



#### OUR MISSION

We stimulate national development by transforming our urban landscapes in a sustainable manner through value-driven conceptualisation, planning, construction and facilities management.

### OUR VISION

To be the zenith of innovative, service-driven, self-sustaining urban development and management, igniting and inspiring our national, regional and global communities.

### CORE VALUES

Good Governance | Integrity | Transformative | Service Driven | Cost Efficient (value driven) | Results Oriented

Our Core Values form the foundation on which work is performed and how people conduct themselves. The Core Values underlie work, how people interact with each other, and which strategies will be employed to fulfil the Mission.





#### CORE VALUES

#### **Good Governance**

We strictly adhere to the principles of transparency and accountability in all of our operations, decision making and policy setting, following the rule of law for the benefit and protection of our stakeholders.

#### Service Excellence

We are the best-in-class service provider, proactively and professionally conducting our operations via responsible decision making and effective leadership and management.

#### Integrity

We (the Board of Directors, Management and Staff) are guided by sound moral judgement, honesty, trustworthiness and the highest ethical standards in all facets of our operations.

#### **Transformative**

We are committed to using innovation and creativity to transform our landscape for the optimal benefit of our communities.

#### Service Driven

Our people are purposely geared to use gold standards in our core competencies with a view to continuously providing service excellence to our clients.

#### **Cost Efficient (value driven)**

We perform our activities in the most economical manner to produce the optimum result in all our operations.

#### **Results Oriented**

We are a purpose-driven organisation focused on the timely delivery and cost-effective execution of our mandate to satisfy all of our stakeholders.



### Company Overview

While the Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) has a reporting relationship to The Office of the Prime Minister, it is a private company that is wholly owned by the Government of the Republic of Trinidad and Tobago and is responsible to the Corporation Sole – the Minister of Finance.

UDeCOTT's primary objective is to deliver projects that meet our clients' objectives using the highest quality project management and development services. Its critical focus over the last few years has been on social infrastructure projects including hospitals, police stations and fire stations. Within the broader context, however, UDeCOTT is responsible for developing the urban renewal of the capital city, Port of Spain, into a business and financial centre,

and San Fernando for positioning as Trinidad and Tobago's energy capital. Finally, UDeCOTT has been tasked with developing 13 major urban centres as identified in the National Development Strategy 2016-2030.

The urban centre of the 21st century is a community in which the critical needs of the people including interests and culture, history and education, entertainment and government are met and balanced with commercial activity. The realisation of this vision will create a rich urban environment comprising well-designed and managed public spaces, the preservation of historic sites, medium and large scale commercial and residential needs and the development of small business.

### Corporate Addresses

#### **Trinidad**

38-40 Sackville Street Port of Spain Trinidad, West Indies

12 Abercromby Street Port of Spain Trinidad, West Indies

Tel: 868-225-4004

#### **Tobago**

Ashora Court
Lower Milford Road
Scarborough
Tobago, West Indies

Tel: 868-225-4007

### **Board of Directors**

#### Mr. Noel Garcia

Chairman

#### Ms. Janelle Berkley

Director

Janelle Berkley became a member of the Board of Directors in October 2015 and chairs the Human Resource and the Tobago Projects Committees.

Ms. Berkley earned a Bachelor of Science in Geology from The University of the West Indies, Mona, Jamaica and a Master of Arts in Landscape Architecture from the University of Greenwich, London, United Kingdom and has more than 8 years' experience in this field.

#### Ms. Maureen Daniel-Braveboy

Director

Ms. Maureen Daniel-Braveboy was appointed to the Board of Directors in October 2015.

Ms. Daniel-Braveboy served for 10 years as a Corporate Attorney with the Trinidad and Tobago Oil Company (Trintoc), the Petroleum Company of Trinidad and Tobago Limited (Petrotrin) and has over 27 years in private practice.

#### Mr. Jade Brown

Director

Mr. Jade Brown became a member of the Board of Directors in October 2015.

Mr. Brown is a Structural Engineer and a member of the Association of Professional Engineers of Trinidad and Tobago (APETT). Mr. Brown is also a registered Engineer with the Board of Engineering of Trinidad and Tobago (BOETT) and has over 16 years of experience in the Structural Engineering and Construction Management fields.

#### Mrs. Jacqueline Ganteaume-Farrell

Director

Mrs. Jacqueline Ganteaume-Farrell became a member of the Board of Directors of UDeCOTT in October 2015.

Mrs. Ganteaume-Farrell is a retired Permanent Secretary of the Public Service of Trinidad and Tobago, with over 41 years of service to the public of Trinidad and Tobago having increasing responsibility for executive leadership and management of the State's resources.

Mrs. Ganteaume-Farrell has extensive knowledge and experience of the workings of the Public Service and its regulations, procedures, policies and programmes. Since retirement from the Public Service, Mrs. Ganteaume-Farrell has functioned as an independent consultant/advisor on organisational development and management, State land administration and management.

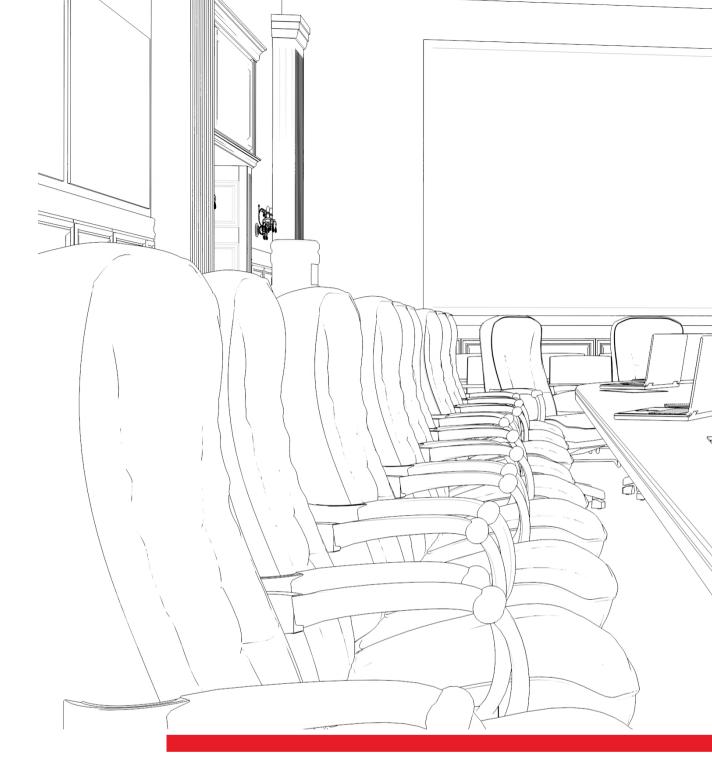
#### Ms. Vashti Phekoo

Director

Ms. Vashti Phekoo joined the Board of Directors of UDeCOTT in October 2015.

Ms. Phekoo retired from First Citizens Bank after a 37-year career with the bank.

Ms. Phekoo earned a Bachelor's degree in Management Studies from The University of the West Indies, St. Augustine and graduated with an MBA from Andrews University, Michigan.



### Chairman's Review

IT IS MY PLEASURE TO TABLE THE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR 2017.

UDeCOTT can report another year of positive growth, registering an increased asset base under management in 2017 of **TT\$12,675,528,320.** 

This is a significant benchmark as the global economic slowdown at that time, triggered a depression within the construction industry. UDeCOTT was able to expand and improve its own construction portfolio under the categories of Health and Community. In 2017, UDeCOTT made significant inroads towards

the completion of the Point Fortin Hospital, Arima Hospital and several Community Centres.

Further, UDeCOTT oversaw noteworthy streams of business, which include:

- Hyatt Regency Trinidad, which continues to be a leader in the local hotel industry;
- Government Plaza Parkade; and
- Car Park Facilities.



The revenue stream of the subsidiary, Rincon Development Limited is of note, with regard to the sale of leasehold interests.

UDeCOTT has remained consistent in its delivery of Public Sector Infrastructure Projects, from the

development phase, to the stages of construction management and facilities maintenance. This serves as a testament to the enterprising, hard-working and dedicated staff at the Corporation, whose input has resulted in the UDeCOTT continuing along a path of consistent growth.

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### Management Discussion and Analysis

#### **PERFORMANCE**

UDeCOTT's performance improved in 2017. Overall, the company earned a Profit before taxation of \$101M. Total Income increased by \$8.3M (1%). The increases were in Project Management Fees and Other Income. Total Operating Expenses decreased by \$204M (34%). A reversal of provision for bad debts of \$341M, contributed to this favorable decrease in expenses.

#### **REVENUE**

In 2017 Total Income increased by \$8.3M to \$595M, compared to 2016 \$586M. This increase was driven by:

- A 13% increase in Project Management Fees where revenue increased by \$6.1M. Increases in the Health Portfolio contributed to this favorable increase
- A 19% increase In Other Income to \$32M

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

The company generated a comprehensive profit of \$36.8M, compared to a loss of \$219M recognized in 2017. This turnaround was aided by the impairment allowance (reversal of the provision of bad debts) in the sum of 341M. This would also have a significant impact on the Total Operating expense of the corporation in the year 2017.

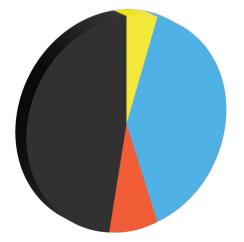
Administrative/Other expenses incurred for 2017 were \$587.2M as compared to \$202.6M in 2016. This 190% jump was due to adjustments to carrying values by the corporation. These fell below the Corporation's strategy of expensing old opening balances that could not be substantiated in accordance with the International Financial Reporting Standards.

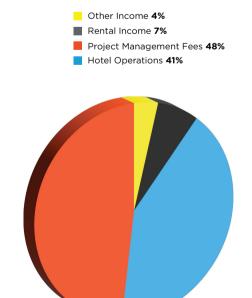
Staff costs rose by 37% following changes in department structures and the expansion of the

Income	2017	2016	Inc/Dec	% Change
Hotel Operations	237,148,666	240,049,238	(2,900,572)	-1%
Project Management Fees	47,101,029	40,971,930	6,129,099	13%
Rental Income	279,016,882	280,062,451	(1,045,569)	0%
Other Income	32,050,062	25,853,974	6,196,088	19%
	595,316,639	586,937,593	8,379,046	1%



2017 Income





2016 Income

Corporation's commercial business department along with the Facilities Department. The Construction Department also showed increases in staffing complement.

Overall Revenue for the corporation was 595.3M – an 8.3M increase over the 2016 figure. For both 2016 & 2017, Core Revenue remains constant at 60% of the overall revenue.

#### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

The company's 2017 balances remained relatively consistent as compared to 2016. Non-Current assets increased by 2.5% or \$272M, due to transfers from Construction in Progress to Investment Properties and writing-off of old opening balances.

Current assets overall decreased by 2% or 36.3M. Movement in this category was due to an increase in the Accounts receivable and prepayments of 269M over 2016 levels. This was offset by a decrease in Cash and Cash equivalents of 357M. There was also an increase in Project Receivables of 51M to 565.9M as compared to 2016.

Current liabilities increased by 24% or 431M over 2016 figures. The contributing factors were an increase in Accounts payable and accruals of 273M and a 106M in Borrowings (current portion). Non-current liabilities decreased by 711M - this was due to the reduction in the figure for long term borrowings.

UDeCOTT's leverage decreased from 72% in 2016 to 67% in 2017. There were no adjustments to Equity structure or figures in 2017.

#### **PROJECT OVERVIEW**

UDeCOTT has delivered significant projects, which are of immense value to not only the people but also to the overall development of Trinidad and Tobago. UDeCOTT through its mandate has been entrusted with developing many of the critically needed infrastructure, consisting of hospitals, fire stations and police stations for the country. The Corporation is cognizant that its work directly affects the well-being, safety and quality of life of the people of Trinidad and Tobago. Therefore, during the fiscal year 2017, UDeCOTT continued in its thrust to positively impact on the lives of the citizens of Trinidad and Tobago.

#### Healthcare Programme

A Hospital Physical Infrastructure Development Strategy to address hospital infrastructure issues and enhance the public's access to healthcare was designed and implemented over a ten-year period.

These projects include:

- Couva Children's Hospital
- Point Fortin Hospital
- Arima Hospital
- Port of Spain General Hospital
- Diego Martin Health Centre

#### Ministry of National Security

A country's national security not only protects citizens but also supports the economic stability of the nation. The development of infrastructure will facilitate and/ or enhance the country's ability to provide safety and security to its citizens. These projects fall within the categories of newly constructed & refurbished Police Stations & Fire Stations.

