes identification of appropriate site location, assisting in project design, selection of contractors, overseeing project execution and completion and procurement of funding. For these activities, the Group earns a project management fee.

(ii) Development of projects to be retained

The Group also undertakes project development work on assets that are expected to be retained on completion. These assets are expected to generate future returns in the form of rental income, facility management fees or sale of the assets.

The GORTT communicates development projects to be undertaken by the Group by way of letters, Cabinet Minutes or through Directives. The Group's Project Management activities are carried out in accordance with an agreement with the Ministry of Public Administration dated July 1, 1999.

(iii) Hotel operations

The Corporation entered into a Multi-Party Agreement dated June 2, 2014 with Hyatt Trinidad Limited (the "Hyatt" or "hotel") and the Port of Spain Waterfront Development Limited ("POSWDL") wherein it was agreed that the Company is the sole "Owner" under the Hotel Management Agreement dated July 27, 2005. The Multi-Party Agreement specified that Hyatt shall manage and operate the hotel for the account and benefit of the Company in accordance with the Hotel Management Agreement. Accordingly, the operations of the Hyatt, which began operations on January 19, 2008, have been included in these financial statements.

Notes to the Consolidated Financial Statements

December 31, 2016

1. Incorporation and Principal Activities (continued)

(iv) Car park operations

The Corporation also undertakes the operation of a car park. The GP Parkade, is operated by the Organisation's staff.

(v) Sale of leasehold land

The Group facilitates the sale of the leasehold land located at Rincon North Coast Road, Las Cuevas. The 476 acres of leasehold land for 999 years is divided into different types of lots namely homestead, farmstead, residential, commercial and nature reserves. The land will be sold as leasehold land for a duration of 199 years with the exception of nature reserves.

2. Basis of Preparation

(a) Statement of accounting

These consolidated financial statements of the Group have been prepared in accordance with International Financial Reporting Standards (IFRS).

(b) Basis of measurement

The consolidated financial statements have been prepared using the historical cost basis except for certain properties and financial instruments that are measured at revalued amounts or fair values, as explained in the accounting policies in Note 3.

The preparation of consolidated financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.

(c) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). These consolidated financial statements are presented in Trinidad and Tobago dollars, which is the Group's functional and presentation currency.

Notes to the Consolidated Financial Statements

December 31, 2016

2. **Basis of Preparation** (continued)

(d) Going concern

The consolidated financial statements have been prepared on a going concern basis, which assumes the Group will be in operation in the foreseeable future.

The existence of the following factors as at the reporting date raises concerns about the use of the going concern assumption by the Group in the preparation of the financial statements for the year:

- i. The gearing ratio of the Group is 71.3% (2015: 73.5%) which is comprised mainly of third party debt obligations guaranteed by the GORTT.
- ii. The Group is dependent on the GORTT to provide guarantees in order for the Group to restructure and/or repay existing loan facilities and to obtain new loan facilities. The Group is also dependent on capital contributions from the GORTT to support its primary operating activities.

However, these financial statements are prepared on the going concern basis, in accordance with IAS 1, since the Board of Directors and Management are of the view that the Group can continue to rely on the support of the Shareholder, the Government of the Republic of Trinidad and Tobago (GORTT), as required, in meeting its obligations as they fall due.

This support is evidenced by the fact that all of the Group's borrowings have been guaranteed by GORTT and are being serviced in full by GORTT. This debt service is accounted for as Capital Contributions in these financial statements.

Further evidence of support is in the active participation of GORTT in the activities of the Board of Directors of the Group along with assignment of various capital projects of GORTT to the Group.

The Group's strategic, corporate and business plans are noted by Cabinet. These plans were prepared by the Group's Management and are based on prudent assumptions which are considered realistic and achievable by the Board of Directors.

The ability of the Group to continue to trade and to meet its obligations is dependent on the continued support of the shareholder in the form of direct financing and or the provision of appropriate guarantees to third parties. There are no indications that such support will not be forthcoming.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(b) Consolidation

Subsidiaries are all entities (including special purpose entities) over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases. All subsidiaries were established by the Urban Development Corporation of Trinidad and Tobago Limited and are wholly-owned since incorporation. (See Note 14).

All inter-group transactions, balances and unrealised surpluses and deficits on transactions between Group companies have been eliminated on consolidation.

Where necessary the accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

(b) Foreign currencies

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). These consolidated financial statements are presented in Trinidad and Tobago dollars, which is the Company's functional and presentation currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency at the exchange rates prevailing at the date of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated statement of comprehensive income.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(c) Financial assets

The Group classifies its financial assets in the following categories: receivables and financial assets at fair value through profit or loss. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition and re-evaluates this designation at every reporting date.

Receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the reporting date. Receivables are recognised initially at fair value and subsequently measured at amortised less provision for impairment. A provision for impairment of accounts receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows.

Financial assets at fair value through profit or loss are classified as such on initial recognition. Directly attributable transaction costs are recognised in the profit or loss as incurred. Financial assets at fair value through profit or loss are measured at fair value and changes therein, including any interest or dividend income, are recognised in profit or loss.

The carrying amount of the assets is reduced through the use of an allowance account, and the amount of the loss is recognised in the separate statement of comprehensive income. When an accounts receivable balance is uncollectible, it is written off against the allowance account for accounts receivable. Subsequent recoveries of amounts previously written off are credited in the separate statement of comprehensive income.

Dividends on available-for-sale equity instruments are recognised in the separate statement of comprehensive income as part of other income when the Group's right to receive payment is established.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(d) Construction in progress

Construction in progress represents amounts expended on capital projects which the Corporation will retain in order to generate future revenue. Construction in progress are stated at historical cost less impairment losses.

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use.

(e) Managed developments in progress

The Group carries out project management activities on behalf of the GORTT based on an agreement with the GORTT on a project by project basis. Instructions are provided to the Group regarding the projects that are to be executed. The following functions are performed by the Group in its project management role: assisting in project design, selection of and entering into contracts with sub-contractors, certification of work performed by sub-contractors and settlement of amounts due to the sub-contractors. The Group is responsible for transferring the project to the GORTT on completion.

The Group accounts for this type of development work undertaken on behalf of the GORTT on a cost reimbursement basis as it is expected to be reimbursed for allowable or defined costs together with project management fees.

Contract costs are recognised when incurred. Variations in contract work are included in contract revenue to the extent that they are recoverable and are capable of being reliably measured. Costs incurred in the year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion for the work performed.

The Group presents as an asset, the gross amount due from the GORTT for contract work for all work in progress in which the costs incurred plus project management fees recognised exceeds progress billings. Amounts billed and not yet paid are included within trade receivables.

The Group presents as a liability, the gross amount due to the GORTT for contract work for all contracts in progress for which the amounts paid by the GORTT exceeds the cost incurred plus the project management fees recognised.

Advances received from the GORTT where work has not yet been undertaken are reflected as liabilities in the separate financial statements.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(f) Investment property

Investment properties are initially recognised at cost and subsequently recognised at market value with any change therein recognised in profit or loss. Market value is either determined by management (annually) when determining carrying value or an independent valuator every three years.

(g) Property, plant and equipment

Buildings held for the Group's own use are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance costs are recognised in the consolidated statement of comprehensive income as incurred.

Depreciation is calculated on other assets using the straight line method to allocate their cost to their residual values over their estimate useful lives, using the following percentage rates as follows:

Building	-	5%
Furniture and fixtures	-	10%
Office equipment	-	20%
Motor vehicles	-	20%
Computer equipment	-	30%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate at each statement of financial position date.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of comprehensive income in the year the asset is derecognised.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(h) Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand, deposits held at call with banks and investments in money market instruments and short-term investments with a maturity of three months or less, net of bank overdraft.

(i) Accounts receivable

Accounts receivable are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of accounts receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective rate. The carrying amount of the assets is reduced through the use of an allowance account, and the amount of the loss is recognised in the consolidated statement of comprehensive income. When an accounts receivable balance is uncollectible, it is written off against the allowance account for accounts receivables. Subsequent recoveries of amounts previously written off are credited in the consolidated statement of comprehensive income.

(j) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

(k) Trade payables

Trade payables are recognised initially at fair value and are subsequently measured at amortised cost using the effective interest method.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(l) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between proceeds (net of transaction costs) and the redemption value is recognised in the consolidated statement of comprehensive income over the period of the borrowings.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the statement of financial position date.

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use. Other borrowing costs are expensed.

(m) Revenue recognition

Revenue is recognised to the extent that it is probable that economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable for the provision of services rendered in the ordinary course of the Group's activities.

The following specific recognition criteria must also be met before revenue is recognised:

Construction contract revenue and project management fees

Revenue for contract work performed on behalf of GORTT is recognised based on the recoverable costs incurred by the Group during the period plus the project management fees earned for the period which are measured based on surveys of work performed. The project management fees are calculated as a percentage of the construction costs incurred for the period.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(m) Revenue recognition (continued)

Interest income

Revenue is recognised using the amortized cost method.

