



udecott

Urban Development Corporation of
Trinidad and Tobago Limited

PROJECT HIGHLIGHTS

2015-2019

*Over 7,000 jobs created to build
UDECOTT projects for this period.*

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HISTORY & COMPANY OVERVIEW

The Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) was created in 1994 as a special purpose company with responsibility for managing projects and facilities in the urban spaces of Trinidad and Tobago. It is a company that is wholly owned by the Government of the Republic of Trinidad and Tobago. UDeCOTT's primary objective is to deliver projects that meet our clients' objectives using the highest quality project management and development services. Its critical focus over the last three years has been on development of social infrastructure projects in Trinidad and Tobago, which fall within the following portfolios:

- Health
- Industrial
- Ports and Infrastructure
- Community Development, Culture and Arts
- National Security
- Accommodation
- Sports and Recreation

Within the broader context, however, UDeCOTT is responsible for developing the urban renewal of the capital city, Port of Spain and the city of San Fernando. Finally, UDeCOTT has been tasked with developing 13 major urban centres as identified in the National Development Strategy 2016-2030.

The urban centre of the 21st century is a community in which the critical needs of the people including interests and culture. History and education, entertainment and government are met and balanced with commercial activity. The realization of this vision will contribute to the creation of a rich urban environment comprising well-designed and managed public spaces, the preservation of historic sites, medium and large scale commercial and residential needs and the development of small business.

UDeCOTT has a reporting relationship to The Office of the Prime Minister and is responsible to the Corporation Sole – the Minister of Finance.

In October 2015, a new Board of Directors accepted the charge to ensure that UDeCOTT heightens its contribution in creating an urban landscape for the enrichment and enjoyment of all citizens of and visitors to Trinidad and Tobago. As the Organisation moves forward in an era marked by changing economic times and the need for long term and sustainable planning and development, the Board approved a Strategic Plan for the period 2016 to 2020.

KEY FOCUS AREAS

We will achieve our vision and live our mission by focusing on three strategic themes or key results areas:

Key Focus Area 1:

OPERATIONAL EXCELLENCE

The overall goal of Operational Excellence is to improve UDeCOTT's capability to better utilise its resources and deliver services to its customers in the most cost-effective manner possible, while still ensuring the high quality of services and support.



Key Focus Area 2:

BUSINESS EXPANSION

The overall goal of Business Expansion is to increase the level of business in traditional areas and expand the areas of UDeCOTT's business operations into new areas of growth.

UDeCOTT will significantly expand its business by addressing two main objectives:

- Introduce new areas of focus/Increase new revenue streams
- Improve business development mechanism

Key Focus Area 3:

DRIVING FORCE OF DEVELOPMENT

The overall goal of this strategic area is to drive sustained urban development across Trinidad and Tobago through proactive planning and the development of sustained financing resources.

UDeCOTT will significantly improve Urban Development by addressing four main objectives:

UDeCOTT has implemented a series of mechanisms to ensure regular ongoing assessment, monitoring and evaluation of the progress of the Plan.

HEALTH PORTFOLIO



Render Image: **Port-of-Spain Hospital Central Block**

Completion 4th Quarter 2019

ARIMA HOSPITAL

The New Arima Hospital is situated on five hectares of land in the heart of Arima at the intersection of Queen Mary Avenue and the Eastern Main Road, opposite to the Arima Velodrome Stadium. The facility will be the primary inpatient health care facility in the Borough of Arima servicing not only Arima but all its environs including D'Abadie, La Horquetta, Malabar and Arouca.

Its 150 beds will be dedicated to a wide range of medical services including Radiology, Physiotherapy, Psychiatry, Orthopaedics/ Burns, Optical, ENT, Obstetrics & Gynaecology and Surgery. The facility will also offer ambulatory care, accident and emergency, pharmacy/ dispensary, laboratory/blood bank and mortuary services.



COMPLETION 1ST QUARTER 2020

POINT FORTIN HOSPITAL

- This 175,000 square feet hospital comprises of 3 storeys and 100-beds and is located at the Corner of Techier and the Point Fortin Main Road.
- The Hospital includes all major Medical Equipment, FF&E, Security System, Data and Wireless networking.
- A Central Energy Plant, a Waste Water Treatment Plant' External works including Parking Spaces, Roads, and Landscaping within project boundaries.
- The facility will offer services in the areas of General Medicine, General Surgery, Burns Unit, Psychiatry, Pediatric/Adolescence, High Dependency and Accident and Emergency.