#### Office Accommodation

UDeCOTTs' mandate includes the management of construction activities, fit-out and maintenance of several office spaces throughout Trinidad and Tobago.

This includes but not limited to:

- Government Campus Plaza
- Ministry of Education Tower
- Port of Spain International Waterfront
- Office of the Prime Minister

### Infrastructural Development Programme

These projects include:

- Moruga Agro-Processing and Light Industrial Park
- San Fernando Waterfront Redevelopment

#### **Tobago Projects**

These projects include:

- Roxborough Fire Station
- Roxborough Administrative Complex
- Shirvan Road Police Station
- Dwight Yorke Stadium Refurbishment

Historical Restoration

Culture and Arts

**Community Centre Programmes** 

# FINANCIAL REPORT **2017**



## URBAN DEVELOPMENT CORPORATION OF TRINIDAD AND TOBAGO LIMITED GROUP OF COMPANIES

Management is responsible for the following:

- preparing and fairly presenting the accompanying financial statements of **Urban Development Corporation of Trinidad and Tobago Limited Group of Companies**,, which comprise the statement of financial position as at 31 December 2017, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies;
- ensuring that the company keeps proper accounting records;
- selecting appropriate accounting policies and applying them in a consistent manner;
- implementing, monitoring and evaluating the system of internal control that assures security of the company's assets, detection/prevention of fraud, and the achievement of company operational efficiencies;
- ensuring that the system of internal control operated effectively during the reporting period;
- producing reliable financial reporting that comply with laws and regulations, including the Companies Act; and
- using reasonable and prudent judgement in the determination of estimates.

In preparing these audited financial statements, management utilised the International Financial Reporting Standards, as issued by the International Accounting Standards Board and adopted by the Institute of Chartered Accountants of Trinidad and Tobago. Where International Financial Reporting Standards presented alternative accounting treatments, management chose those considered most appropriate in the circumstances.

Nothing has come to the attention of management to indicate that the company will not remain a going concern for the next twelve months from the reporting date; or up to the date the accompanying financial statements have been authorised for issue, if later.

Management affirms that it has carried out its responsibilities as outlined above.

Tamica Charles-Phillips Chief Executive Officer

Date: 13.3.2023

Burton Andre Hinkson

Divisional Manager, Finance

Date: 13/3/23



#### INDEPENDENT AUDITORS' REPORT

The Shareholder Urban Development Corporation of Trinidad and Tobago Limited and its Subsidiaries

#### **Disclaimer of Opinion**

We were engaged to audit the consolidated financial statements of Urban Development Corporation of Trinidad and Tobago Limited ("Group"), which comprise the consolidated statement of financial position as at 31 December 2017, and the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

We do not express an opinion on the accompanying consolidated financial statements of the Group. Because of the significance of the matters described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements...

#### **Basis for Disclaimer of Opinion**

The qualification arose from issues within the unconsolidated financial statements of Urban Development Corporation of Trinidad and Tobago Limited, which impacted the group report, as the issues relate to a lack of sufficient and appropriate audit evidence and are considered material and pervasive to the Group

The Group was unable to provide the required evidence to substantiate the existence, completeness, valuation, ownership and disclosure of construction in progress, investment properties, value added tax recoverable, accounts payable and accruals and contributed capital as at 31 December 2017.

No evidence was provided to support the cost used in the valuation of construction in progress as required by International Accounting Standard (IAS) 16 - Property, Plant, and Equipment.

No evidence was provided to support the valuation of investment properties as required by IAS 40 - Investment Properties. We were not provided with sufficient and appropriate audit evidence to determine the accuracy and existence of these costs.

No evidence was provided to support the valuation of the value added tax recoverable as at 31 December 2017.

PKF Limited (Trinidad) is a member of the PKF International Limited family of legally independent firms and does not accept any responsibility or liability for the actions or inactions of any individual member or correspondent firm or firms.

Telephone:

(868) 235-5063

Address:

111 Eleventh Street, Barataria 250623, Trinidad, West Indies

Mailing Address:

PO Box 10205, Eastern Main Road, San Juan

Directors: Renée-Lisa Philip Mark K. Superville Jenine Felician-Romain Darcel Corbin



#### INDEPENDENT AUDITORS' REPORT (Cont'd)

#### **Basis for Disclaimer of Opinion (Cont'd)**

The Group did not provide sufficient and appropriate audit evidence to support the valuation of accounts payable and accruals as at 31 December 2017.

The Group did not provide sufficient and appropriate audit evidence to support the valuation of contributed capital as at 31 December 2017.

We were unable to confirm or verify by alternative means, the existence, completeness, valuation, ownership and disclosure of construction in progress, investment properties, value added tax recoverable, accounts payable and accruals and contributed capital as at 31 December 2017.

As a result of these matters, we were unable to determine whether any adjustments might have been found necessary, in respect of construction in progress, investment properties, value added tax recoverable, accounts payable and accruals and contributed capital as at 31 December 2017.

### Responsibilities of Management and the Board of Directors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern; disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an independent auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



#### INDEPENDENT AUDITORS' REPORT (Cont'd)

#### **Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)**

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our independent auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Other Matters**

The previous year's accounts were audited by another firm of Chartered Accountants. The Independent Auditor's Report on the financial statements as at and for the year ended 31 December 2016 was dated 4 March 2022 and contained a Disclaimer of Opinion. The reasons for the Disclaimer of Opinion were as follows:

In relation to the separate financial statements of Urban Development Corporation of Trinidad and Tobago Limited:

- The other firm of Chartered Accountants was unable to obtain a complete understanding of certain processes that existed during the year ended 31 December 2016.
- The other firm of Chartered Accountants was unable to obtain sufficient and/or appropriate audit evidence to support the completeness, existence, accuracy and valuation of certain account balances for the year ended 31 December 2016.



#### INDEPENDENT AUDITORS' REPORT (Cont'd)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

Other Matters (Cont'd)

As a result, the other firm of Chartered Accountants was unable to determine whether any adjustments might have been found necessary in respect of recorded or unrecorded elements comprising the separate Statement of Financial Position, Separate Statements of Profit or Loss and Other Comprehensive Income and Changes in Equity and Cash Flows and disclosures in the notes to the Separate Financial Statements as at and for the year ended 31 December 2016.

In relation to the financial statements of Port of Spain Waterfront Development Company Limited:

- Certain account balances were either incompletely analysed or supporting documentation was not
  available and accordingly, the other firm of Chartered Accountants was unable to obtain sufficient
  and/or appropriate audit evidence over the respective account balances as at 31 December 2016 and
  the notes to the financial statements for the year then ended.
- The other firm of Chartered Accountants were not able to obtain sufficient and appropriate audit evidence that the certain balances and/or disclosure were complete, existed, were accurate or were appropriately measured.

As a result, the other firm of Chartered Accountants was unable to determine whether any adjustments might have been found necessary in respect of the elements making up the Statements of Financial Position, Profit or Loss and Other Comprehensive Income, Changes in Equity and Cash Flows and disclosures in the notes to the financial statements as at and for the year ended 31 December 2016.

Barataria TRINIDAD

PRF

13 March 2023

# URBAN DEVELOPMENT CORPORATION OF TRINIDAD AND TOBAGO LIMITED

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

#### **31 DECEMBER 2017**

#### **ASSETS**

		31 December		
	Notes	<u>2017</u> (\$)	2016 (\$) (Restated)	2015 (\$) (Restated)
	<b>ASSETS</b>		(,	(,
Non-Current Assets:				
Investment properties	5	7,397,235,194	6,406,998,847	1,203,448,477
Inventory - Land	7	69,707,941	69,707,941	69,707,941
Construction in progress	6	192,111,841	1,344,837,900	5,994,177,653
Property plant and equipment	8	1,503,744,815	1,581,417,046	1,602,470,771
Value and tax recoverable	9	611,784,351	602,295,203	543,874,468
Accounts receivable and prepayments	13	1,102,846,533	580,542,603	-
Investment securities	25	62,084,400	71,059,008	49,633,580
Deferred tax asset	12	2,811,535	19,632,760	196,850,826
Restricted cash	10	20,153,098	13,402,287	41,987,359
		10,962,479,708	10,689,893,595	9,702,151,075
Current Assets:				
Projects receivables	11	565,877,342	514,006,020	510,008,462
Accounts receivable and prepayments	13	731,786,316	462,551,475	1,215,757,376
Short term investment	25	205,446,000	205,446,000	5,446,000
Cash and cash equivalent	14	209,938,954	567,407,160	1,172,974,760
Total Assets		1,713,048,612	1,749,410,655	2,904,186,598
		12,675,528,320	12,439,304,250	12,606,337,673
	EOUITY	AND LIABILITIES		
Capital and Reserve:				
Stated capital	16	999,602	999,602	999,602
Accumulated deficit		(603,491,214)	(640,307,736)	(421,195,054)
Contributed capital	17	4,204,733,320	3,725,599,965	3,083,301,017
		2 602 241 709	2.096.201.921	2 ((2 105 5(5
Non-Current Liabilities:		3,602,241,708	3,086,291,831	2,663,105,565
Borrowings	18	6,835,924,625	7,512,368,328	8,033,760,423
Deferred liability	19	10,350,000	10,350,000	10,350,000
Tax liability	20		26,833,083	28,338,405
Deferred revenue	21	2,689,601	10,546,819	8,122,710
		6,848,964,226	7,560,098,230	8,080,571,538
Current Liabilities:				
Accounts payable and accruals	22	1,261,447,595	988,287,291	929,346,935
Borrowings	18	802,901,355	696,343,522	653,336,324
Reserve development fund	23	46,481,191	40,942,096	20,184,115
Deposit on account	24	1,410,641	1,316,353	1,311,203
Deferred tax liability	12	103,660,882	60,048,971	252,506,037
Tax payable		8,420,722	5,975,956	5,975,956
		2,224,322,386	1,792,914,189	1,862,660,570
Total Equity and Liabilities		_12,675,528,320	12,439,304,250	_12,606,337,673

These consolidated financial statements were approved by the Board of Directors and authorised for issue on 13 March 2023 and signed on their behalf by:

Director Director

### Consolidated Statement of Comprehensive Income Year ended December 31, 2017

	Notes	2017	2016
		(\$)	(\$)
Income:			
Hotel operation	26	237,148,666	240,049,238
Rental income	27	279,016,882	280,062,451
Project management fees		30,905,396	19,962,881
Development fees		16,195,633	21,009,049
Other income	28	32,050,062	25,853,974
		595,316,639	586,937,593
Operating expenses:			
Revaluation gain/(loss) on investment property		(679,961)	26,979,699
Impairment allowance		341,846,238	(265,336,999)
Hyatt Regency Trinidad operating expenses		(158,874,196)	(168,245,531)
Other expenses	29	(587,237,529)	(202,578,070)
Total operating expenses		(404,945,448)	(609,180,901)
Operating profit/(loss)		190,371,191	(22,243,308)
Non-operating expenses:			
Government grant	31	307,430,944	95,912,904
Finance income	31	8,239,034	3,628,009
Finance costs	32	(404,499,670)	(296,566,093)
Total non-operating expenses		(88,829,692)	(197,025,180)
Profit (loss) before taxation		101,541,499	(219,268,488)
Taxation	33	(64,724,977)	155,806
Total Comprehensive Income/(Loss) for the y	vear	36,816,522	(219,112,682)

# Consolidated Statement of Cash Flows Year ended December 31, 2017

	2017	2016
	(\$)	(\$)
Cash Flow from Operating Activities:		
Profit/(loss) profit before taxation	101,541,499	(219,268,488)
Adjustment for:		
Depreciation	137,650,706	122,897,701
Interest on construction-in-progress	35,459	1,609,314,474
Interest in capital contribution	479,133,355	646,492,403
Acquisition of other property, plant and equipment	(54,358,465)	-
Borrowings paid by GORTT	(192,509,312)	(175,672,425)
Interest expense	311,126,759	100,956,555
Interest income	(307,429,059)	(95,911,622)
Foreign exchange loss		70,139,662
Changes in Operating Assets and Liabilities:	475,190,942	2,058,948,260
Accounts receivable and prepayments	(791,538,772)	145,433,298
Accounts payable and accruals	276,133,782	57,700,157
Reserve development fund	5,633,383	20,763,131
Increase in value added tax recoverable	(9,489,146)	(58,420,737)
Project receivables	(51,871,322)	(3,997,558)
Deferred revenue	(7,857,218)	2,424,109
Deferred tax liability	(6,427)	
Taxation paid	(28,673,899)	(4,551,884)
Interest paid	(311,126,759)	(100,956,555)
Net cash (used in)/provided by Operating Activities	(443,605,436)	2,117,342,221
Cash Flows from Investing Activities:		
Decrease in Hyatt Replacement Reserve Fund	(6,750,811)	28,585,072
Net change in Investments	8,974,608	(194,195,428)
Purchase of property, plant and equipment	(5,842,789)	(106,779,663)
Proceeds from sale of property, plant and equipment	-	53,478
Net change in construction-in-progress	162,677,031	(2,162,836,334)
Taxation written off	-	(10,796,433)
Interest received	307,429,059	95,911,622
Net cash provided by/(used in) Investing Activities	466,487,098	(2,350,057,686)
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# Consolidated Statement of Cash Flows (continued) Year ended December 31, 2017

	2017 (\$)	2016 (\$)
Cash Flows from Financing Activities:	(Ψ)	(4)
Repayment of borrowings	(380,349,868)	(372,852,135)
Net cash from financing activitites	(380,349,868)	(372,852,135)
Net increase in cash and cash equivalent	(357,468,206)	(605,567,600)
Cash resources, beginning of year	567,407,160	1,172,974,760
Cash resources, end of year	209,938,954	567,407,160
Represented by:		
Cash and cash equivalent	209,938,954	567,407,160

Restricted cash of \$20,153,098 (2016: \$13,402,287) has not been treated as part of cash and cash equivalent. See Note 10.