Rental income

Rental income is recognised on the accruals basis using the straight line method.

Income – hotel operations

Revenue is recognised when the services are provided. Additionally, the hotel arm of the Corporation collects sales, occupancy and similar taxes, which are presented on a net basis (excluded from revenues).

Other Revenue

Revenue from operations is recognized in the statement of comprehensive income on the accrual basis.

Deferred Revenue

Deferred revenue is fees received from the client at the beginning of a project, it is recorded as a non-current liability. Revenue is recognised when the work has actually been executed or as detailed in the respective agreements.

(n) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(o) Current and deferred income taxes

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the statement of financial position date.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate on the basis of amounts to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, for all temporary differences arising between the tax bases of assets and liabilities and their carrying values in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability that at the time of the transaction affects neither accounting nor the taxable profit or loss. Currently enacted rates are used to determine deferred income tax.

A deferred tax asset relating to the carry forward of unused tax losses is recognised to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

(p) Leases

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Assets held under operating leases are not recognised in the organisation's statement of financial position.

Payments made under operating leases are charged to the separate profit and loss statement on a straight line basis over the period of the lease.

(q) Impairment of non-financial assets

Assets that are subject to depreciation and/or amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use. For the purpose of assessing impairment, assets are

grouped at the lowest levels for which there are separately identifiable cash flows (cashgenerating units).

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(r) Employee benefits

The Group does not have a retirement benefit plan for its employees. The Group makes contributions to approved pension policies held by employees. The Group's contributions to these policies are expensed in the consolidated financial statements.

(s) Inventories

Inventories consist primarily of food and beverage and are stated at the lower of cost or net realisable value. Cost is determined generally by the first-in, first-out method.

(t) Government grants

The Corporation recognises a conditional government grant related to interest on loan facilities which the Corporation has been given permission by the GORTT to procure. The grants that compensate the Corporation are recognised in the profit and loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

(u) Contributed capital

The corporation recognises as contributed capital amounts paid by the GORTT which covers the payment of the principal amounts on loan facilities which the Corporation has been given permission by the GORTT to procure. These amounts are recognised in the statement of financial position.

(v) Reserve development fund

Funds received in advance from the GORTT in preparation for a project are allocated to the Reserve Development Fund. Upon commencement of the project, the funds are used to settle the respective project costs.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(w) Related parties

A party is related to the Group, if:

- (i) Directly, or indirectly through one or more intermediaries, the party:
 - (a) is controlled by, or is under common control with, the Group (this includes parents, subsidiaries and fellow subsidiaries);
 - (b) has a direct or indirect interest in the Group that gives it significant influence; or
 - (c) has joint control over the Group;
- (ii) the party is an associate of the Group;
- (iii) the party is a joint venture in which the Group is a venturer;
- (iv) the party is a member of the key management personnel of the Group or its parent;
- (v) the party is a close member of the family of any individual referred to in (i) or (iv);
- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the Group, or of any entity that is a related party of the Group.

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

The Group has a related party relationship with its Directors and key Management personnel, representing certain senior officers of the Group, its parent company and all their affiliates.

Notes to the Consolidated Financial Statements

December 31, 2016

3. Summary of Significant Accounting Policies (continued)

(x) New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after January 1, 2015, and have not been applied in preparing these separate financial statements. Those that may be relevant to the Group are set out below. The Corporation does not plan to adopt these standards early.

- IFRS 9, Financial Instruments, which is effective for annual reporting periods beginning on or after January 1, 2018, replaces the existing guidance in IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 includes revised guidance on the classification and measurement of financial assets and liabilities, including a new expected credit loss model for calculating impairment of financial assets and the new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial assets amortised cost, fair value through other comprehensive income (FVOCI) and fair value though profit or loss (FVTPL) are similar to IAS 39, the criteria for classification into the appropriate measurement category are significantly different. IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' model, which means that a loss event will no longer need to occur before an impairment allowance is recognized. The Group is assessing the impact that the standard will have on its 2018 financial statements.
- IFRS 15, Revenue from Contracts with Customers is effective for periods beginning on or after January 1, 2018. It replaces IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfer of Assets from Customers and SIC-31 Revenue Barter Transactions Involving Advertising Services. The new standard applies to contracts with customers. However, it does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other IFRSs. It also does not apply if two companies in the same line of business exchange non-monetary assets to facilitate sales to other parties. Furthermore, if a contract with a customer is partly in the scope of another IFRS, then the guidance on separation and measurement contained in the other IFRS takes precedence.
- IFRS 16, Leases is effective for periods beginning on or after January 1 2019. It replaces existing leases guidance, including IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases-Incentives and SIC-27. Evaluating the Substance of Transactions involving the Legal Form of a Lease. It introduces a single on-balance sheet accounting model for lessees. The Corporation has not yet quantified the impact that the standard will have on its 2019 financial statements.

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management

Financial risk factors

The Group's activities expose it to a variety of financial risks: market risks (including currency risk, fair value interest rate risk, cash flow interest rate risk and other price risk) credit risk and liquidity risk. The Group's risk management policies and procedures which seeks to minimise the potential adverse effects of these financial risks on the Group's financial performance are as follows:

(a) Market Risk

(i) Currency risk

Currency risk arises when future commercial transactions or recognised assets and liabilities are denominated in a currency that is not the entity's functional currency.

The Audit Committee has the overall responsibility for monitoring the establishment's risk management framework. The Internal Audit Department performs the entity's risk assessment and the findings are reported to the Audit Committee. These risks are then analysed and appropriate mitigation techniques implemented via targeted internal audits, which are executed to minimise risks faced by the organisation.

Management mitigates its exposure to currency risk by obtaining contracts in its functional currency where possible. In the event that the Group enters into a foreign currency contract, its exposure to currency risk is managed through the use of its foreign currency available cash resources and the sourcing of financing for its projects in the relevant foreign currency. The Group maintains foreign currency cash resources to meet its expected foreign currency liabilities in any given period.

The Group's foreign currency debt facility is secured by a lease agreement for which the lessee is the GORTT. The lease agreement is structured to ensure the rental income is obtained in the same currency as the debt facility and as a result, mitigates the Group's exposure to currency risk.

Sensitivity analysis

In the performance of the sensitivity analysis, a 1% movement in the United States Dollar exchange rates was assumed, however, all other variables, including interest rates remain the same.

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(a) Market Risk (continued)

(i) Currency risk (continued)

Pre-tax Effect on Income

		Effect on Income		
December 31, 2016	<u>As reported</u> TT\$	1% <u>Appreciation</u> TT\$	1% <u>Depreciation</u> TT\$	
US dollar denominated Cash and cash equivalents Borrowings Accounts payables and accruals	3,147,315 (2,135,921,755) (51,896,498)	31,473 (21,359,218) (518,965)	(31,473) 21,359,218 <u>518,965</u>	
Total	(2,184,670,938)	(21,846,710)	21,846,710	
<u>Post-tax Effect on Income</u> Total	<u>(2,184,670,938)</u>	(16,385,033)	(16,385,033)	

		Effect on Income	
	As reported	1% Appreciation	1% Depreciation
	TT\$	TT\$	TT\$
<u>December 31, 2015</u>			
US dollar denominated			
Cash and cash equivalents	3,184,381	31,844	(31,844)
Borrowings	(2,318,849,959)	(23,188,500)	23,188,500
Accounts payables and accruals	(341,272,680)	(3,412,727)	3,412,727
Total	(2,656,938,258)	(26,569,383)	26,569,383
Post-tax Effect on Income			
Total	(2,656,938,258)	(19,927,037)	(19,927,037)

There were no changes in the assumptions and method used in performing the sensitivity analysis as compared to prior years.

The following significant exchange rates have been applied.

Year End Selling Rate USD		
-	2016	2015
TTD to USD	6.7793	6.4500

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(a) Market Risk (continued)

(ii) Fair value and cash flow interest rate risk

The Group takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on its financial position and future cash flows. Fair value interest rate risk is the risk that the fair values of a financial instrument will fluctuate because of changes in the market interest rates. Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's interest rate risk arises from long-term debt obligations. Borrowings issued at floating rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. As at the balance sheet date, forty six per cent of the Group's long-term borrowings are fixed rate instruments and fifty four per cent are floating rate instruments. During the year the Group's borrowings were denominated in the functional currency and the United States Dollar.

The Group manages its interest rate risk through the following mechanisms:

(a) Repayment of certain loan obligations by the GORTT.

In some instances, the Group's floating rate instruments are repaid by the GORTT. This injection by the GORTT is treated as capital contributions in the Company in the period of payment.

(b) Structuring of its security arrangements

The Group's floating rate facilities are secured in some instances by lease agreements with the GORTT. The debt facilities are structured to allow a moratorium period for the repayment of the facility. This moratorium period is utilised to ensure that lease income and the timing of repayments on the facilities are synchronised. The lease agreements are also structured to ensure that both the principal and interest payments on the debt facility will be fully settled by the rental income gained from the lease.