#### 1. Incorporation and Principal Activities:

Urban Development Corporation of Trinidad and Tobago Limited (the "Corporation" or "UDeCOTT") is incorporated in Trinidad and Tobago and is wholly owned by the Government of the Republic of Trinidad and Tobago (the "GORTT'). The Corporation commenced operations on 13 January 1995. The address of its registered office is 38-40 Sackville Street, Port of Spain. Details of the subsidiary companies are included in **Note 15.** 

The consolidated financial statements of the Corporation as at and for the year ended 31 December 2017 incorporate the operations of the Corporation and its subsidiaries (together referred to as "the Group").

On 13 March 2023, the Board of Directors of Urban Development Corporation of Trinidad and Tobago Limited authorised these consolidated financial statements for issue.

The Group undertakes project development work on behalf of the GORTT. The work performed by the Group can be segregated into six (6) principal categories:

#### (i) Project management activities

The Group provides full-scale project development and management services which include identifying appropriate site location, assisting in project design, selecting contractors, overseeing project execution and completing and procuring funding. For these activities, the Group earns a project management fee.

#### (ii) Development of projects to be retained

The Group also undertakes project development work on assets that are expected to be retained on completion. These assets are expected to generate future returns in the form of rental income, facility management fees or sale of the assets.

The GORTT communicates development projects to be undertaken by the Group by way of letters, Cabinet Minutes or through Directives. The Group's Project Management activities are carried out in accordance with an agreement with the Ministry of Public Administration dated 1 July 1999.

#### (iii) Hotel operations

The Corporation entered into a Multi-Party Agreement dated 2 June 2014 with Hyatt Trinidad Limited (the "Hyatt" or "hotel") and the Port of Spain Waterfront Development Limited ("POSWDL"), wherein it was agreed that the Corporation is the sole "Owner" under the Hotel Management Agreement dated 27 July 2005. The Multi-Party Agreement specified that Hyatt shall manage and operate the hotel for the account and benefit of the Corporation in accordance with the Hotel Management Agreement. Accordingly, the operations of the Hyatt, which began operations on 19 January 2008, have been included in these consolidated financial statements.

#### (iv) Facilities management activities

The Group provides facility management services which include full-scale maintenance of properties in UDeCOTT's care. The Group's Project Management activities are carried out in accordance with an agreement with the Ministry of Public Administration dated 1 July 1999.

#### (v) Car park operations

The Corporation undertakes the operation of a car park. The GP Parkade is operated by the Corporation's staff.

#### 1. Incorporation and Principal Activities (continued):

#### (vi) Sale of leasehold land

The Group facilitates the sale of leasehold land located at Rincon North Coast Road, Las Cuevas. The 476 acres of leasehold land for 999 years is divided into different types of lots: namely homestead, farmstead, residential, commercial and nature reserves. The land will be sold as leasehold land for a duration of 199 years with the exception of nature reserves.

#### 2. Summary of Significant Accounting Policies:

#### (a) Basis of financial statements preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and are stated in Trinidad and Tobago dollars rounded to the nearest whole dollar. They have been prepared using the historical cost basis except for certain properties and financial instruments that are measured at revalued amounts or fair values, as explained in the accounting policies in **Note 2 (g).** 

#### (b) Use of estimates -

The preparation of consolidated financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in **Note 4.** 

#### (c) Functional and presentation currency -

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). These consolidated financial statements are presented in Trinidad and Tobago dollars, which is the Group's functional and presentation currency.

#### (d) New accounting standards and interpretations -

The Group has not applied the following standards, revised standards and interpretations that have been issued but are not yet effective, as they do not apply to the activities of the Corporation or have no material impact on its financial statements, except for IFRS 9 Financial Instruments:

- IFRS 1 First-time Adoption of Financial Reporting Standards Amendments regarding the deletion of short-term exemptions for first-time adopters (effective for accounting periods beginning on or after 1 January 2018).
- IFRS 2 Share-based Payment Amendments regarding the classification and measurement of share-based payment transactions (effective for accounting periods beginning on or after 1 January 2018).
- IFRS 4 Insurance Contracts Amendments regarding the application of IFRS 9 'Financial Instruments' with IFRS 4 'Insurance Contracts' (effective for accounting periods beginning on or after 1 January 2018).
- IFRS 9 Financial Instruments (effective for accounting periods beginning on or after 1 January 2018).

### Notes to the Consolidated Financial Statements December 31, 2017

#### 2. Summary of Significant Accounting Policies (continued):

#### (d) New accounting standards and interpretations (continued) -

- IFRS 9 Financial Instruments Amendments regarding the application of IFRS 9 'Financial Instruments' with IFRS 4 'Insurance Contracts' (effective for accounting periods beginning on or after 1 January 2018).
- IFRS 9 Financial Instruments Amendments regarding prepayment features with negative compensation (effective for accounting periods beginning on or after 1 January 2019).
- IFRS 12 Disclosure of Interest in Other Entities Amendments regarding the specification of the disclosure requirements for an entity's interest classified as held-for-sale, held for distribution or as a discontinued operation (effective for accounting periods beginning on or after 1 January 2017).
- IFRS 15 Revenue from Contracts with Customers (effective for accounting periods beginning on or after 1 January 2018).
- IFRS 16 Leases (effective for accounting periods beginning on or after 1 January 2019).
- IFRS 17 Insurance Contracts (effective for accounting periods beginning on or after 1 January 2021).
- IAS 7 Statement of Cash Flows Amendments resulting from disclosure initiative (effective for accounting periods beginning on or after 1 January 2017).
- IAS 12 Income Taxes Amendments resulting from recognition of deferred tax assets for unrealised losses (effective for accounting periods beginning on or after 1 January 2017).
- IAS 28 Investment in Associates Amendments regarding the long-term interests in associates and Joint Ventures (effective for accounting periods beginning on or after 1 January 2019).
- IAS 40 Investment Property Amendments regarding the transfer of investment property (effective for accounting periods beginning on or after 1 July 2018).
- IFRIC 22 Foreign Currency Transactions and Advance Consideration (effective for accounting periods beginning on or after 1 January 2018).
- IFRIC 23 Uncertainty over Income Tax Treatments (effective for accounting periods beginning on or after 1 January 2019).

The Group has not applied IFRS 9 which has been issued but is not yet effective. Although its effect is likely to be significant, the impact cannot be determined with any degree of certainty, particularly with regard to twelve-month and life-time expected credit loss.

#### 2. Summary of Significant Accounting Policies (continued):

#### (e) Going concern -

The consolidated financial statements have been prepared on a going concern basis, which assumes the Group will be in operation in the foreseeable future.

The existence of the following factors as at the reporting date raises concerns about the use of the going concern assumption by the Group in the preparation of the financial statements for the year:

- (i) The gearing ratio of the Group is 67.54% (2016: 72.02%) which is comprised mainly of third party debt obligations guaranteed by the GORTT.
- (ii) The Group is dependent on the GORTT to provide guarantees in order for the Group to restructure and/or repay existing loan facilities and to obtain new loan facilities. The Group is also dependent on capital contributions from the GORTT to support its primary operating activities.

However, these financial statements are prepared on the going concern basis, in accordance with IAS 1, since the Board of Directors and Management are of the view that the Group can continue to rely on the support of the shareholder, the GORTT, as required, in meeting its obligations as they fall due.

This support is evidenced by the fact that all of the Group's borrowings have been guaranteed by GORTT and are being serviced in full by GORTT. This debt service is accounted for as Capital Contributions in these financial statements.

Further evidence of support is in the active participation of GORTT in the activities of the Board of Directors of the Group along with assignment of various capital projects of GORTT to the Group.

The Group's strategic, corporate and business plans are noted by Cabinet. These plans were prepared by the Group's Management and are based on prudent assumptions which are considered realistic and achievable by the Board of Directors.

The ability of the Group to continue to trade and to meet its obligations is dependent on the continued support of the shareholder in the form of direct financing and or the provision of appropriate guarantees to third parties. There are no indications that such support will not be forthcoming.

#### (f) Consolidation -

Subsidiaries are all entities (including special purpose entities) over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one-half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases. All subsidiaries were established by the Urban Development Corporation of Trinidad and Tobago Limited and are wholly owned since incorporation. See **Note 15.** 

All inter-group transactions, balances and unrealised surpluses, and deficits on transactions between Group companies have been eliminated on consolidation.

Where necessary the accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

## Notes to the Consolidated Financial Statements December 31, 2017

#### 2. Summary of Significant Accounting Policies (continued):

#### (g) Financial instruments -

Financial instruments are contracts that give rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are recognised on the Group's consolidated Statement of Financial Position when the Group becomes a party to the contractual provisions of the instrument.

All regular way purchases and sales of financial assets are recognised or derecognised on the trade date, that is, the date on which the Group commits itself to purchase or sell an asset. A regular way purchase and sale of financial assets is a purchase or sale of an asset under a contract whose terms require delivery of the asset within the timeframe established generally by regulation or convention in the marketplace concerned.

When financial assets are recognised initially, they are measured at fair value of the consideration given plus transaction costs directly attributable to the acquisition of the asset.

Financial assets are derecognised when the contractual rights to receive the cash flows expire or where the risks and rewards of ownership of the assets have been transferred.

The Group assesses at each reporting date, whether there is objective evidence that a financial asset or group of financial assets is impaired.

A financial asset or group of financial assets is impaired and impairment losses are recognised if and only if, there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a loss event) and that event has an impact on the estimated future cash flows of the financial asset or group of financial assets which can be reliably estimated.

Objective evidence that a financial asset or group of financial assets is impaired includes observable data that comes to the attention of the Group about the following loss events:

- i) Significant financial difficulty of the issuer or obligor.
- ii) A breach of contract, such as default or delinquency in interest or principal payments.
- iii) It becoming probable that the borrower will enter in bankruptcy or other financial reorganization.
- iv) The disappearance of an active market for that financial asset because of financial difficulties.
- v) Observable data indicating that there is a measurable decrease in the estimated cash-flows from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified for individual financial assets within the group, including adverse changes in the payment status of borrowers in the Group or national or economic conditions that correlate with default on assets in the Group.

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

#### 2. Summary of the Significant Accounting Policies (continued):

#### (g) Financial instruments (continued) -

Impairment losses are recorded in an allowance account and are measured and recognised as follows:

i) Financial assets measured at amortised cost

The difference between the assets' carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate is recognised in the Statement of Comprehensive Income.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improvement in the debtor's credit rating), the previously recognised loss is reversed to the extent that the carrying amount of the financial asset does not exceed what the amortised cost would have been, had the impairment not been recognised. The amount of the reversal in recognised in the Statement of Comprehensive Income.

ii) Financial assets measured at cost

The difference between the assets' carrying amount and the present value of the estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the current market's rate of return for similar financial assets is recognised in the Statement of Comprehensive Income. These losses are not reversed.

Financial assets and financial liabilities are recognised on the Group's consolidated Statement of Financial Position when the Group becomes a party to the contractual provisions of the instrument.

#### Cash and cash equivalent

Cash and cash equivalent consist of highly liquid investments with original maturities of three months or less. These are carried at cost, which approximates market value.

#### Accounts receivable

Accounts receivable and prepayments are measured at initial recognition at fair value and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in the Statement of Comprehensive Income when there is objective evidence that the asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate computed at initial recognition.

#### Trade payables

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

#### Stated capital

The Group's shares are classified as equity and are recorded at fair value of consideration less direct costs associated with the share issue.

### Notes to the Consolidated Financial Statements December 31, 2017

#### 2. Summary of the Significant Accounting Policies (continued):

#### (h) Foreign currencies -

#### i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). These consolidated financial statements are presented in Trinidad and Tobago dollars, which is the Corporation's functional and presentation currency.

#### ii) Transactions and balances

Foreign currency transactions are translated into the functional currency at the exchange rates prevailing at the date of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated statement of comprehensive income.

#### (i) Construction in progress -

Construction in progress represents amounts expended on capital projects which the Corporation will retain in order to generate future revenue. Construction in progress are stated at historical cost less accumulated depreciation and impairment losses.

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use.

#### (i) Contract works -

The Group carries out project management activities on behalf of GORTT based on an agreement with GORTT on a project-by-project basis. Instructions are provided to the Group regarding the projects that are to be executed. The following functions are performed by the Group in its project management role:

- i. assisting in project design, selection of and entering into contracts with sub-contractors;
- ii. certifying work performed by sub-contractors; and
- iii. settling amounts due to sub-contractors.

The Group is responsible for transferring the project to GORTT upon completion.

The Group accounts for this type of development work undertaken on behalf of GORTT on a cost reimbursement basis, as it is expected to be reimbursed for allowable or defined costs, together with project management fees.

Construction contract costs are recognised when incurred. Variations in contract work are included in construction contract revenue to the extent they are recoverable and are capable of being reliably measured. Costs incurred in the year in connection with future activity on a contract are excluded from construction contract costs in determining the stage of completion for the work performed.

The Group presents as an asset, the gross amount due from GORTT for contract work for all work-in-progress in which the costs incurred plus project management fees recognised exceed progress billings. Amounts billed and not yet paid are included within accounts receivable and prepayments.

#### 2. Summary of the Significant Accounting Policies (continued):

#### (j) Contract works (continued) -

The Group presents as a liability, the gross amount due to GORTT for contract work for all contracts in progress for which the amounts paid by GORTT exceeds the cost incurred plus the project management fees recognised.

Advances received from GORTT where work has not yet been undertaken are reflected in the consolidated financial statements, included within accounts payable and accruals.

#### (k) Investment property -

Investment properties are initially recognised at cost and subsequently recognised at market value with any change therein recognised in profit or loss. Market value is either determined by management or an independent valuator. The market value is reviewed every three years.

#### (I) Property, plant and equipment -

Buildings held for the Group's own use are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance costs are recognised in the separate statement of comprehensive income as incurred.

Depreciation is calculated on other assets using the straight-line method to allocate their cost to their residual values over their estimate useful lives, as follows:

Building - 5%
Furniture and fixtures - 10%
Office equipment - 20%
Motor vehicles - 20%
Computer equipment - 30%

The assets' residual values and useful lives are reviewed and adjusted if appropriate at each reporting date.

Where the carrying amount of an asset is greater than its recoverable amount, it is written down to its recoverable amount.

Property, plant and equipment are derecognised upon disposal or when no future economic benefits are expected from their use. Gains or losses arising upon derecognition of the asset are calculated as the difference between the net disposal proceeds and the carrying amount of the asset. Such gains or losses are included in the Consolidated Statement of Comprehensive Income in the year the asset is derecognised.

### Notes to the Consolidated Financial Statements December 31, 2017

#### 2. Summary of the Significant Accounting Policies (continued):

#### (m) Borrowings -

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between proceeds (net of transaction costs) and the redemption value is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use. Other borrowing costs are expensed.

#### (n) Income -

Income is recognised to the extent that it is probable that economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable for the provision of services rendered in the ordinary course of the Group's activities.

The following specific recognition criteria must also be met before revenue is recognised:

#### i. Construction contract revenue and project management fees

Revenue for contract work performed on behalf of GORTT is recognised based on the recoverable costs incurred by the Group during the period plus the project management fees earned for the period which are measured based on surveys of work performed. The project management fees are calculated as a percentage of the construction costs incurred for the period.

#### ii. Interest income

Revenue is recognised using the amortized cost method.

#### iii. Rental income

Rental income is recognised on the accruals basis using the straight line method.

#### iv. Income - hotel operations

Revenue is recognised when the services are provided. Additionally, the hotel arm of the Corporation collects sales, occupancy and similar taxes, which are presented on a net basis (excluded from revenues).

#### v. Other Revenue

Revenue from operations is recognized in the statement of comprehensive income on the accrual basis.

#### vi. Deferred Revenue

Deferred revenue is fees received from the client at the beginning of a project, it is recorded as a non-current liability. Revenue is recognised when the work has actually been executed or as detailed in the respective agreements.

#### 2. Summary of the Significant Accounting Policies (continued):

#### (o) Provisions -

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

#### (p) Taxation -

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the reporting date.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate on the basis of amounts to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, for all temporary differences arising between the tax bases of assets and liabilities and their carrying values in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability that at the time of the transaction affects neither accounting nor the taxable profit or loss. Currently enacted rates are used to determine deferred income tax.

A deferred tax asset relating to the carry forward of unused tax losses is recognised to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

#### (q) Leases -

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Assets held under operating leases are not recognised in the organisation's statement of financial position. Payments made under operating leases are charged to the separate profit and loss statement on a straight line basis over the period of the lease.

#### (r) Impairment of non-financial assets -

Assets that are subject to depreciation and/or amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

### Notes to the Consolidated Financial Statements December 31, 2017

#### 2. Summary of the Significant Accounting Policies (continued):

#### (s) Intangible assets -

Intangible assets acquired separately are reported at cost less accumulated amortisation and impairment losses. Amortisation is charged on a straight-line basis, utilising rates which are sufficient to write off the assets over their estimated useful economic lives. The intangible assets' estimated useful economic lives and the amortisation method are reviewed annually, with the effect of any changes in estimate being accounted for on a prospective basis. The amortisation rate utilised for computer software is 30%.

#### (t) Employee benefits -

The Group does not have a retirement benefit plan for its employees. The Group makes contributions to approved pension policies held by employees. The Group's contributions to these policies are expensed in the consolidated financial statements.

#### (u) Inventories -

Inventories consist primarily of food and beverage and are stated at the lower of cost or net realisable value. Cost is determined generally by the first-in, first-out method.

#### (v) Government grants -

The Corporation recognises a conditional government grant related to interest on loan facilities which the Corporation has been given permission by the GORTT to procure.

The grants that compensate the Corporation are recognised in the profit and loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

#### (w) Contributed capital -

The corporation recognises as contributed capital amounts paid by the GORTT which covers the payment of the principal amounts on loan facilities which the Corporation has been given permission by the GORTT to procure. These amounts are recognised in the statement of financial position.

#### (x) Reserve development fund -

Funds received in advance from the GORTT in preparation for a project are allocated to the Reserve Development Fund. Upon commencement of the project, the funds are used to settle the respective project costs.

#### 2. Summary of the Significant Accounting Policies (continued):

#### (y) Related parties -

A party is related to the Group, if:

- i. Directly, or indirectly through one or more intermediaries, the party:
  - (a) is controlled by, or is under common control with, the Group (this includes parents, subsidiaries and fellow subsidiaries);
  - (b) has a direct or indirect interest in the Group that gives it significant influence; or
  - (c) has joint control over the Group;
- ii. the party is an associate of the Group;
- iii. the party is a joint venture in which the Group is a venturer;
- iv. the party is a member of the key management personnel of the Group or its parent;
- v. the party is a close member of the family of any individual referred to in (i) or (iv);
- vi. the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- vii. the party is a post-employment benefit plan for the benefit of employees of the Group, or of any entity that is a related party of the Group.

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

The Group has a related party relationship with its Directors and Key Management Personnel, representing certain senior officers of the Group and all their affiliates.

#### (z) Comparative information -

Where necessary, comparative amounts have been adjusted to conform with changes in presentation in the current year.

# Notes to the Consolidated Financial Statements December 31, 2017

#### 3. Financial Risk Management:

#### Financial risk factors

The Group's activities expose it to a variety of financial risks: market risks (including currency risk, fair value interest rate risk, cash flow interest rate risk and other price risk) credit risk and liquidity risk. The Group's risk management policies and procedures which seeks to minimise the potential adverse effects of these financial risks on the Group's financial performance are as follows:

#### a) Market Risk

#### i) Currency risk

Currency risk arises when future commercial transactions or recognised assets and liabilities are denominated in a currency that is not the entity's functional currency.

Management mitigates its exposure to currency risk by obtaining contracts in its functional currency where possible. In the event that the Group enters into a foreign currency contract, its exposure to currency risk is managed through the use of its foreign currency available cash resources and the sourcing of financing for its projects in the relevant foreign currency. The Group maintains foreign currency cash resources to meet its expected foreign currency liabilities in any given period.

The Group's foreign currency debt facility is secured by a lease agreement for which the lessee is the GORTT. The lease agreement is structured to ensure the rental income is obtained in the same currency as the debt facility and as a result, mitigates the Group's exposure to currency risk.

#### Sensitivity analysis

In the performance of the sensitivity analysis, a 1% movement in the United States Dollar exchange rates was assumed, however, all other variables, including interest rates remain the same.

#### 3. Financial Risk Management (continued)

- (a) Market Risk (continued)
  - i) Currency risk (continued)

<b>Effect</b>	on	Income
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	Pre-	Tax Effect on Inco	ome
		2017	
US dollar denominated		1%	1%
	As reported	<b>Appreciation</b>	Depreciation
	(\$)	(\$)	(\$)
Cash and cash equivalent	13,295,133	(132,951)	132,951
Borrowings	(1,810,716,453)	18,107,165	(18,107,165)
Accounts payable and accruals	(47,996,729)	479,967	(479,967)
Total	(1,845,418,049)	18,454,181	(18,454,181)
	Po	ost-Tax Effect on I	ncome

Total	(1,384,063,537)	13,840,635	(13,840,635)		
	Pre-Ti	Pre-Tax Effect on Income			

		2016	
US dollar denominated		1%	1%
	As reported	<b>Appreciation</b>	<b>Depreciation</b>
	(\$)	(\$)	(\$)
Financial Assets			
Cash and cash equivalent	3,147,315	31,473	(31,473)
Borrowings	(2,135,921,755)	(21,359,218)	21,359,218
Accounts payable and accruals	(51,896,498)	(518,965)	518,965
Total	(2,184,670,938)	(21,846,710)	21,846,710
	Po	ost-Tax Effect on	Income

There were no changes in the assumptions and method used in performing the sensitivity analysis as compared to prior years. The following significant exchange rates have been applied.

(1,638,503,204)

(16,385,032)

(16,385,032)

The following significant exchange rates have been applied.

#### Year End Selling Rate USD

Total

5	2017	2016
TTD to USD	6.7731	6.753

### Notes to the Consolidated Financial Statements December 31, 2017

#### 3. Financial Risk Management (continued):

#### a) Market risk (continued) -

#### ii) Interest rate risk

The Group takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on its financial position and future cash flows. Fair value interest rate risk is the risk that the fair values of a financial instrument will fluctuate because of changes in the market interest rates. Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's interest rate risk arises from long-term debt obligations. Borrowings issued at floating rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. As at the balance sheet date, forty-three per cent of the Group's long-term borrowings are fixed rate instruments and fifty-seven per cent are floating rate instruments. During the year the Group's borrowings were denominated in the functional currency and the United States Dollar.

The Group manages its interest rate risk through the following mechanisms:

a) Repayment of certain loan obligations by the GORTT

In some instances, the Corporation's floating rate instruments are repaid by the GORTT. This injection by the GORTT is treated as capital contributions in the Corporation in the period of payment.

b) Structuring of its security arrangements

The Group's floating rate facilities are secured in some instances by lease agreements with the GORTT. The debt facilities are structured to allow a moratorium period for the repayment of the facility. This moratorium period is utilised to ensure that lease income and the timing of repayments on the facilities are synchronised. The lease agreements are also structured to ensure that both the principal and interest payments on the debt facility will be fully settled by the rental income gained from the lease.