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(a) Market Risk (continued)

(ii) Fair value and cash flow interest rate risk (continued)

Some of the Group's financing arrangements are repriced regularly at current market interest rates. This assists the Group in ensuring that the fair value interest rate risk associated with these instruments are minimised.

The following shows the cash flow sensitivity of the variable-rate instruments to a change of 100 basis points in the interest rate at the reporting date. All other factors, particularly, the foreign currency rates, remain unchanged.

	Current Carrying Amount	Effect of 1% Increase in Interest Rates	Effect of 1% Decrease in Interest Rates
Pre-tax	\$	\$	\$
<u>110-tax</u>			
Variable-rate instruments			
December 31, 2016	4,628,531,237	46,285,311	(46,285,311)
December 31, 2015	4,583,757,211	45,837,571	(45,837,571)
Post-tax			
Variable-rate instruments			
December 31, 2016	4,628,531,237	34,713,983	(34,713,983)
December 31, 2015	4,583,757,211	34,378,178	(34,378,178)
	·		

There were no changes in the assumptions and method used in performing the sensitivity analysis as compared to prior years.

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(a) Market Risk (continued)

(ii) Fair value and cash flow interest rate risk (continued)

The carrying amounts and fair values of the fixed rate interest borrowings are as follows:

	Carrying Amount			Fair Value
	2016	2015	2016	2015
	\$	\$	\$	\$
Fixed rate instruments	3,807,320,614	4,100,379,536	3,807,320,614	4,100,379,536
Variable rate instruments	<u>4,401,391,236</u>	4,586,717,211	4,401,391,236	4,586,717,211
	8,208,711,850	8,687,096,747	8,208,711,850	8,687,096,747

The fair values for the floating rate instruments are deemed to be equal to the carrying amounts by virtue of the interest reset periods being six months or less and as a result of minimal changes in the credit risk profile of the Group.

The Group fixed rate financial liabilities are measured at amortised cost. There will be no impact on income due to fair value changes if there were interest movements on fixed rate financial instruments.

(iii) Other price risk

The Group is not exposed to commodity price risk and does not possess any financial instruments that are affected by changes in commodity prices.

(b) Liquidity Risk

Liquidity risk is the risk that the Group is unable to meet its payment obligations associated with its financial liabilities when they fall due.

Liquidity risk management

The Group's main financial liabilities are its trade payables and borrowings. The Group monitors the expected repayment of these liabilities against its available cash resources and the expected timing of its cash inflows.

The Group's trade payables comprise mainly of project payables. The Group finances these projects mainly through debt facilities. The Group manages its exposure to liquidity risk arising as a result of its project payables by ensuring the timing of drawdowns on these facilities coincides with its settlement terms on its project payables.

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(b) Liquidity Risk (continued)

The exposure to liquidity risk on its debt facilities is mitigated mainly through the following factors:

- (a) The GORTT makes repayments on certain debt facilities on behalf of the Group.
- (b) The Group enters into lease arrangements with the GORTT. These lease agreements are structured to ensure the lease income is sufficient to meet the principal and interest payments on the debt facility in the periods in which they arise.

The table below summarises the Group's exposure to liquidity risk based on the contracted undiscounted cash flows on the instruments. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

	Carrying Amount	Contractua Cash flow	l Less than 1 year	More than 1 year but less than 5 years	More than 5 years
	\$	\$	\$	\$	\$
As at December 31, 2016 Borrowings Accounts payable and	8,208,711,850	9,803,997,373	1,579,111,744	3,825,391,979	4,399,493,650
accruals Reserve development	988,287,291	988,287,291	988,287,291	-	-
fund	36,617,032	36,617,032	36,617,032	-	-
Deposit on account	1,316,353	1,316,353	1,316,353	-	
A	<u>9,234,932,526</u>	10,830,218,049	2,605,332,420	3,825,391,979	4,399,493,650
As at December 31, 2015					
Borrowings Accounts payable and	8,687,096,747	11,086,914,385	2,156,238,743	3,849,276,400	5,081,399,242
accruals Reserve development	929,346,935	929,346,935	929,346,935	-	-
fund	20,184,115	20,184,115	20,184,115	-	-
Deposit on account	1,311,203	1,311,203	1,311,203	-	
	<u>9,637,939,000</u>	12,037,756,638	3,107,080,996	3,849,276,400	5,081,399,242

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(c) Credit risk

Credit risk is the potential for loss due to the failure of a counter-party to meets its financial obligations. The Group's credit risk arises from cash and cash equivalents, as well as credit exposures relating to outstanding receivables and committed transactions. For banks and financial institutions, only reputable commercial banks and financial institutions are accepted.

The Group undertakes project development work based on directives/instructions received from the GORTT. The Group currently does not execute project development work on behalf of third parties. Receivable balances (both Accounts Receivables and Project Receivables) for project development work and facility management work included in the separate financial statements relate to amounts due to the Group by the GORTT and Government agencies. Accounts Receivables have been invoiced to the respective clients, whilst project receivables are items awaiting invoicing.

The Group's major client is the Government of the Republic of Trinidad and Tobago (GORTT). The GORTT possesses a BBB+ (Standard and Poors) local currency credit rating and is considered to be creditworthy.

The Group also makes advance payments to contractors which are reflected as a receivable balance in the consolidated financial statements. Credit risk arises in the event that the contractor is unable to repay the advance in accordance with the terms of the contract. Contractors are evaluated during the tender evaluation process to ensure that they can demonstrate the requisite financial capacity. In addition, the Group requires contractors to provide an advance payment bond equivalent to the advance being provided which is issued by a reputable bonding agent.

Notes to the Consolidated Financial Statements

December 31, 2016

4. **Financial Risk Management** (continued)

(c) Credit risk (continued)

Analysis of financial assets that are exposed to credit risk:

	2016	2015
	\$	\$
Project works billed to GORTT	423,002,412	419,493,936
Contract works not billed	118,563,651	(97,889,273)
Facilities works not billed	117,600,426	118,263,994
Contract works billed to the GORTT	516,499,464	515,715,573
Advances to contractors	128,455,232	279,138,192
Other receivables excluding prepayments	729,295,869	667,180,318
	2,033,417,054	1,901,902,740
Cash and cash equivalents	567,380,862	1,172,948,464
	2,600,797,916	3.074.851.204

The analysis of the accounts receivable is as follows:

Project works billed to the GORTT	423,002,412	419,493,936
Contract works not billed	118,563,651	(97,889,273)
Facilities works not billed	117,600,426	118,263,994
Advances to contractors	128,455,232	279,138,192
Contract works billed to GORTT	516,499,464	515,715,573
Other receivables excluding prepayments	729,295,869	<u>667,180,318</u>
Total accounts receivable	2,033,417,054	1,901,902,740
Less: Provision for impairment	(341,846,238)	(282,704,123)
Accounts receivables	1,691,570,816	1,619,198,617
Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(c) Credit risk (continued)

The fair values of the accounts receivables balances are as follows:

	2016	2015
	\$	\$
Project works billed to GORTT	390,358,962	387,121,238
Contract work not billed	109,413,995	(90,335,076)
Facilities works not billed	318,755,895	189,546,860
Contract works not billed to the GORTT	476,640,768	475,917,371
Advances to contractors	118,542,234	257,596,864
Other receivables excluding prepayments	<u>729,295,869</u>	667,180,318

The fair value of the balances due from the GORTT are based on future cash flows discounted using rates of 5.5%-8.04%.

Analysis of receivable balances:

Analysis of receivable bulances.	2016	2015
	\$	\$
Fully performing	873,355,841	873,706,544
Past due but not impaired (i)	1,172,423,555	564,071,186
Impaired (discounted balances) (ii)	204,989,496	547,543,122
	<u>2,250,768,892</u>	1,985,320,852
The impairment provision can be analysed as follows:		
At beginning of year	282,704,123	494,474,117
Additional provision (written off) recognized	59,142,115	(211,769,994)
	341,846,238	282,704,123
Ageing analysis of past due but not impaired balances:		
6 to 12 months	1,106,463,911	112,567,240
Over 12 months	65,959,644	451,503,946
	<u>1,172,423,555</u>	564,071,186
Ageing analysis of impaired balances:		
12 to 18 months	2,426,415	2,265,427
Over 18 months	202,563,081	545,277,695
	204,989,496	547,543,122

Notes to the Consolidated Financial Statements

December 31, 2016

4. Financial Risk Management (continued)

(c) Credit risk (continued)

The impairment of trade receivables was determined by examining the opening balances to see where any movement took place. The Corporation's main debtor is the Government of the Republic of Trinidad and Tobago (GORTT), hence it is Management's belief that based on historical payment behaviour that all funds are collectible in full.

The Group does not hold any collateral as security for the impaired balances noted above. The Group's receivable balances are mainly denominated in the functional currency. The maximum exposure to credit risk at the reporting date is the carrying value of the receivable balances above and the value of its cash and cash equivalents.

(d) Capital risk management

The objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise stakeholders' value.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. Net debt is calculated as total borrowings (current and non-current borrowings) less cash and cash equivalents. Capital includes share capital, accumulated deficit and contributed capital.