#### 3. Financial Risk Management (continued)

#### (a) Market Risk (continued)

#### ii) Interest rate risk (continued)

Some of the Group's financing arrangements are repriced regularly at current market interest rates. This assists the Group in ensuring that the fair value interest rate risk associated with these instruments are minimised.

The following shows the cash flow sensitivity of the variable-rate instruments to a change of 100 basis points in the interest rate at the reporting date. All other factors, particularly, the foreign currency rates, remain unchanged.

	Current Carrying Amount	Effect of 1% Increase in Interest Rates	Effect of 1% Decrease in Interest Rates
Pre-tax	(\$)	(\$)	(\$)
Variable-rate instruments			
31 December 2017 31 December 2016	4,335,588,364 4,401,391,237	43,355,883 44,013,911	(43,355,883) (44,013,911)
Post-tax			
Variable-rate instruments			
31 December 2017 31 December 2016	3,251,691,097 3,301,043,249	32,516,911 33,010,432	(32,516,911) (33,010,432)

There were no changes in the assumptions and method used in performing the sensitivity analysis as compared to prior years.

#### 3. Financial Risk Management (continued)

#### (a) Market Risk (continued)

#### ii) Interest rate risk (continued)

The carrying amount and fair values of the fixed rate interest borrowings are as follows:

As at 31 December 2017	Carrying Amount 2017	Fair Value 2017
Carrying Amount	(\$)	(\$)
Fixed rate instruments Variable rate instruments	3,303,237,617 4,335,588,363	3,303,237,617 4,335,588,363
	7,638,825,980	7,638,825,980
As at 31 December 2016	Carrying Amount 2016	Fair Value 2016
Fair Value	(\$)	(\$)
Fixed rate instruments Variable rate instruments	3,807,320,614 4,401,391,236	3,807,320,614 4,401,391,236
	8,208,711,850	8,208,711,850

The fair values for the floating rate instruments are deemed to be equal to the carrying amounts by virtue of the interest reset periods being six months or less and as a result of minimal changes in the credit risk profile of the Group.

The Group's fixed rate financial liabilities are measured at amortised cost. There will be no impact on income due to fair value changes if there were interest movements on fixed rate financial instruments.

#### iii) Other price risk

The Group is not exposed to commodity price risk and does not possess any financial instruments that are affected by changes in commodity prices.

#### b) Liquidity risk -

Liquidity risk is the risk that the Group is unable to meet its payment obligations associated with its financial liabilities when they fall due.

Liquidity risk management

The Group's main financial liabilities are its trade payables and borrowings. The Group monitors the expected repayment of these liabilities against its available cash resources and the expected timing of its cash inflows.

#### 3. Financial Risk Management (continued)

#### b) Liquidity risk (continued) -

The Group's trade payables comprise mainly of project payables. The Group finances these projects mainly through debt facilities. The Group manages its exposure to liquidity risk arising as a result of its project payables by ensuring the timing of drawdowns on these facilities coincides with its settlement terms on its project payables.

The exposure to liquidity risk on its debt facilities is mitigated mainly through the following factors:

- a) The GORTT makes repayments on certain debt facilities on behalf of the Group.
- b) The Group enters into lease arrangements with the GORTT. These lease agreements are structured to ensure the lease income is sufficient to meet the principal and interest payments on the debt facility in the periods in which they arise.

The table below summarises the Group's exposure to liquidity risk based on the contracted undiscounted cash flows on the instruments. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Carrying Amount	Contractual Cash flow	Less than 1 year	More than 1 year but less than 5 years	More than 5 years
(\$)	(\$)	(\$)	(\$)	(\$)
7,638,825,980	9,115,062,659	2,122,728,499	5,179,365,495	1,812,968,665
1,261,447,595	1,261,447,595	1,261,447,595	-	-
46,481,191	46,481,191	46,481,191	-	-
1,410,641	1,410,641	1,410,641	-	-
2,689,601	2,689,601	2,689,601	-	
8,950,855,008	10,427,091,687	3,434,757,527	5,179,365,495	1,812,968,665
8,208,711,850	9,803,997,373	1,579,111,744	3,825,391,979	4,399,493,650
988,287,291	988,287,291	988,287,291	-	-
40,942,096	40,942,096	40,942,096	-	-
1,316,353	1,316,353	1,316,353	-	-
10,546,819	10,546,819	10,546,819	-	
9,249,804,409	10,845,089,932	2,620,204,303	3,825,391,979	4,399,493,650
	Amount (\$)  7,638,825,980  1,261,447,595  46,481,191 1,410,641 2,689,601  8,950,855,008  8,208,711,850 988,287,291  40,942,096 1,316,353 10,546,819	Amount (\$)         Cash flow (\$)           7,638,825,980         9,115,062,659           1,261,447,595         1,261,447,595           46,481,191         46,481,191           1,410,641         1,410,641           2,689,601         2,689,601           8,950,855,008         10,427,091,687           8,208,711,850         9,803,997,373           988,287,291         988,287,291           40,942,096         40,942,096           1,316,353         1,316,353           10,546,819         10,546,819	Amount (\$)         Cash flow (\$)         1 year (\$)           7,638,825,980         9,115,062,659         2,122,728,499           1,261,447,595         1,261,447,595         1,261,447,595           46,481,191         46,481,191         46,481,191           1,410,641         1,410,641         1,410,641           2,689,601         2,689,601         2,689,601           8,950,855,008         10,427,091,687         3,434,757,527           8,208,711,850         9,803,997,373         1,579,111,744           988,287,291         988,287,291         988,287,291           40,942,096         40,942,096         40,942,096           1,316,353         1,316,353         1,316,353           10,546,819         10,546,819         10,546,819	Carrying Amount         Contractual Cash flow         Less than 1 year         year but less than 5 years           (\$)         (\$)         (\$)         (\$)           7,638,825,980         9,115,062,659         2,122,728,499         5,179,365,495           1,261,447,595         1,261,447,595         1,261,447,595         -           46,481,191         46,481,191         46,481,191         -           1,410,641         1,410,641         1,410,641         -           2,689,601         2,689,601         2,689,601         -           8,950,855,008         10,427,091,687         3,434,757,527         5,179,365,495           8,208,711,850         9,803,997,373         1,579,111,744         3,825,391,979           988,287,291         988,287,291         988,287,291         -           40,942,096         40,942,096         40,942,096         -           1,316,353         1,316,353         1,316,353         -           10,546,819         10,546,819         10,546,819         -

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## Notes to the Consolidated Financial Statements December 31, 2017

#### 3. Financial Risk Management (continued)

#### (c) Credit risk

#### c) Credit risk -

Credit risk is the potential for loss due to the failure of a counter-party to meets its financial obligations. The Group's credit risk arises from cash and cash equivalent, as well as credit exposures relating to outstanding receivables and committed transactions. For banks and financial institutions, only reputable commercial banks and financial institutions are accepted.

The Group undertakes project development work based on directives/instructions received from the GORTT. The Group currently does not execute project development work on behalf of third parties. Receivable balances for project development work included in the consolidated financial statements relate to amounts due to the Group by the GORTT and Government agencies.

The Group's major client is the Government of the Republic of Trinidad and Tobago (GORTT). The GORTT possesses an A+/A-1 (Standard and Poors) local currency credit rating and is considered to be creditworthy.

The Group also makes advance payments to contractors which are reflected as a receivable balance in the consolidated financial statements. Credit risk arises in the event that the contractor is unable to repay the advance in accordance with the terms of the contract. Contractors are evaluated during the tender evaluation process to ensure that they can demonstrate the requisite financial capacity. In addition, the Group requires contractors to provide an advance payment bond equivalent to the advance being provided which is issued by a reputable bonding agent.

#### 3. Financial Risk Management (continued)

#### c) Credit risk (continued)

Analysis of financial assets that are exposed to credit	31 December	
	2017	2016
	(\$)	(\$)
Contract works billed to GORTT	764,252,353	516,499,464
Advances to contractors	323,294,890	128,455,232
Other receivables excluding prepayments	742,116,659	735,253,745
	1,829,663,902	1,380,208,441
Project receivables	711,037,811	659,166,489
Cash and cash equivalent	209,938,954	567,407,160
Total	2,750,640,667	2,606,782,090
The analysis of the account receivable is as follows:		
Advances to contractors	323,294,890	128,455,232
Contract works billed to GORTT	764,252,353	516,499,464
Other receivables	742,116,659	735,253,745
Total accounts receivable - gross	1,829,663,902	1,380,208,441
Less: Allowance for impairment		(341,846,238)
Account receivables – net	1,829,663,902	1,038,362,203
Project receivables	711,037,811	659,166,489
Less: Provision for impairment	(145,160,469)	(145,160,469)
Project receivables – net	565,877,342	514,006,020
Prepayments	4,968,847	4,731,875
Total	2,400,510,091	1,557,100,098

#### 3. Financial Risk Management (continued)

#### c) Credit risk (continued)

#### Analysis of financial assets that are exposed to credit risk:

		2016 (\$)
Past due 1-30 days Past due 91-120 days Over 120 but less than 365 days Over 365 days	397,883,957 207,630,119 121,303,293 1,102,846,533	246,291,644 152,117,725 59,410,231 534,879,493
	1,829,663,902	992,699,093

The impairment allowance can be analysed as follows:

	Accounts Receivables 2017	Project Receivable 2017	Total 2017	Total 2016
	(\$)	(\$)	(\$)	(\$)
At beginning of year Additional provision recognized (written off)	341,846,238	145,160,469	487,006,707	427,864,592
recognized (writter on)	(341,846,238)	-	(341,846,238)	59,142,115
		145,160,469	145,160,469	487,006,707

The Group's receivable balances are mainly denominated in the functional currency.

The maximum exposure to credit risk at the reporting date is the carrying value of the receivable balances above.

The impairment of trade receivables was determined by examining the opening balances to see where any movement took place. The Group's main debtor is the Government of the Republic of Trinidad and Tobago (GORTT), hence it is Management's belief that based on historical payment behaviour that all funds are collectible in full.

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#### 3. Financial Risk Management (continued)

#### c) Credit risk (continued)

The Group does not hold any collateral as security for the impaired balances noted above. The Group's receivable balances are mainly denominated in the functional currency. The maximum exposure to credit risk at the reporting date is the carrying value of the receivable balances above and the value of its cash and cash equivalent.

#### d) Capital Risk Management

The objective of the Corporation's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise stakeholders' value.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. Net debt is calculated as total borrowings (current and non-current borrowings) less cash and cash equivalent. Capital includes stated capital, accumulated deficit and contributed capital.

Project development work undertaken by the Corporation is mainly funded by debt financing which significantly contributes to the high gearing ratio.

	31 December		
	2017	2016	
	(\$)	(\$)	
Total borrowings	7,638,825,980	8,208,711,850	
Less: cash and cash equivalent	(144,420,992)	(264,030,108)	
Net debt	7,494,404,988	7,944,681,742	
Stated capital Accumulated deficit Contributed capital	999,602 (603,491,214) _4,204,733,320	999,602 (640,307,736) 3,725,599,965	
Total capital	3,602,241,708	3,086,291,831	
Capital and net debt	11,096,646,696	11,030,973,573	
Gearing ratio	67.54%	72.02%	

#### 4. Critical Accounting Estimates and Judgments:

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results could differ from those estimates and assumptions concerning the future.

#### (a) Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### (i) Revenue recognition

The Group recognises revenue for work performed on behalf of GORTT by reference to recoverable costs incurred during the year plus the project management fees earned for the period which are measured based on surveys of work performed. If there was a 10% change in the amount of work surveyed by the Group compared to management's estimate, the amount of revenue and receivables recognised would change by approximately \$3 million (2016: \$1 million).

#### (ii) Income taxes

Significant estimates are required in determining the Group's provision for income taxes. There are some transactions for which the ultimate tax determination may be uncertain in the ordinary course of business. Management has made estimates of tax deductions based on current information available. If these deductions were to be different from management's estimate, such differences may impact the current and deferred income tax in the period in which such determination is made.

#### (iii) Valuation of properties

Leased properties included in the consolidated financial statements are recognised at revalued amounts at the year end. In applying this method, the Group utilises advice from independent valuators regarding changes in market prices and other external factors which would have an impact on property prices for the current year. If the estimate of fair values were to change by 10%, this would result in a change in leased property value and the capital contribution account of approximately \$739,728,183 (2016: \$640,699,885).