Project development work undertaken by the Group is mainly funded by debt financing which significantly contributes to the high gearing ratio.

	2016	2015
	\$	\$
Total borrowings	8,208,711,850	8,687,096,747
Less: Cash and cash equivalents	(567,380,862)	(1,172,948,464)
Net debt	7,641,330,988	7,514,148,283
Share capital	999,602	999,602
Accumulated deficit	(504,899,086)	(235,112,285)
Contributed capital	3,584,475,029	2,937,851,017
Total capital	3,080,575,545	2,703,738,334
Capital and net debt	10,721,906,533	10,217,886,617
Gearing ratio	71.27%	73.53%

Notes to the Consolidated Financial Statements

December 31, 2016

5. Critical Accounting Estimates and Judgments

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(i) Valuation of properties

Leased properties included in the consolidated financial statements are recognised at revalued amounts at the year end. In applying this method, the Group utilises advice from independent valuators regarding changes in market prices and other external factors which would have an impact on property prices for the current year. If the estimate of fair values were to change by 10%, this would result in a change in leased property value and the profit or loss of approximately \$647,670,679 (2015: \$127,365,642).

(ii) Impairment of receivables

Annually, the Corporation assesses whether its receivable balances due are impaired in accordance with the accounting policy stated in Note 3(c). Receivables are measured at amortised cost.

Notes to the Consolidated Financial Statements

December 31, 2016

5. Critical Accounting Estimates and Judgments (continued)

(b) Critical judgements in applying the Group's accounting policies

(i) Revenue recognition

The Group's activities includes project development work carried out on behalf of the GORTT. The projects that are undertaken by the Group fall into two categories.

- (a) Projects that the GORTT directs the Company to retain in the business in order to generate future revenue.
- (b) Projects that will be transferred to the GORTT upon completion.

The GORTT via a letter from the respective Line Ministry advises the Group of its intention regarding projects that are to be retained and projects that are to be transferred on completion.

Revenue from projects being transferred on completion include amounts for recoverable project costs incurred and the project management fees earned for the period. A Development fee is recorded for assets being retained. These projects are capitalised and are included in construction in progress.

The Group has applied its accounting policies to projects included in the consolidated financial statements based on this directive.

If there is a change in the intention of the GORTT, this could materially affect the revenue earned in the consolidated statement of comprehensive income as well as the categorisation of assets on the consolidated balance sheet.

If the projects that the Group is capitalising are required to be transferred to the GORTT on completion, the impact is that the project costs included in construction in progress will have to be reflected in the consolidated statement of comprehensive income and the appropriate project management fees will be recorded on these costs.

(ii) Measurement of fair values

The measurement of fair values and non-financial assets and liabilities are required for UDeCOTT's accounting policies and procedures disclosures.

Valuation techniques that are appropriate in the circumstances for which sufficient data are available to measure fair value are used.

Notes to the Consolidated Financial Statements

December 31, 2016

5. Critical Accounting Estimates and Judgments (continued)

(b) Critical judgements in applying the Group's accounting policies (continued)

(ii) Measurement of fair values

The following fair value hierarchy is used to determine the valuation techniques:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are not based on observable market data.

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(iii) Principal and interest payments being made by the GORTT on behalf of the Group

The GORTT has guaranteed certain loans on behalf of the Group and in some instances is meeting the principal and interest payments due on these loans on behalf of the Group. These loans are being utilised by the Group to fund the following projects:

- Projects being retained by the Group
- Projects being transferred to the GORTT on completion.

There is no formal agreement between the GORTT and the Group for the treatment of the loan repayments. However the practice is as follows:

- (a) Where the principal and interest payments are being made towards loans that are being used to finance projects retained, the principal and interest payments are being treated as capital contributions into the Group by the GORTT. (See Note 16).
- (b) Where the principal and interest payments are being made towards loans that are being used to finance projects being transferred on completion, the principal and interest payments are being set off against accounts receivable balances due from the GORTT in relation to these projects.

During the year principal and interest payments by the GORTT applied against receivable balances totalled \$18,528,438 (2015: \$19,642,301).

Notes to the Consolidated Financial Statements

December 31, 2016

6.	Investment Properties		
	_	2016	2015
		\$	\$
	The Group's investment properties include the follow	ing:	
	Richmond Street	160,000,000	160,000,000
	GP Plaza	1,478,678,972	-
	Scarborough Tobago	102,000,000	102,000,000
	Chancery Lane, San Fernando	1,164,307,733	29,500,000
	The GCP Parkade	823,964,178	20,395,572
	Memorial Park	87,000,000	60,020,301
	NAPA South	16,000,000	16,000,000
	Invaders Bay	56,829,247	42,918,364
	13-15 St. Clair Avenue	119,643,586	119,644,706
	Real Springs, Valsayn	13,000,000	13,000,000
	Salvatori Building	4,755,339	2,388,609
	Tower C & D Fit Out	376,385,386	376,385,386
	Ministry of Education Tower	722,482,101	-
	Customs and Excise Building	327,453,282	-
	Ministry of Legal Affairs	428,102,808	-
	Immigration Building	264,700,374	-
	St. Vincent Place	20,792,214	20,792,214
	Other properties	16,903,627	16,903,326
	POSWDL - Port Authority Lands, Wrightson Road	224,000,000	224,000,000
	RINCON - North Coast Road, Las Cuevas	69,707,941	69,707,941
		<u>6,476,706,788</u>	1,273,656,419
	The movement in the account balance over the year ca analysed as follows:	an be	
	Opening net book amount	1,273,656,419	1,271,180,825
	Transfers from CIP	5,176,070,670	2,475,594
	Change in Fair Value	26,979,699	_
	Closing net book amount	<u>6,476,706,788</u>	1,273,656,419

Included in Investment Properties are long-term leases for five properties which have lease terms ranging between 99-199 years. These properties have nominal rentals of \$1.00 per annum. The Group has accounted for these leasehold properties at fair value since management is of the opinion that they have the risks and rewards associated with the properties for the current lease term and that the GORTT may renew the leases on the same terms and conditions. These properties are carried in the consolidated financial statements at fair value based on valuations performed by qualified independent valuators.

Notes to the Consolidated Financial Statements

December 31, 2016

6. Investment Properties (continued)

When these properties were recognised as assets in the consolidated financial statements, the corresponding entry was made to a contributed capital account (See Note 16).

The fair value measurement for all the investment properties has been categorised as a Level 3 fair value measurement based on the inputs to the valuation technique used.

7. Construction-In-Progress

	2016	2015
	\$	\$
Various projects	240,567,862	48,630,918
Sackville Street Renovations	5,420,850	971,871
Chancery Lane Complex	-	1,135,161,982
Ministry of Education Office Tower	-	624,662,556
Invaders' Bay	-	13,026,391
Memorial Park	679,961	679,961
Government Campus Plaza	-	3,233,018,395
Board of Inland Revenue	895,989,626	734,494,126
Real Springs	183,296,579	182,933,900
San Fernando General Hospital Car Park Extension	500	500
Water Front Development	86,625	86,625
Strategic Redevelopment POS – Health City	243,016	-
Rincon Building Renovations	188,756	-
Salvatori Building	18,364,126	20,510,428
	<u>1,344,837,901</u>	5,994,177,653
The movement in the account balance over the year can analysed as follows:	n be	
Opening net book amount	5,994,177,653	5,408,018,014
Additions	526,730,918	586,159,639
Transfers	(5,176,070,670)	
Closing net book amount	<u>1,344,837,901</u>	5,994,177,653

Notes to the Consolidated Financial Statements

December 31, 2016

8. Property, Plant and Equipment

	Land and Buildings	Other Equipment	Computer Equipment	Motor Vehicles	Total
Year ended December 31, 2016	\$	\$	\$	\$	\$
Opening net book amount Additions	1,584,415,699 100,157,446	12,253,698 1,419,131	1,019,840 820,877	88,079	1,597,777,316 102,397,454
Disposal Depreciation charge		- (3,740,925)	- (659,568)	(53,478) (29,201)	(53,478)
Closing net book amount	1,566,105,138	9,931,904	1,181,149	5,400	1,577,223,591
At December 31, 2016 Cost or					
valuation Accumulated	2,469,315,501	82,676,641	9,977,638	920,883	2,562,890,663
depreciation	(903,210,363)	(72,744,737)	(8,796,489)	(915,483)	(985,667,072
Net book amount	<u>1,566,105,138</u>	9,931,904	1,181,149	5,400	1,577,223,591
Year ended December 31, 2015					
Opening net book amount Additions	1,702,634,851	16,205,804 551,117	634,454 954,666	160,008 9,500	1,719,635,117 1,515,283
Depreciation charge	(118,219,152)	(4,503,223)	(569,280)	(81,429)	(123,373,084
Closing net book amount	<u>1,584,415,699</u>	12,253,698	1,019,840	88,079	1,597,777,316
At December 31, 2015 Cost or					
valuation Accumulated depreciation	2,369,158,055 (784,742,356)	81,257,510 (69,003,812)	9,156,760 (8,136,920)	2,513,797 (2,425,718)	2,462,086,122 (864,308,806
Net book amount	1,584,415,699	12,253,698	1,019,840	88,079	1,597,777,316

The Head Office situated at 38-40 Sackville Street and the land and buildings of the Port of Spain International Waterfront are currently pledged as security for borrowings.

Notes to the Consolidated Financial Statements

9. Value Added Tax (VAT) Recoverable

VAT	recoverable
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602,295,204 543,874,468

The Group is VAT registered and will generate future taxable supplies in the form of lease rentals which will be subject to output VAT, the VAT previously capitalised in development work in progress was reclassified to VAT recoverable. The Group has initiated communication with the VAT authorities to commence the recovery process on this balance.

		2016	2015
		\$	\$
10.	Restricted Cash		
	Restricted cash	13,402,287	41,987,359

This relates to the hotel operations of the Group and includes the cash account related to the fund for replacement of and additions to fixtures, furniture, furnishings and equipment and other qualifying expenditures. This restricted cash balance is not available for use in the hotel operations of the Group and has therefore been classified as a non-current asset.

		2016	2015
		\$	\$
11.	Project Receivables		
	Contract works not billed Facilities work not billed	118,563,651 117,600,426	(97,889,272) 118,263,994
	(Provision) write-back for doubtful debt	236,164,077 (145,160,469)	20,374,722 70,139,804
		91,003,608	90,514,526
	Contract works billed to GORTT	423,002,412	419,493,936
		514,006,020	510,008,462

The Contract works billed to GORTT balance can be analysed as follows:

``	Project expenditure on NHA Refurbishment Projects	25,777,904	25,777,904
	Project expenditure on the Brian Lara Cricket Academy	<u>397,224,508</u>	393,716,032
		423,002,412	419,493,936

Notes to the Consolidated Financial Statements

December 31, 2016

11. Project Receivables (continued)

(i) These project costs relate to expenditure incurred on the refurbishment of the National Housing Authority (NHA) apartments on behalf of the GORTT.

The impairment provision included above represents the account balances which have not shown any movement in over twelve months.

		2016	2015
		\$	\$
12.	Accounts Receivable and Prepayments		
	Amounts due from GORTT for Contract works (a)	516,499,464	515,715,573
	Provision for doubtful debt	(341,846,238)	(282,704,123)
		174,653,226	233,011,450
	Prepayments and other receivables	119,457,009	123,467,152
	Interest receivable from projects	618,595,644	550,860,100
	Advances to contractors (b)	128,455,232	279,138,192
	Inventory – Hotel	1,932,967	2,050,482
		<u>1,043,094,078</u>	1,188,527,376

The Group is responsible for executing projects on behalf of the GORTT. The Group's major source of funding for project development work is from debt financing. Some of the Group's debts are guaranteed by the GORTT with repayments being made by the Group or in some instances by the GORTT.

- (a) These amounts represent construction contract costs incurred on projects which have been billed to the GORTT and upon which the organisation is awaiting payment. These are costs that are recoverable from the GORTT for work performed. The GORTT is currently meeting the interest and principal payments associated with the loans that are funding these projects. The Group's accounting practice is to apply these payments made by the GORTT against the receivable balance due. However, there is no formal agreement with the GORTT which supports this accounting treatment.
- (b) These amounts represent payments made to contractors in advance of work being performed under the relevant construction contracts. The Group requires contractors to provide an advance payment bond issued by a reputable bonding agent for an amount equivalent to the amount of the advance being provided.

These amounts are reduced when advance payments are offset against progress billings from the contractor for construction work performed.

Notes to the Consolidated Financial Statements

		<u>2016</u> \$	Restated 2015 \$
13.	Cash and Cash Equivalents	φ	ψ
	Bank accounts Deposit accounts Petty cash	241,265,213 326,092,910 22,739 567,380,862	468,117,748 704,808,883 21,833 1,172,948,464

The following cash balances reported by Hyatt are also included in the Group's cash and cash equivalents:

	2016	2015
	\$	\$
House Bank	334,000	346,500
Demand deposits	64,780,053	30,267,490
	65,114,053	30,613,990

14. Subsidiary Companies

	% of Equity C	apital Held
	2016	2015
(i) Rincon Development Limited	100	100
(ii) Port of Spain Waterfront Development Limited	100	100
(iii) Oropune Development Limited	100	100
(iv) San Fernando Development Limited	100	100

All subsidiary companies are incorporated in Trinidad and Tobago.

- (i) Rincon Development Limited was incorporated on 12 October 1999 with its principal activity being the development and sale of property.
- (ii) Port of Spain Waterfront Development Limited was incorporated on 12 October 1998 with its principal activity being the development of the Port of Spain Waterfront.
- (iii) Oropune Development Limited began its operations on 13 January 1995 with its principal activity being the development of a property into a housing development. A request was made to the Registrar General's Department to have this company struck off the register in January 2019.

Notes to the Consolidated Financial Statements

December 31, 2016

14. Subsidiary Companies

- (iv) International Waterfront Resources Limited was incorporated on 18 April 2007 with its principal activity being the human resource management of the Hyatt Regency Hotel.
- (v) Invaders Bay Development Limited was incorporated on 30 September 2002 with its principal activity being responsible for the reclamation of and development of lands at Invaders Bay Port of Spain. A request was made to the Registrar General's Department to have this company struck off the register in January 2019.
- (vi) Oropune Gardens Management Association was incorporated on 12 October 2004 with its principal activity being responsible for the management of the housing project at Oropune Gardens, Piarco. A request was made to the Registrar General's Department to have this company struck off the register in January 2019.
- (vii) Carib Gardens Management Association was incorporated on 12 October 2004 with its principal activity being responsible for the management of the housing project at Carib Gardens, Arima. A request was made to the Registrar General's Department to have this company struck off the register in January 2019.
- (viii) Urban Development Company of San Fernando Limited was incorporated on 7 September 2001, with its principal activity being responsible for the development of the San Fernando Waterfront. A request was made to the Registrar General's Department to have this company struck off the register in January 2019. This has since been retracted via letter to the Registrar General's Department dated June 25, 2020, following a board decision at the 248th board meeting.

Notes to the Consolidated Financial Statements

December 31, 2016

15.	Share Capital	2016	2015
	<i>Authorised</i> 1,000,000 ordinary shares of no par value		
	<i>Issued and fully paid</i> 999,602 ordinary shares of no par value	999,602	999,602
		<u>2016</u> \$	<u>2015</u> \$
16.	Contributed Capital		
	Leasehold properties Loan and interest payments made by the GORTT	585,207,941	585,207,941
	on behalf of the Group	2,999,267,088	2,352,643,076
		<u>3,584,475,029</u>	2,937,851,017
		<u>2016</u> \$	<u>2015</u> \$
	Movement in loan repayments guaranteed by the GOR	TT	
	Balance at beginning of year Add loan payments made by the GORTT for the year	2,352,643,076 646,624,012	1,676,156,724 676,486,352
	Balance at end of year	<u>2,999,267,088</u>	2,352,643,076

Notes to the Consolidated Financial Statements

December 31, 2016

		2016	Restated 2015
		\$	\$
17.	Borrowings		
	Maturity of borrowing:		
	Not later than one year	696,343,522	653,336,324
	More than one year	7,512,368,328	8,033,760,423
		9 209 711 950	8 687 006 747
		<u>8,208,711,850</u>	8,687,096,747
	(a) RBTT Trust Limited - fixed rate bonds	24,000,000	40,000,000
	(b) ANSA 233.1M	221,532,383	233,151,656
	(c) Citibank USD	297,158,400	340,523,040
	(d) First Citizens Bank – TTD facility	131,529,667	152,875,981
	(e) The Home Mortgage Bank	8,774,871	12,770,652
	(f) First Citizens Bank – USD facility	58,656,185	65,100,947
	(g) First Caribbean Int'l Bank Limited -	303,912,000	354,711,500
	(h) First Caribbean Bank Limited BLCA \$497M loan	185,778,602	239,064,342
	(i) The Home Mortgage Bank \$108M OPM	65,798,861	72,758,470
	(j) First Citizens Bank Limited	230,100,000	230,100,000
	(k) CBTT \$214.7M Bond	213,000,000	213,000,000
	(l) ANSA 223.1M	148,731,333	173,519,889
	(m) ANSA 399M	249,386,875	299,264,250
	(n) First Caribbean Int'l Bank Limited (180M)	180,300,000	180,300,000
	(o) Republic Bank Limited Long Term Bonds	3,087,901,924	3,275,088,089
	(p) RBC Royal Bank	512,815,580	500,000,000
	(q) First Caribbean International Bank Limited	496,000,000	496,000,000
	(r) Republic Bank Limited	227,140,000	227,140,000
	(s) ANSA Merchant Bank Medium Term Facility	90,000,000	-
	(t) Barclays US \$375M	<u>1,476,195,169</u>	1,581,727,931
		8,208,711,850	8,687,096,747