#### 4. Critical Accounting Estimates and Judgments (continued)

#### (b) Critical judgments in applying the Corporation's accounting policies

#### (i) Revenue recognition

The Group activities include project development work carried out on behalf of the GORTT. The projects that are undertaken by the Corporation fall into two categories.

- (a) Projects that the GORTT directs the Corporation to retain in the business in order to generate future revenue.
- (b) Projects that will be transferred to the GORTT upon completion.

The GORTT via a letter from the Ministry of Planning, Housing and the Environment advised the Group of its intention regarding projects that are to be retained and projects that are to be transferred on completion.

Revenue from projects being transferred on completion include amounts for recoverable project costs incurred and the project management fees earned for the period. No revenue is recorded for assets being retained. These projects are capitalised and are included in construction in progress.

The Group has applied its accounting policies to projects included in the consolidated financial statements based on this directive.

If there is a change in the intention of the GORTT, this could materially affect the revenue earned in the consolidated statement of comprehensive income as well as the categorisation of assets on the consolidated balance sheet.

If the projects that the Group is capitalising are required to be transferred to the GORTT on completion, the impact is that the project costs included in construction in progress will have to be reflected in the consolidated statement of comprehensive income and the appropriate project management fees will be recorded on these costs.

#### 4. Critical Accounting Estimates and Judgments (continued)

#### (b) Critical judgments in applying the Group's accounting policies (continued)

#### (ii) Measurement of fair values

The following fair value hierarchy is used to determine the valuation techniques:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are not based on observable market data.

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

#### (iii) Principal and interest payments being made by the GORTT on behalf of the Group

The GORTT has guaranteed certain loans on behalf of the Group and in some instances is meeting the principal and interest payments due on these loans on behalf of the Group. These loans are being utilised by the Group to fund the following projects:

- Projects being retained by the Group
- Projects being transferred to the GORTT on completion.

There is no formal agreement between the GORTT and the Group for the treatment of the loan repayments. However, the practice is as follows:

- (a) Where the principal and interest payments are being made towards loans that are being used to finance projects retained, the principal and interest payments are being treated as capital contributions into the Group by the GORTT (See Note 17).
- (b) Where the principal and interest payments are being made towards loans that are being used to finance projects being transferred on completion, the principal and interest payments are being set off against accounts receivable balances due from the GORTT in relation to these projects.

During the year principal and interest payments by the GORTT applied against receivable balances totalled **\$17,402,301** (2016: **\$18,528,438**).

#### 5. Investment Properties

	31 December		
	2017	2016	
	(\$)	(\$)	
The Group's investment properties include the following:			
Richmond Street	160,000,000	160,000,000	
GP Plaza	3,471,426,475	2,498,935,435	
Scarborough Tobago	102,000,000	102,000,000	
Chancery Lane, San Fernando	1,168,176,751	1,164,307,733	
The GCP Parkade	826,070,082	823,964,178	
Memorial Park	87,000,000	87,000,000	
NAPA South	16,000,000	16,000,000	
Invaders Bay	56,829,247	56,829,247	
13-15 St. Clair Avenue	119,643,586	119,643,586	
Real Springs, Valsayn	13,000,000	13,000,000	
Salvatori Building	23,119,465	4,755,339	
Tower C & D Fit Out	376,385,386	376,385,386	
Ministry of Education Tower	718,905,434	722,482,101	
St. Vincent Place	20,792,214	20,792,214	
Other properties	13,886,554	16,903,628	
POSWDL - Port Authority Lands, Wrightson Road	224,000,000	224,000,000	
	7,397,235,194	6,406,998,847	

The movement in the account balance over the year can be analysed as follows:

	31 De	ecember
Opening net book amount	6,406,998,847	1,203,948,478
Transfers/Additions	990,236,347	5,203,050,369
Clasing not book amount	7 207 225 404	4 404 000 947
Closing net book amount	7,397,235,194	6,406,998,847

Included in Investment Properties are long-term leases for five properties which have lease terms ranging between 99-199 years. These properties have nominal rentals of \$1.00 per annum. The Group has accounted for these leasehold properties at fair value since management is of the opinion that they have the risks and rewards associated with the properties for the current lease term and that the GORTT may renew the leases on the same terms and conditions. These properties are carried in the consolidated financial statements at fair value based on valuations performed by qualified independent valuators. When these properties were recognised as assets in the consolidated financial statements, the corresponding entry was made to a contributed capital account (See **Note 17**).

#### 6. Construction-In-Progress

	31 December	
	2017	2016
	(\$)	(\$)
Various projects	-	240,567,862
Sackville Street Renovations	8,073,587	5,420,850
Chancery Lane Complex	-	-
Ministry of Education Office Tower	-	-
Invaders Bay	-	-
Memorial Park	-	679,961
Board of Inland Revenue	-	895,989,626
Real Springs	183,296,579	183,296,579
San Fernando General Hospital Car Park Extension	500	500
Waterfront Development	86,625	86,625
Strategic Redevelopment POS – Health City	243,016	243,016
Rincon Building Renovations	411,534	188,756
Salvatori Building		18,364,125
	192,111,841	1,344,837,900
The movement in the account balance over the year can be	pe analysed as follows:	
Opening net book amount	1,344,837,901	5,994,177,653
Additions		526,730,917
Transfers	(1,152,726,060)	(5,176,070,670)
Closing net book amount	192,111,841	1,344,837,900

#### 7. Inventory-Land:

This represents the value of 476 acres of land at Las Cuevas Bay Estate. Inventory – land is initially recognized at cost and subsequently recognised at market value. Market value is determined by an independent valuator. The market value is reviewed every three years. To date, the entire parcel of land has not been valued.

#### 8. Property, Plant and Equipment

Cost	Construction In Progress (\$)	Land (\$)	Building (\$)	Furniture, Fittings & Office Equipment (\$)	Computer Software Equipment (\$)	Motor Vehicles (\$)	<u>Total</u> (\$)
Balance, 1 January 2017 Reclassification Write-off foreign	100,146,638 (154,505,103)	7,000,000	2,366,362,318	82,670,641 154,505,103	9,983,637	920,883	2,567,084,117 -
exchange Additions	(2,648,415) 57,006,880	-	- 3,300,917	- 1,918,545	- 400,548	-	(2,648,415) 62,626,890
Balance, 31 December 2017	_	7,000,000	2,369,663,235	239,094,289	10,384,185	920,883	2,627,062,592
Accumulated Depreciation							
Balance, 1 January 2017 Charge for the year	<u>-</u>	-	903,210,363 119,255,771	72,738,737 20,169,764	8,802,488 (1,780,229)	915,483 5,400	985,667,071 137,650,706
Balance, 31 December 2017		_	1,022,466,134	92,908,501	7,022,259	920,883	1,123,317,777
Net Book Value							
Balance, 31 December 2017		7,000,000	1,347,197,101	146,185,788	3,361,926	-	1,503,744,815
Balance, 31 December 2016	100,146,638	7,000,000	1,463,151,955	9,931,904	1,181,149	5,400	1,581,417,046

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#### 8. Property, Plant and Equipment

	Construction In Progress	Land	Building	Furniture, Fittings & Office Equipment	Computer Software Equipment	Motor Vehicles	Total
Cost	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Balance, 1 January 2016 Disposals Additions	- - 100,146,638	7,000,000 - -	2,366,351,510 - 10,808	81,251,510 - 1,419,131	9,162,760 - 820,877	974,361 (53,478) -	2,464,740,141 (53,478) 102,397,454
Delever							
Balance, 31 December 2016	100,146,638	7,000,000	2,366,362,318	82,670,641	9,983,637	920,883	2,567,084,117
Accumulated Depreciation							
Balance, 1 January 2016 Charge for the year	- -	- -	784,742,355 118,468,008	68,997,812 3,740,925	8,142,920 659,568	886,282 29,201	862,769,369 122,897,702
Balance, 31 December 2016	_	-	903,210,363	72,738,737	8,802,488	915,483	985,667,071
Net Book Value							
Balance, 31 December 2016	100,146,638	7,000,000	1,463,151,955	9,931,904	1,181,149	5,400	1,581,417,046
Balance, 31 December 2015	-	7,000,000	1,581,609,155	12,253,698	1,019,840	88,079	1,601,970,772

#### 9. Value Added Tax (VAT) Recoverable:

31 De	31 December		
2017	2016		
(\$)	(\$)		
611,784,351	602,295,203		

The Group is VAT registered and will generate future taxable supplies in the form of lease rentals which will be subject to output VAT, the VAT previously capitalised in development work in progress was reclassified to VAT recoverable. The Group has initiated communication with the VAT authorities to commence the recovery process on this balance.

#### 10. Restricted Cash:

	31 D	ecember
	<u>2017</u> (\$)	2016 (\$)
Restricted Cash	20,153,098	13,402,287

This relates to the hotel operations of the Group and includes the cash account related to the fund for replacement of and additions to fixtures, furniture, furnishings and equipment, and other qualifying expenditures. This restricted cash balance is not available for use in the hotel operations of the Group and has therefore been classified as a non-current asset.

#### 11 Project Receivables:

	31 D	ecember
	2017	2016
_	(\$)	(\$)
Contract works billed to GORTT	507,207,286	423,002,412
Contract works not billed	61,783,210	118,563,651
Facilities work not billed	142,047,315	117,600,426
	711,037,811	659,166,489
Write-back (allowance) for impairment	(145,160,469)	(145,160,469)
-	565,877,342	514,006,020
The Contract works billed to GORTT balance can be analysed as follows:		
(i) Project expenditure on NHA Refurbishment Projects		
(ii) Project expenditure on the Brian Lara Cricket Academy	-	25,777,904
<u>-</u>	507,207,286	397,224,508
<u>-</u>	507,207,286	423,002,412

#### 11. Project Receivables (continued):

- (i) These project costs relate to expenditure incurred on the refurbishment of the National Housing Authority (NHA) apartments on behalf of the GORTT.
- (ii) This relates to costs incurred on the Brian Lara Cricket Academy.

The impairment allowance included above represents the difference between the recoverable amount and the carrying value after discounting the future cash flow.

#### 12. Deferred Taxation:

Deferred income taxes are calculated in full on temporary differences under the liability method using the statutory tax rate of 25%. The movement in the deferred income tax account is as follows:

		(Credit)/Charge to	
	2017	<b>Profit or Loss</b>	2016
	(\$)	(\$)	(\$)
Deferred income tax asset			
- Accumulated tax losses	(4,910,156)	(15,999,674)	(20,909,830)
Deferred in some toy cost	(4,910,156)	(15,999,674)	(20,909,830)
Deferred income tax asset - Accelerated tax depreciation	2,098,621	(821,551)	1,277,070
Net deferred income tax asset	(2,811,535)	(16,821,225)	(19,632,760)
Deferred income tax liability			
- Accumulated tax losses	(185,317,586)	8,675,850	(176,641,731)
Deferred income tax liability	(185,317,586)	8,675,855	(176,641,731)
- Accelerated tax depreciation	288,978,468	(52,287,766)	236,690,702
Net deferred income tax liability	103,660,882	(43,611,911)	60,048,971

#### 13. Accounts Receivable and Prepayments:

	31	December
	2017	2016
	(\$)	(\$)
Amounts due from GORTT for Contract Works	764,252,353	516,499,464
Prepayments and other receivables	743,641,087	738,052,653
Advances to contractors	323,294,890	128,455,232
Inventory – Hotel	3,444,519	1,932,967
Allowance for impairment		(341,846,238)
	1,834,632,849	1,043,094,078
Non-current	1,102,846,533	580,542,603
Current	731,786,316	462,551,475
	1,834,632,849	1,043,094,078

The Group is responsible for executing projects on behalf of the GORTT. The Group's major source of funding for project development work is from debt financing. Some of the Group's debts are guaranteed by the GORTT with repayments being made by the Corporation or in some instances by the GORTT.

- (a) These amounts represent construction contract costs incurred on projects which have been billed to the GORTT and upon which the organisation is awaiting payment.
- (b) These amounts represent payments made to contractors in advance of work being performed under the relevant construction contracts. The Group requires contractors to provide an advance payment bond issued by a reputable bonding agent for an amount equivalent to the amount of the advance being provided.

These amounts are reduced when advance payments are offset against progress billings from the contractor for construction work performed.

The impairment provision included above represents the account balances which have not shown any movement in over twelve months.

#### 14. Cash and Cash Equivalent:

	31	December
	2017	2016
	(\$)	(\$)
Short-term investments		
Bank accounts	30,583,852	241,291,509
Deposit accounts	179,327,102	326,092,912
Petty cash	28,000	22,739
	209,938,954	567,407,160
The following cash balances reported by Hyatt are also included in the Group's cash and cash equivalent:		
House Bank	334,000	334,000
Demand Deposits	36,264,606	64,780,053
	36,598,606	65,114,053

#### 15. Subsidiary Companies:

	31 Dec % of Equity	
	2017	2016
	(\$)	(\$)
(i) Rincon Development Limited	100	100
(ii) Port of Spain Waterfront Development Limited	100	100
(iii) Oropune Development Limited	100	100
(iv) San Fernando Development Limited	100	100

- (i) Rincon Development Limited was incorporated on 12 October 1999 with its principal activity being the development and sale of property.
- (ii) Port of Spain Waterfront Development Limited was incorporated on 12 October 1998 with its principal activity being the development of the Port of Spain Waterfront.
- (iii) Oropune Development Limited began its operations on 13 January 1995 with its principal activity being the development of a property into a housing development. This company is in liquidation.
- (iv) San Fernando Development Limited was incorporated on 7 September 1998 with its principal activity being the development of the city of San Fernando. This company is currently dormant.
- (v) International Waterfront Resources Limited was incorporated on 18 April 2007 with its principal activity being the management and operation of the Hyatt Regency Hotel.

#### 16. Stated Capital:

	31	December
	2017	2016
A de la la	(\$)	(\$)
Authorised 1,000,000 ordinary shares of no par value		
Issued and fully paid		
999,602 ordinary shares of no par value	999,602	999,602
17. Contributed Capital:		
Leasehold properties  Loan and interest payments made by the GORTT on	585,207,941	585,207,941
behalf of the Group	3,619,525,379	3,140,392,024
	4,204,733,320	3,725,599,965
Movement in loan repayments guaranteed by the GORTT		
Balance at beginning of year Add loan payments made by the GORTT	3,140,392,024	2,352,643,076
for the year	479,133,355	787,748,948
Balance at end of year 3,619,525,379 3,140,392,024	3,619,525,379	3,140,392,024

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## Notes to the Consolidated Financial Statements December 31, 2017

#### 18. Borrowings:

	31	December
	2017	2016
	(\$)	(\$)
Maturity of Borrowing:		
Not later than one year	802,901,355	696,343,522
More than one year	6,835,924,625	7,512,368,328
	7,638,825,980	8,208,711,850
(a) RBTT Trust Limited - Fixed-rate bonds	8,000,000	24,000,000
(b) ANSA 233.1M	198,213,185	221,532,383
(c) Citibank USD	238,173,760	297,158,400
(d) First Citizens Bank Limited - TTD facility	108,759,075	131,529,667
(e) The Home Mortgage Bank	5,611,140	8,774,871
(f) First Citizens Bank - USD facility	48,671,026	58,656,185
(g) First Caribbean International Bank Limited	237,212,500	303,912,000
(h) First Caribben Bank Limited BLCA \$497M Loan	128,963,475	185,778,602
(i) The Home Mortgage Bank \$108M OPM	59,658,430	65,798,861
(j) First Citizens Bank Limited	230,100,000	230,100,000
(k) CBTT \$214.7 M Bond	213,000,000	213,000,000
(l) ANSA 223.1M	123,942,778	148,731,333
(m) ANSA 399M	199,509,500	249,386,875
(n) First Caribbean International Bank Limited (180M)	180,300,000	180,300,000
(o) Republic Bank Limited Long-Term Bonds	2,891,718,832	3,087,901,924
(p) RBC Royal Bank	439,556,211	512,815,580
(q) First Caribbean International Bank Limited	496,000,000	496,000,000
(r) Republic Bank Limited	212,943,750	227,140,000
(s) ANSA Merchant Bank Medium-Term Facility	90,000,000	90,000,000
(t) First Citizens Bank – USD \$36.5M	241,833,150	-
(u) Barclays US \$375M	1,286,659,168	1,476,195,169
	7,638,825,980	8,208,711,850

# 18. Borrowings (continued)

	Loan Facility	Financial	Original Facility Amount	Interest Rate	Tenure	Security of the Facility includes the following:	Repayment Terms	Purpose
(a)	Fixed Rate Bonds 2006-2018	RBTT Trust Limited	TT\$192,000,000	%4	12 years	Guaranteed by the GORTT	24 equal semi- annual installments of principal and Interest commencing July 18, 2006	To refinance previous bond to cover start-up costs for the Interchange project and the Housing Programme
(q)	ANSA \$233.19M	ANSA Merchant Bank Limited	TT\$233,191,981.93	5.05%	10 years	Guaranteed by the GORTT	Semi-annual installments December/ June	To finance the initial works on CCH, Penal Hospital and MNS
(0)	Interim Facility	Citibank N.A.	TT\$563,340,800	5.63%	10 years	Guaranteed by the GORTT	Semi-annually, commencing six (6) months from date of close	To facilitate the construction of Ministry of Education
(d)	Commercial Paper	First Citizens Bank Limited	TT\$374,000,000	7.67%	13 years	Guaranteed by the GORTT	By bullet payment at maturity	Commercial Paper
(e)	Mortgage	Home Mortgage Bank	\$33,900,000	8.75%	10 years	Mortgage of land and buildings and assignment of sub-lease rentals	To finance the purchase of the Head Office building in Sackville Street, Port of Spain	

18. Borrowings (continued)

	Loan Facility	Financial	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms
(+)	Commercial Paper	First Citizens Bank Limited	TT\$93,375,655	5.46%	13 years	Guaranteed by the GORTT	To finance various projects.
(b)	Long-Term Bridge Loan	First Caribbean International and Financial Corporation	ТТ\$641,230,000	6.06%	10 years	Guaranteed by the GORTT	To finance the fit out of the Port of Spain Waterfront
(H)	Syndicated Loan	First Citizens Bank Limited	TT\$497,342,684	6.35%	10 years	Guaranteed by the GORTT	Semi-annual payments of principal and interest commencing six (6) months after first drawdown
(!)	Mortgage	Home Mortgage Bank	TT\$108,000,000	7.00%	15 years	Mortgage over Property 13-15 St Clair Avenue	Amortized monthly starting one month after disbursement
()	Medium Term Loan: TTD 230.1M	First Citizens Bank Limited	ТТ\$230,100,000	4.30%	5 years	Guaranteed by the GORTT	Semi-annually commencing six (6) months from date of disbursement with Principal payable at maturity
( <del>K</del> )	Fixed Rate Bond 2012-2020	Central Bank of Trinidad & Tobago	TT\$213,000,000	3.35%	18 Years	Guaranteed by GORTT	36 equal semi-annual installments commencing April 30, 2013
0	Medium-Term Facility	ANSA Merchant Bank	TT\$233,097,000	1.95%	8 Years	Guaranteed by GORTT	Semi-annual installments commencing April/Oct

# 18. Borrowings (continued)

	Loan Facility	Financial Institution	Original Facility Amount	Interest Rate	Tenure	Security of the Facility include the following:	Repayment Terms
Medium Facility	Medium-Term Facility	ANSA Merchant Bank	ТТ\$399,019,000	1.95%	8 Years	Guaranteed by GORTT	Semi-annual installments commencing May/Nov
Shor	Short-Term Facility	First Caribbean International and Financial Corporation	ТТ\$180,300,000	1.50%	1 Year	Guaranteed by GORTT	Full Payment at Maturity
Fixe	Fixed Rate Bond	Republic Bank Ltd	TT\$3,457,773,340	4.75%	15 Years	Guaranteed by GORTT	Semi-annual installments May/November
Long	Long-Term Facility	RBC	TT\$512,815,580	3.70%	7 Years	Guaranteed by GORTT	Semi-annual installments January/July
Shor	Short-Term Facility	First Caribbean International and Financial Corporation	ТТ\$496,000,000	1.20%	2 Years	Guaranteed by GORTT	Semi Annual Interest payments with Principal repayment at Maturity
Shor	Short Term Facility	Republic (FINCOR)	TT\$227,100,000	0.55%	1 Year	Guaranteed by GORTT	Semi Annual Interest payments with Principal repayment at Maturity
Medium Facility	Medium-Term Facility	ANSA Merchant Bank	11\$90,000,000	3.30%	5 Years	Guaranteed by GORTT	Semi Annual Interest payments with Principal repayment at Maturity
Shor	Short-Term Facility	First Citizens Bank Limited	US\$ 41,125,650	3.01%	6 months	Guaranteed by the GORTT	Quarterly interest payments and principal paid at maturity
Fixe	Fixed Rate Notes	US Private Placement (Wells Fargo Bank)	ТТ\$2,372,303,000	6.09%	15 years	Land and Buildings thereon and assignment of sublease rentals	To finance construction and fit-out costs of the Port of Spain International Waterfront Project and repayment of the interim facility.

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## Notes to the Consolidated Financial Statements December 31, 2017

#### 18. Borrowings (continued):

The carrying amounts of the Group's borrowings are denominated in the following currencies:

	31	December
	2017	2016
	(\$)	(\$)
TT Dollar	5,586,276,377	6,072,790,096
US Dollar	2,052,549,603	2,135,921,754
	7,638,825,980	8,208,711,850

#### 19. Deferred Liability:

In accordance with Cabinet Minute No. 399 of 4 April 2001, the subsidiary company, Oropune, was required to acknowledge its indebtedness equivalent to the cost of construction of the houses incurred by the Ministry of Housing Settlement estimated at **\$10.35 million** as a condition of vesting of the property to the Oropune.

The Minute also stated that an arrangement should be made for the replacement of the loan. As at the year end, the Ministry of Finance has not yet communicated the terms and conditions of settlement.

#### 20. Tax Liability:

The movement on the tax liability is as follows:

	31 December	
	2017	2016 (\$)
	(\$)	
At beginning of year	26,833,083	28,338,405
Charge for the year	(26,833,083)	(1,505,322)
At end of year		26,833,083

Notes to the Consolidated Financial Statements

#### 21. Deferred Revenue:

	31 December	
	2017	2016
	(\$)	(\$)
Deferred revenue	2,689,601	10,546,819

Deferred revenue arises from works still to be certified for which funds have been received.

#### 22. Accounts Payable and Accruals:

31 December	
2017	2016
(\$)	(\$)
30,621	482,032,878
5,263	176,096,843
3,845	156,907,939
26,628	49,782,379
1,238	123,467,252
7,595	988,287,291
	26,628 11,238

#### 23. Reserve Development Fund:

Other Development Projects	46,481,191	40,942,096

These balances represent the unused portion of funds received by the Group from the GORTT for the development of specific projects, which have been completed or suspended.

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## Notes to the Consolidated Financial Statements December 31, 2017

#### 24. Deposit on Account:

2017	2016
(\$)	(\$)
1,410,641	1,316,353

These represent monies from our subsidiaries Rincon and Oropune. Rincon's **\$929,581** represents deposits from their clients as consideration for the purchase of the land at Rincon. This amount is held on account until the finalisation and issue of the deeds. Oropune's portion of **\$386,502** represents deposits for the housing project where the sale have not yet been finalised.

#### 25. Investment Securities:

	(\$)	(\$)
Investment securities designated at fair value through profit or loss	62,084,400	71,059,008

2017

This represents an investment with the Clico Investment Fund (CIF). The loss on the investment securities at fair value recognised through profit or loss amounted to **\$3,528,608** for the year ending 31 December 2017.

Short-Term Investment **205,446,000 205,446,000** 

The short-term investment represents a six-month fixed deposit, which is invested at a rate of 1.50%. It also includes the current portion of the zero coupon bond to be received within the next twelve months.

#### 26. Hotel Operations:

	2017	2016
	(\$)	(\$)
Hyatt Regency Fees	237,148,666	240,049,238

This consists of booking rates, income from meals, etc. charged in relation to the operations of the Hyatt Regency Hotel Trinidad Limited.