Notes to the Consolidated Financial Statements

December 31, 2016

	Loan Facility	Financial Institution	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms	Purpose
(a)	Fixed Rate Bonds 2006-2018	RBTT Trust Limited	TT\$192,000,000	7%	12 years	Guaranteed by the GORTT	24 equal semi- annual installments of principal and Interest commencing July 18, 2006	To refinance previous bond to cover start-up costs for the Interchange project and the Housing Programme
(b)	ANSA 233.19M	ANSA Merchant Bank Limited	TT\$233,191,981.93	5.05%	10 years	Guaranteed by the GORTT	semi-annual installments of Principal and Interest	To finance the initial works on CCH, Penal Hospital and MNS
(c)	Interim Facility	Citibank N.A.	TT\$563,340,800	5.63%	10 years	Guaranteed by GORTT	Semi-annually principal and interest payments, commencing six (6) months from date of close	To refinance the existing Commercial Paper in the amount of US\$73.1M and provide additional funding in the amount of US\$14.9M for the completion of the construction of the Ministry of Education Office Tower
(d)	Commercial Paper	First Citizens Bank Limited	TT\$374,000,000	7.67%	13 years	Guaranteed by the GORTT	Semi-annual amortized installments of principal and interest.	To finance various projects

Notes to the Consolidated Financial Statements

December 31, 2016

	Loan Facility	Financial Institution	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms	Purpose
(e)	Mortgage	Home Mortgage Bank	TT\$33,900,000	8.75%	10 years	Mortgage of land and buildings and assignment of sub- lease rentals	Amortized quarterly starting three (3) months after disbursement	To finance the purchase of the Head Office building in Sackville Street, Port of Spain
(f)	Commercial Paper	First Citizens Bank Limited	TT\$93,375,655	5.46%	13 years	Guaranteed by the GORTT	Semi-annual amortized installments of principal and interest	To finance various projects.
(g)	Syndicated Loan	First Citizens Bank Limited	TT\$497,342,684	6.35%	10 years	Guaranteed by the GORTT	Semi-annual payments of principal and interest commencing six (6) months after first drawdown	To finance the cost of completing the Brian Lara Cricket Stadium and associated infrastructure at the Tarouba Estate.
(h)	Mortgage	Home Mortgage Bank	TT\$108,000,000	7.00%	15 years	Mortgage over Property 13-15 St Clair Avenue	Amortized monthly starting one month after disbursement	To finance the Office of the Prime Minister (formerly known as the Ministry of Public Administration Building)

Notes to the Consolidated Financial Statements

December 31, 2016

	Loan Facility	Financial Institution	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms	Purpose
(i)	Long Term Bridge Loan	First Caribbean International and Financial Corporation	TT\$641,230,000	6.06%	10 years	Guaranteed by the GORTT	Semi-annual principal and interest payments commencing six (6) months from date of close	To finance the fit out of the Port of Spain Waterfront
(j)	Medium Term Loan: TTD230.1M	First Citizens Bank Limited	TT\$230,100,000	4.30%	5 years	Guaranteed by the GORTT	Semi-Annual interest payments commencing six (6) months after disbursement, Principal payable at maturity	To finance various projects.
(k)	Fixed Rate Bond 2012- 2020	Central Bank of Trinidad & Tobago	TT\$213,000,000	3.35%	18 Years	Guaranteed by GORTT	Semi-Annual Interest Payments on 31 October and 30 April, Principal payable at maturity	Repayment of HMB TT\$300M and TT\$44M Bonds
(1)	Medium Term Facility	ANSA Merchant Bank	TT\$223,097,000	1.95%	8 Years	Guaranteed by GORTT	Semi-annual principal and interest installments	To repay the HMB Real Spring Loan Facility

Notes to the Consolidated Financial Statements

December 31, 2016

	Loan Facility	Financial Institution	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms	Purpose
(m)	Medium Term Facility	ANSA Merchant Bank	TT\$399,019,000	1.95%	8 Years	Guaranteed by GORTT	Semi-annual installments of principal and interest	To repay Phase 1 and 2A loan facility for the San Fernando Teaching Hospital (formerly Chancery Lane Office Complex)
(n)	Short Term Facility	First Caribbean International and Financial Corporation	TT\$180,300,000	1.50%	1 Year	Guaranteed by GORTT	Full Payment at Maturity	To finance San Fernando Teaching Hospital Phase 2B
(0)	Fixed Rate Bond	Republic Bank Ltd	TT\$3,457,773,340	4.75%	15 Years	Guaranteed by GORTT	Six (6) month moratorium on principal and interest, thereafter, semi- annual principal and interest payments	To refinance the Government Campus Plaza (Base Building) Interim Bond
(p)	Long Term Facility	RBC	TT\$512,815,580	3.70%	7 Years	Guaranteed by GORTT	Semi-annual installments of Principal and Interest	To refinance bridge facility inclusive of capitalized interest for the fit out of Government Campus Plaza
(q)	Short Term Facility	First Caribbean International and Financial Corporation	TT\$496,000,000	1.20%	2 Years	Guaranteed by GORTT	Semi Annual Interest payments with Principal repayment at Maturity	To finance the fit out of the Government Campus Plaza

Notes to the Consolidated Financial Statements

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	Loan Facility	Financial Institution	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms	Purpose
(r)	Short Term Facility	Republic (FINCOR)	TT\$227,100,000	4.25%	1 Year	Guaranteed by GORTT	Semi Annual Interest payments with Principal repayment at Maturity	To finance the fit out of the Minister of Education
(s)	Medium Term Facility	ANSA Merchant Bank	TT\$90,000,000	3.30%	5 Years	Guaranteed by GORTT	Semi Annual Interest payments with Principal repayment at Maturity	To finance the completion of the Brian Lara Cricket Stadium
(t)	Fixed Rate Note	US Private Placement (Wells Fargo Bank)	TT\$2,372,303,000	6.09%	15 Years	Land and Buildings thereon and assignment of sublease rentals	Semi-annual installments of principal and interest	To finance fit out and construction of the Port of Spain International Waterfront Project and repayment of the interim facility

Notes to the Consolidated Financial Statements

December 31, 2016

17. Borrowings (continued)

The carrying amounts of the Group's borrowings are denominated in the following currencies:

	2016	2015
	\$	\$
TT Dollar	6,072,790,096	6,345,033,329
US Dollar	<u>2,135,921,754</u>	2,342,063,418
	8,208,711,850	8,687,096,747

18. Deferred Liability

In accordance with Cabinet Minute No. 399 of 4 April 2001, the Subsidiary Company, Oropune, was required to acknowledge its indebtedness equivalent to the cost of construction of the houses incurred by the Ministry of Housing Settlement estimated at \$10.35 million as a condition of vesting of the property to the Oropune.

The Minute also stated that an arrangement should be made for the replacement of the loan. As at the year end, the Ministry of Finance has not yet communicated the terms and conditions of settlement.

19. Tax Liability

Deferred income taxes are calculated in full on temporary differences under the liability method using a principal tax rate of 25%.

Deferred income tax assets are recognised for tax losses carry forward to the extent that realisation of the related tax benefit through the future taxable profits is probable. There were no deferred taxes in 2016 as all losses were exhausted.

The movement on the tax account is as follows:

	2016	2015
	\$	\$
At beginning of year Charge (credit) to income statement	39,141,097 <u>33,929,796</u>	44,320,637 (5,179,540)
At end of year	73,070,893	39,141,097

Notes to the Consolidated Financial Statements

		2016	2015
		\$	\$
20.	Deferred Revenue	10,546,819	8,122,710

Deferred revenue arise from works still to be certified for which funds have been received.

		2016	Restated 2015
		\$	\$
21.	Accounts Payable and Accruals		
	Due to GORTT	482,032,878	402,500,173
	Project payables	176,096,843	205,029,488
	Retentions payable	156,907,939	120,757,276
	Other payables	49,782,378	71,823,109
	Accrued interest on loans	123,467,253	129,236,889
		<u>988,287,291</u>	929,346,935
		<u>2016</u> \$	<u>2015</u> \$
22.	Reserve Development Fund	φ	Φ
	Other development projects	36,617,032	20,184,115

These balances represent the unused portion of funds received by the Group from the GORTT for the development of specific projects which are ongoing, have been completed or suspended. There are no specific repayment terms of these amounts.

		<u>2016</u> \$	<u>2015</u> \$
23.	Deposit on Account		
	Deposit on account	<u>1,316,353</u>	1,311,203

Notes to the Consolidated Financial Statements

December 31, 2016

23. Deposit on Account (continued)

These represent monies from our subsidiaries Rincon and Oropune. Rincon's \$929,851 represents deposits from their clients as consideration for the purchase of the land at Rincon. This amount is held on account until the finalisation and issue of the deeds. Oropune's portion of \$386,502 represents deposits for the housing project where the sales have not yet been finalised.

Restated	
2015	2016
\$	\$

24. Investment

Investment securities designated as at fair value through		
profit or loss	71,059,008	76,863,580

The loss on the investment securities at fair value recognised through profit or loss amounted to \$305,517 for the year ending 31 December 2016. These investments comprise GORTT Zero Coupon Bonds and CLICO Investment Funds.

		Restated
	2016	2015
	\$	\$
Short- term investments	205,446,000	5,446,000
Short- term investments	203,440,000	<u></u>

The short-term investments comprise a fixed deposit of \$200,000,000 which matures every six months at 1.35% and the short term portion of the GORTT Zero Coupon bonds.

		<u>2016</u> \$	<u>2015</u> \$
25.	Income from hotel operations	Ŧ	Ť
	Hyatt Regency Income	240,049,238	274,367,084

This consists of booking rates, income from meals, etc. charged in relation to the operations of the Hyatt Regency Hotel Trinidad Limited.

Notes to the Consolidated Financial Statements

		2016	2015
		\$	\$
26.	Rental income	280,062,451	269,281,777

27. Leases

Future minimum lease payments

As at December 31, the future minimum lease payments under non-cancellable leases were payable as follows:

	2016	2015
	\$	\$
Less than one year	-	174,600
Between one and three years	<u>8,688,441</u>	2,450,232
	<u>8,688,441</u>	2,624,832
Amounts recognised in the profit and loss		
Lease expense	3,423,535	2,657,055

Future minimum lessor receipts

As at December 31, the future minimum lessor receipts under leases were receivable as follows:

	2016	2015
	\$	\$
Between one and three years	850,473,940	817,302,690
Amounts recognised in the profit and loss		
Lease income	<u>280,062,451</u>	269,281,777

Notes to the Consolidated Financial Statements

December 31, 2016

	2016	2015
	\$	\$
28. Other Income		
Other	3,568,911	2,271,153
Carpark revenue	18,251,268	13,924,357
Management fees	4,033,795	1,909,931
	25,853,974	18,105,441
29. Administrative Expenses		
Employee benefit (Note 29)	44,944,695	43,464,777
Depreciation and amortisation	122,897,701	123,373,083
Office expenses	29,297,574	27,214,541
Rent and utilities	6,877,905	7,572,582
Advertising	2,251,504	2,336,360
Revaluation Reserve on Investment Properties		
Hyatt operating expenses	168,245,531	188,729,483
Other expenses	6,202,500	21,185,398
Bad debt expense	265,336,999	(281,791,998)
	<u>619,074,710</u>	132,084,226
30. Employee Benefit Expense		
Wages and salaries	43,108,807	42,024,548
National Insurance costs	1,835,888	1,440,229
	44,944,695	43,464,777
Number of employees at year end 721 (2015: 6	97).	
31. Finance Income		
	05 012 004	62 707 727
Government grants to cover interest expenses Interest income	95,912,904 3,628,009	62,707,727 2,704,413
	99,540,913	65,412,140

Notes to the Consolidated Financial Statements

December 31, 2016

		2016	2015
		<u>2016</u>	<u> </u>
32.	Finance Costs	\$	\$
32.	Finance Cosis		
	Interest expense on GORTT borrowings	95,911,622	62,707,727
	Interest expense on bank borrowings	99,143,185	145,834,279
	Foreign exchange loss on bank borrowings	101,427,807	809,347
	Bank charges	83,479	78,214
		296,566,093	209,429,567
		2016	2015
		\$	\$
33.	Taxation		
			(5.170.540)
	Deferred tax	-	(5,179,540)
	Over payment of corporation tax Green Fund levy	35,435,119 1,729,795	5,843,957 623,755
	Business levy	3,459,590	1,247,509
	Busiliess levy		1,247,302
		40,624,504	2,535,681
	(Loss)/Profit before taxation	(229,162,297)	350,268,135
		<u>(22),102,2)//</u>	
	Tax deductible at 25%	-	87,567,034
	Expense (deductible) non-deductible for tax purposes	-	(96,011,151)
	Green Fund levy	1,729,795	623,755
	Business levy	3,459,590	1,247,509
	Overpayment of corporation tax	35,435,119	9,108,534
		40,624,504	2,535,681

Notes to the Consolidated Financial Statements

December 31, 2016

34. Related Party Balances

Iten	actual and planances	2016	2015
		\$	\$
(a)	Key management compensation		
	Directors' fees	487,006	570,075
	Senior management remuneration	<u>5,319,951</u>	4,907,379

The Group is controlled by the GORTT, which owns 100% of the parent company's shares.

(b) GORTT

The GORTT in its capacity as the sole shareholder of the Company has leased properties to the Group and is financing certain projects which the Group is retaining through the repayment of certain Government Guaranteed loans on behalf of the Group. The balances included in the consolidated financial statements in relation to these transactions are as follows:

	2016	2015
	\$	\$
Investment properties	6,476,706,788	1,273,656,419
Contributed capital	3,584,475,029	2,937,851,017
Contract work billed to GORTT	516,499,464	515,715,573
Provision for bad debts liability	341,846,238	282,704,123
Provision for bad debts expense	59,142,115	113,382,808
Reserve development fund	36,617,032	20,184,115
Loan repayments made by the GORTT on behalf		
of the Corporation	16,000,000	16,000,000
Deferred liability payable to the GORTT	10,350,000	10,350,000
Loan payments made by		
the GORTT being set off against receivables		
yet billed to GORTT	504,957,464	478,576,373
Development work in progress expenditure		
not yet billed to GORTT	236,164,077	20,374,721

Notes to the Consolidated Financial Statements

December 31, 2016

34. Related Party Balances (continued)

(c) Other transactions with the GORTT

In addition to the balances in (b) above, the Group in the ordinary course of its business carries out project development work solely for the GORTT and state agencies. Transactions and balances between the Group and these related parties are as follows:

	2016	2015
	\$	\$
Project Management fees	19,962,881	64,615,486
Contract revenue	557,225,977	555,680,176
Contract costs incurred	<u>557,225,977</u>	555,680,176

35. Financial Instruments by Category

(i) Receivables

	Carrying amount		Fair	value
	2016	2015	2016	2015
	\$	\$	\$	\$
Receivables for contract work due				
from GORTT	423,002,412	419,493,936	370,675,577	351,771,399
Contract works billed to the GORTT	516,499,464	515,715,573	452,606,726	432,459,144
Advances to contractors	128,455,232	279,138,192	112,564,884	234,074,497
Other receivables excluding				
prepayments	729,295,869	669,230,800	599,408,166	561,191,079
	1,797,252,977	1,883,578,501	1,535,255,353	1,579,496,119

(ii) Financial liabilities carried at amortised cost	<u>2016</u> \$	<u>2015</u> \$
Borrowings Accounts payables and accruals Reserve development fund	8,208,711,850 988,287,291 <u>36,617,032</u>	8,687,096,747 929,346,935 20,184,115
	9,233,616,173	9,636,627,797

Notes to the Consolidated Financial Statements

December 31, 2016

36. Contingent Liabilities

The Group companies are parties to various legal actions, the final outcome of which is uncertain. Based on matters which have concluded during this audit, the following should be noted: Sunway was awarded a settlement of TT\$6,000,000, for breach of contract for the schematic design and fit out of the Ministry of Legal Affairs, this was paid out in June 2018.

37. Capital and Lease Commitments

At the year-end capital commitments amounting to approximately \$833M (2015: \$430M) existed.

38. Segment Information

Basis for segmentation

The Group has organised its business units into two reportable segments as follows:

- Construction in this category the Corporation provides project management services and facility management services for construction projects with the urban spaces of Trinidad and Tobago as mandated by the GORTT.
- Hotel Operations this segment comprises the operations of the Hyatt Hotel.

These business units offer different services and are managed separately because they require different marketing strategies and resources.

The Group's Executive Management reviews the performance of the various segments of the corporation on a monthly basis.

Other operations include rental of shop spaces, spaces for advertising, rental of investment properties and rental of car park spaces, however none of these segments meet the quantitative thresholds for reportable segments in 2016 or 2015.

	Construction <u>Works</u> \$	Hotel operation \$	<u>Total</u> \$
December 31, 2016			
Revenue	346,888,355	240,049,238	586,937,593
Operating profit	(95,195,720)	63,058,603	(32,137,117)
Assets	12,311,887,284	103,564,455	12,415,451,739
Liabilities	9,293,290,387	41,585,807	9,334,876,194

Notes to the Consolidated Financial Statements

38. Segment Information (continued)

Basis for segmentation (continued)

December 31, 2015			
Revenue	352,002,704	274,367,084	626,369,788
Operating profit	420,857,385	73,428,177	494,285,562
Assets	12,317,151,831	88,115,266	12,405,267,097
Liabilities	_9,662,449,353	39,079,410	9,701,528,763

39. Correction of Errors

During 2016 the Group discovered a number of errors:

- There was a misstatement in the foreign exchange on USD \$375M Barclays loan. As a result of this, the liabilities would have been understated.
- VAT Payable was recognised separate from the VAT Receivable. However, as VAT is settled on a net basis it therefore should have been disclosed on a net basis.
- The fair value movements on investment property were incorrectly recognised in Revaluation Reserve instead of profit or loss.
- Investments were incorrectly classified as cash and cash equivalents. The investments did not meet the definition of cash and cash equivalents as they did not have an original maturity of three months or less.
- Short term investments were incorrectly classified as cash and cash equivalents

The errors have been corrected by restating each of the affected financial statement line items for the periods. The following tables summarise the impacts on the Group's consolidated financial statements.