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## Notes to the Consolidated Financial Statements December 31, 2017

27. Rental Income:	31 December	
	2017	2016
	(\$)	(\$)
Rental Income	279,016,882	280,062,451
28. Other Income:		
Other Carpark revenue Management fees	11,956,778 18,068,248 2,025,036	3,568,911 18,251,268 4,033,795
	32,050,062	25,853,974
29. Other Expenses:		
Employee benefit (Note 30) Depreciation and amortisation Office expenses Rent and utilities Advertising Other expenses	61,561,425 137,650,705 29,515,170 9,077,773 1,812,418 347,620,038	44,944,695 122,897,701 29,297,574 6,877,905 2,251,504 (3,691,309)
	587,237,529	202,578,070
30. Employee Benefit Expense:		
Wages and salaries National Insurance cost	58,904,602 2,656,823	43,108,807 1,835,888
	61,561,425	44,944,695
Number of employees at year-end 803 (2016: 721)		
31. Finance Income/Government Grants:		
Government grants to cover interest expenses Interest income	307,430,944 8,239,034	95,912,904 3,628,009
	315,669,978	99,540,913

32. Finance Costs:	31	December
	2017	2016
	(\$)	(\$)
Interest expense on GORTT borrowings	307,429,059	95,911,622
Interest expense on bank borrowings	88,732,371	99,143,185
Foreign exchange loss on bank borrowings	7,316,089	101,427,806
Bank charges	1,022,151	83,480
	404,499,670	296,566,093
33. Taxation:		
Deferred tax	60,439,395	(4,442,569)
Green Fund Levy	815,253	827,173
Business Levy	3,470,329	3,459,590
	64,724,977	(155,806)
Profit/(loss ) before taxation	101,541,499	(219,268,488)
Tax deductible at 25%	25,385,436	-
Expense (deductible) non-deductible for tax purposes	(25,382,436)	-
Deferred tax	60,439,395	(4,442,569)
Green Fund Levy	815,253	827,173
Business Levy	3,470,329	3,459,590
Understatement of corporation tax	64,724,977	(155,806)

#### 34. Related Party Balances:

(a) Key management compensation

Directors' fee	531,484	487,006
Senior Management remuneration	5,679,088	5,319,951

The Group is controlled by the GORTT, which owns 100% of the Corporation's shares.

#### 34 Related Party Balances (continued):

#### (b) GORTT

The GORTT in its capacity as the sole shareholder of the Corporation has leased properties to the Corporation and is financing certain projects which the Corporation is retaining through the repayment of certain Government Guaranteed Loans on behalf of the Corporation. The balances included in the separate financial statements in relation to these transactions are as follows:

At this time, the GORTT has not indicated any repayment terms on the amounts due from GORTT.

	31 December	
	2017	2016
	(\$)	(\$)
Investment properties	7,397,235,194	6,406,998,847
Contributed capital	4,204,733,230	3,725,599,965
Contract works billed to the GORTT	764,252,353	516,499,464
Allowance for impairment	145,160,569	341,846,238
Impairment expense	-	59,142,115
Amounts due from GORTT	507,207,286	423,002,412
Reserve development fund	46,481,191	40,942,096
Development work in progress expenditure not yet billed to GORTT		
	203,830,525	236,164,077

#### (c) Other Transactions with the GORTT

In addition to the balances in (b) above, the Group in the ordinary course of its business carries out project development work solely for the GORTT and state agencies.

Transactions and balances between the Group and these related parties are as follows:

	31 December	
	2017 (\$)	2016 (\$)
Project management fees	30,905,396	19,962,881
Contract revenue	497,949,417	557,225,977
Contract costs incurred	497,949,417	557,225,977

#### 35. Financial Instruments by Category:

#### (i) Receivables

, necestables	Comming	Fair
	Carrying Value	Value
	2017	2017
	(\$)	(\$)
Receivables for contract work due from GORTT	507,207,286	464,464,904
Contractor work billed to the GORTT	764,252,353	699,848,770
Advances to contractors	323,294,890	296,050,814
Other receivables excluding prepayments	742,116,659	679,578,452
	2,336,871,188	2,139,942,940
	Carrying Value	Fair Value
	2016	2016
	(\$)	(\$)
Receivables for contract work due from GORTT	423,002,412	370,675,577
Contractor work billed to the GORTT	516,499,464	452,606,726
Advances to contractors	128,455,232	112,564,884
Other receivables excluding prepayments	683,632,759	599,065,065
	1,751,589,867	1,534,912,252
i) Financial liabilities carried at amortised cost	31 D	ecember

#### (ii)

	3 i December		
	2017	2016	
	(\$)	(\$)	
Borrowings	7,638,825,980	8,208,711,850	
Accounts payable and accruals	1,261,447,595	988,287,291	
Reserve development fund	46,481,191	40,942,096	
	8,946,754,766	9,237,941,237	

#### 36. Capital and Lease Commitments:

As at 31 December 2017, capital commitments amounting to approximately \$567M (2016: \$833M) existed.

#### 37. Contingent Liabilities:

The Corporation is a party to various legal actions, the final outcome of which is uncertain. Based on matters which have concluded during this audit, the following should be noted:

- a) Sunway was awarded a settlement of TT\$6,000,000, for breach of contract for the schematic design and fit-out of the Ministry of Legal Affairs, this was paid out in June 2018.
- b) Sherma Ramoutar Boodhoo filed a claim of wrongful dismissal in the amount of \$771,427.000 plus exemplary damages in 2016. The matter will be heard on April 16 and 18, 2018. A date for decision will then be given by the Court. Counsel for UDeCOTT filed submissions on October 31, 2019. Awaiting date for judgment.
- c) Notice of Violation served by the Environmental Management Authority to UDeCOTT on April 4 2018 for breach of the Noise Pollution Control Rules 2001, for an event held at the Brian Lara Cricket Academy on December 8, 2017. Matter resolved by Consent Agreement executed by the EMA with costs payable in the sum of \$2,530.23 and damages in the sum of \$5,666.66.
- d) Notice of Violation served by the Environmental Management Authority to UDeCOTT on April 4, 2018 for breach of the Noise Pollution Control Rules 2001, for an event held at the Brian Lara Cricket Academy on December 26, 2017. Matter resolved by Consent Agreement executed by the EMA with costs payable in the sum of **\$1,688.11** and damages in the sum of **\$4,500.00**

#### 38. Subsequent Events:

The following events were noted subsequent to the year-end:

- a) The Corporation has entered into several contracts amounting to approximately **\$569 million** in the normal course of business.
- b) Communications Workers' Union Kenneth Crichlow issued a pre-action protocol letter seeking damages for breach of contract due to dismissal. This matter is currently before the industrial court. Applicant has since died. Email sent to Senior Counsel on February 11, 2021 requesting the next steps. Senior Counsel has advised that he will liaise with the Industrial Court on same and advise.
- c) Sunway issued a pre-action protocol letter with respect of claim for damages for breach of contract for the schematic Design and Fit out of the Ministry of Legal Affairs office tower for TT\$55,006,143. This matter was last heard on April 4, 2017 in the High Court. It has been sent to a Judicial Settlement conference set for September 26, 2017. UDeCOTT submitted a counter offer of **TT\$6,000,000**. The consent order was signed on April 23 2018 by the Court. The full payment made on June 20, 2018.
- d) Dipcon Engineering filed claim against the Corporation relating to the Oropune Housing Project for outstanding amounts. The judgment is to be delivered in October 2017. Judgment given on March 22, 2019 in favour of UDeCOTT for the Claimant to pay costs of **\$151,176.00**. A stay of execution of 42 days was granted which expired on the May 3, 2019. The Claimant paid the sum of **\$151,176.00** in or about December 2019.
- e) Spancrete Ltd filed a claim for **\$7,000,000.00** on April 5 2017. Pursuant to Judgment on December 17 2019, the Claimant paid UDeCOTT's costs in the matter on September 30, 2020 in the sum of **\$274,758.40.** Order entered on January 8, 2021 without hearing, for preparation and filing of Notes of Evidence from transcripts of trial and for Record of Appeal.
- f) PRD Security filed a claim against Safety Security, UDeCOTT was named as joined Garnishee as we are named debtor to Safety Security. The matter was heard on February 22, 2019. Costs awarded to UDeCOTT assessed at \$4,500.00. The first payment of \$312,500.00 made March 14, 2019. The last payment was made June 14, 2019. A cheque in the sum of \$188,291.70 prepared in Claimant's name for collection. Matter now deemed complete.
- g) Keisha Scrubb, Carol Hosein, Judy Gomez and Fulami Collingwood filed a claim for injunctive relief, trespass and nuisance as well as interest, costs and any other costs the Court may deem just and expedient. Trial scheduled for October 26, 27 and 28, 2022.
- h) B Ramsamooj filed a claim of wrongful dismissal. The Court ordered payment of the damages to the Worker in the following tranches:
  - i) The sum of **\$302,000.00** on or before August 30, 2022
  - ii) The sum of **\$302,000.00** on or before September 30, 2022

The first tranche was paid by UDeCOTT on August 29, 2022.

- i) ANSA McAL Enterprises Limited filed a claim for wrongful termination of contract in the amount of **TT\$14,118,236.23.** The claimant is also seeking potential claims against the defendant. The Appeal Management Conference adjourned to November 3, 2022 to seek to settle the final account.
- j) Adanna Francois filed a claim for damages in the amount of **TT\$ 32,681.50** for personal injuries and consequential losses and damages against The Attorney General of Trinidad & Tobago & UDeCOTT. An amended claim and Statement of Case was filed on July 11, 2022. As a result, the Case Management Conference was rescheduled from July 7, 2022 to March 24, 2023.

#### 38. Subsequent Events (continued):

- k) D Geawan filed a claim of negligence, breach of statutory duty under OSHA. Case Management Conference scheduled for October 26, 2021.
- I) D Geawan filed a claim of breach of statutory duty under OSHA claimed by worker. Hearing set for February 25, 2022.
- m) D Geawan filed a claim of unlawful dismissal in the amount of **TT\$350,000**. Matter adjourned to October 6, 2022.
- n) K. Frection-Thomas filed a claim of breach of statutory duty under OSHA claimed by worker. Hearing set for March 10, 2022.
- o) Mouche Ali filed a claim on August 21, 2019 of unlawful dismissal in the amount of **TT\$2,398,960.00.** Matter is ongoing.
- p) Adam's Project Management & Construction Ltd filed a claim for monies owing for works done on the Black Rock Fire Station in the amount of **TT \$2,535,983.89** plus legal fees.
- q) Adam's Project Management & Construction Ltd filed a claim for monies owing for works done on the Mayaro Fire Station in the amount of **TT\$1,108,897.35** plus legal fees.
- r) Jamila Prescod-Grant filed a claim for compensation in the amount of **TT\$6,000** for repair of the vehicle damaged at the Hyatt Car Park. Letter issued to the Claimant's Attorney on July 13, 2022 requesting extension of time to respond.
- s) Rozana Gaffoor-Ali filed a claim of trespass on lands earmarked for the construction of the Indian Trail Community Centre. The claimant sent correspondence on September 6, 2019 requesting **\$10M** for the sale of land and **\$2.5M** in damages for trespass. UDeCOTT offered claimant the sum of **\$1.5M** being the value of the property as determined by a valuation conducted by Linden Scott & Associates in November 2018, in full and final settlement of this matter. Matter is still ongoing.
- t) Although the COVID-19 pandemic has developed rapidly in 2020 with a significant number of cases internationally, measures taken by our governments to contain the virus while having a positive impact on the spread of COVID-19, have affected economic activity. They have taken a number of measures to monitor and mitigate the effects of COVID-19, such as safety and health measures for our people (such as social distancing and working from home). Two main revenue streams have been impacted, namely, the car parking operations which would have seen a reduction in revenue during the official work from home period and the hotel operations which would have been impacted by the closing of the borders. To date, the GORTT has continued to assign projects to UDeCOTT under the project management fee revenue stream. At this moment, management is of the belief that the entity's ability to continue as a going concern is not affected.

Stricter cash flow management has been implemented at the hotel to ensure its survival during this period. Due to the nature of UDeCOTT's core business, liquidity is not negatively impacted.

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## Notes to the Consolidated Financial Statements December 31, 2017

#### 39. Segment Information

	December 2017		
	Hotel		
	Construction	Operation	Total
	(\$)	(\$)	(\$)
Revenue	358,167,973	237,148,666	595,316,639
Operating (loss) profit	121,627,690	68,743,501	190,371,191
Assets	12,582,987,202	92,541,118	12,675,528,320
Liabilities	9,039,760,682	33,525,930	9,073,286,612
	December 2016 Hotel		
	Construction	Operation	Total
	(\$)	(\$)	(\$)
Revenue	346,888,355	240,049,238	586,937,593
Operating profit	-85,301,911	63,058,603	-22,243,308
Assets	12,335,739,795	103,564,455	12,439,304,250
Liabilities	9,311,426,612	41,585,807	9,353,012,419