Notes to the Consolidated Financial Statements

December 31, 2016

39. Correction of Errors (continued)

Statement of Financial Position

Statement of Financial Toshion	December 31			
		Adjustments	Restated	
	2015	2015	2015	
	\$	\$	\$	
ASSETS				
VAT recoverable	554,992,987	(11,118,519)	543,874,468	
Investment	-	76,863,580	76,863,580	
Short term investment	-	5,446,000	5,446,000	
Cash and cash equivalents	1,255,258,044	(82,309,580)	1,172,948,464	
Total Assets	1,810,251,031	(11,118,519)	1,799,132,512	
EQUITY AND LIABILITIES				
Retained earnings	(227,918,067)	(7,194,218)	(235,112,285)	
Non-current liabilities				
Borrowings	8,013,193,625	20,566,798	8,033,760,423	
Current Liabilities				
Accounts payable and accruals	940,465,454	(11,118,519)	929,346,935	
Borrowings	650,689,663	2,646,661	653,336,324	
Statement of Comprehensive Income				
Finance costs	(196,371,261)	(13,058,306)	(209,429,567)	
Profit before tax	363,326,442	(13,058,306)	350,268,136	

Notes to the Consolidated Financial Statements

December 31, 2016

39. Correction of Errors (continued)

Statement of Financial Position

	December 31		
	2014	Adjustments 2014	Restated 2014
	\$	\$	\$
ASSETS			
Vat recoverable	485,872,836	(15,492,288)	470,380,548
Investment	-	82,309,580	82,309,580
Short term investment	-	5,446,000	5,446,000
Cash and cash equivalents	1,785,548,483	(87,755,580)	1,697,792,903
TOTAL ASSETS	2,270,015,359	(15,492,288)	2,255,929,031
EQUITY AND LIABILITIES			
Retained earnings	(588,708,828)	5,864,088)	(582,844,740)
Non-current liabilities			
Borrowings	8,751,917,781	9,114,475	8,761,032,256
Current Liabilities			
Accounts payable and accruals	330,903,106	(15,492,288)	315,410,818
Borrowings	546,950,852	1,040,678	547,991,530
Statement of Comprehensive Income			
Gain on revaluation of property	-	16,019,241	16,019,241
Finance costs	(241,293,436)	(10,155,153)	(251,448,589)
Profit before tax	(13,409,621)	5,864,088	(7,545,533)

40. Contingent liability

The Company is a defendant in various Industrial Relations matters at the reporting date. Management expects a favourable outcome from the matters.

41. Subsequent Events

The following events were noted subsequent to the year-end:

- (a) The Corporation has entered into several contracts amounting to approximately \$747 million in the normal course of business.
- (b) Communications Workers' Union Kenneth Crichlow issued a pre-action protocol letter seeking damages for breach of contract due to dismissal. This matter is currently before the industrial court. Applicant has since died. Email sent to Senior Counsel on February 11, 2021, requesting the next steps. Senior Counsel has advised that he will liaise with the Industrial Court on same and advise. The matter was heard on November 30, 2021, it was adjourned to September 12, 2022.

Notes to the Consolidated Financial Statements

December 31, 2016

41. Subsequent Events (continued)

- (c) Sunway issued a pre-action protocol letter with respect of claim for damages for breach of contract for the schematic Design and Fit out of the Ministry of Legal Affairs office tower for TT\$55,006,143. This matter was last heard on April 4, 2017, in the High Court. It has been sent to a Judicial Settlement conference set for September 26, 2017. UDeCOTT submitted a counter offer of \$6,000,000. The consent order was signed on April 23, 2018 by the Court. The full payment made on June 20, 2018.
- (d) Dipcon Engineering filed claim against the Corporation relating to the Oropune Housing Project for outstanding amounts. The judgement is to be delivered in October 2017. Judgment given on March 22, 2019 in favour of UDeCOTT for the Claimant to pay costs of \$151,176.00.

A stay of execution of 42 days was granted which expired on the May 3, 2019. The Claimant paid the sum of \$151,176.00 in or about December 2019.

(e) Spancrete Ltd filed a claim for \$7,000,000.00 on April 5, 2017. Pursuant to Judgment on December 17, 2019, the Claimant paid UDeCOTT's costs in the matter on September 30 2020 in the sum of \$274,758.40.

Order entered on January 8, 2021 without hearing, for preparation and filing of Notes of Evidence from transcripts of trial and for Record of Appeal.

- (f) Sherma Ramoutar Boodhoo filed a claim of wrongful dismissal in the amount of \$771,427.00 plus exemplary damages in 2016. The matter was heard on April 16 and 18, 2018. A date for decision will then be given by the Court. Counsel for UDeCOTT filed submissions on the October 31, 2019. Awaiting date for judgment.
- (g) Patrick Audie Baptiste filed a claim of injury while at Hyatt against UDeCOTT and Hyatt. The matter was settled by consent order on June 27, 2017. Hyatt was ordered to pay \$15,000.00 to Mr. Baptiste.
- (h) GYM Ltd filed a claim against UDeCOTT for breach of contract and monies owed for general maintenance services undertaken at the Government Campus Plaza Parkade in the amount of \$672,736.48. The matter was settled by consent order on May 2, 2017. UDeCOTT made an agreed payment of \$493,182.63 on June 30, 2017.

Notes to the Consolidated Financial Statements

December 31, 2016

40. Subsequent Events (continued)

- (i) PRD Security filed a claim against Safety Security, UDeCOTT was named as joined Garnishee as UDeCOTT is named debtor to Safety Security. The matter was heard on February 22, 2019. Costs awarded to UDeCOTT assessed at \$4,500.00. The first payment of \$312,500.00 made March 14, 2019. The last payment was made June 14, 2019. A cheque in the sum of \$188,291.70 prepared in Claimant's name for collection. Matter now deemed complete.
- (j) Keisha Scrubb, Carol Hosein, Judy Gomez and Fulami Collingwood filed a claim for injunctive relief, trespass and nuisance as well as interest, costs and any other costs the Court may deem just and expedient. Trial dates scheduled for October 26, 27 and 28, 2022.
- (k) B Ramsamooj filed a claim of wrongful dismissal. A trial date has been fixed for March 4, 2022.
- P Ganesh filed a claim of wrongful dismissal. Currently awaiting a decision of the Registration Recognition and Certification Board. Case Management Conference held on September 27 2021 and January 17, 2022.
- (m) ANSA McAL Enterprises Limited filed a claim for wrongful termination of contract. The claimant is also seeking potential claims against the defendant. UDeCOTT filed a record of appeal on March 8, 2021.
- (n) Adanna Francois filed a claim for damages for personal injuries and consequential losses and damages against The Attorney General of Trinidad & Tobago & UDeCOTT. The matter is currently before the court. Defence was due due June 7, 2021. Case Management Conference was heard on August 9, 2021. Defense and ancillary claim was filed on November 25, 2021.
- (o) D Geawan filed a claim of negligence, breach of statutory duty under OSHA. Case Management Conference was scheduled for October 26, 2021 and adjourned to June 14th 2022.
- (p) D Geawan filed a claim of breach of statutory duty under OSHA claimed by worker. Hearing set for February 25, 2022.
- (q) D Geawan filed a claim of unlawful dismissal in the amount of 350,000. The Ministry of Labour to issue the Certificate of unresolved dispute and refer the matter to the Industrial Court. Matter heard on October 25 2021. A Hearing was listed for March 7 2022.

Notes to the Consolidated Financial Statements

December 31, 2016

40. Subsequent Events (continued)

- (r) K. Frection-Thomas filed a claim of breach of statutory duty under OSHA claimed by worker. Hearing set for March 10, 2022.
- (s) The COVID 19 pandemic has developed rapidly in 2020 with a significant number of cases internationally. Measures taken by the government to contain the virus, while having a positive impact on the spread of COVID-19, has affected economic activity. They have taken a number of measures to monitor and mitigate the effects of COVID-19, such as safety and health measures for our people (such as social distancing and working from home). Two main revenue streams have been impacted, namely, the car parking operations which would have seen a reduction in revenue during the official work from home period and the hotel operations which would have been impacted by the closing of the borders. To date the GORTT has continued to assign projects to UDeCOTT under the project management fee revenue stream.

At this moment, management is of the belief that the entity's ability to continue as a going concern is not affected.

Stricter cash flow management has been implemented at the hotel to ensure its survival during this period. Due to the nature of UDeCOTT's core business, liquidity is not negatively impacted.