PORT-OF-SPAIN HOSPITAL CENTRAL BLOCK

The new 720 bed campus will be designed to be a self-contained, modern medical teaching facility, equipped with advanced medical technology, and will be designed and outfitted to the most current UK NHS Standards Hospital Building Notes (HBN) and associated Health Technical Memoranda (HTM).

UDeCOTT has commenced the conceptual phase for the Phase 1 of the redevelopment program. The first phase of the redevelopment will consist of the construction of a seven storey inpatient block which will incorporate 330 bed wards, accident and emergency department, ICU, CCU, HDU and associated back of house departments.

SANGRE GRANDE HOSPITAL

The Sangre Grande Hospital will have a capacity of 106 inpatient beds; 24 in the Medical Ward, 24 in the Surgical Ward, 24 in the Trauma & Orthopaedic Ward, 24 in the General Ward, 4 High Dependency Care and 6 in the Intensive Care Unit.

The Sangre Grande Hospital will provide the following healthcare services:

- General X-Ray
- Endoscopy
- General Ultrasound
- Inpatient Pharmacy
- Magnetic Resonance Imaging
- Maintenance and Housekeeping
- Kitchen
- Laboratory Services
- CT Scan
- Physiotherapy
- Laundry
- Central Sterile Supplies Department (CSSD)
- Clinical Engineering Facility





DIEGO MARTIN HEALTH CENTRE

NATIONAL SECURITY



Shirvan Road Police Station, Tobago
COMPLETED MAY 2019

COMPLETED NOVEMBER 2016

ST. JOSEPH POLICE STATION



The security of the citizens of Trinidad and Tobago is an integral feature of the Government's development strategy. The Trinidad and Tobago Police Services (TTPS) is central to ensuring that the national community can conduct its day-to-day activities without fear of criminal elements. In order for the TTPS to function effectively it is being equipped with the relevant resources. UDeCOTT's role is to ensure that the building facilities provided are designed not only to meet fundamental operational needs but take into consideration the new direction of modern policing.

New Police Stations have been built and are being built at 17 strategic locations including Arima, Piarco, Maloney, Cumuto, Brasso, La Brea, Oropouche, Moruga, Shirvan Road Tobago, Roxborough, Manzanilla, Matura, Matelot, St. Joseph, Maracas St. Joseph, Besson Street and St. Clair.

Each station will comprise basic spaces that are common to all TTPS stations and include public reception space, private statement rooms, fingerprinting room and offices. Selected stations will feature elements that reflect an improved approach to offender management such as additional juvenile holding rooms, to ensure that young offenders are kept separate from 10 adult offenders/suspects. Cells and Processing Areas for offenders will be accessed via separate, secured vehicle areas and standard sally ports. Some TTPS stations will be equipped with an ID parade and the viewing room to facilitate confidentiality when victims are required to identify offenders.

Some police stations will also be outfitted with in-house lecture rooms, a library and gymnasium, together with facilities such as appropriate dormitories for male and female officers, kitchen, laundry room, prayer room and a private office for counselling. These facilities will support efforts to ensure that police officers are not only well trained but also physically and mentally prepared to interact with members of the public.

COMPLETED DECEMBER 2016

BESSON STREET POLICE STATION



Nationwide, community policing initiatives will be facilitated with the inclusion of a large community meeting room where residents can meet to voice their opinions and collectively seek accountability. Additionally, stations are designed to facilitate accessibility to differently abled residents and visitors. The needs of victims have been taken into account, and police stations have been designed to also have secured Victim Recovery Rooms. Traffic offices will also be provided.

MARACAS, ST. JOSEPH POLICE STATION

COMPLETED JUNE 2017



COMPLETED NOVEMBER 2019



ROXBOROUGH POLICE STATION

ACCOMMODATION

Ministry of Education Tower, Port-of-Spain

COMPLETED MAY 2017

THE GOVERNMENT PLAZA

Address: Lower Richmond Street and Wrightson Road, Port-of-Spain

Client: Ministry of Finance, Customs and Excise Division, Ministry of the Attorney General and Legal Affairs, Ministry of National Security, Immigration Division, Ministry of Finance, Board and Inland Revenue Division

The Government Plaza (GP) is an open plan design envisioned to facilitate pedestrian access to four major Ministries with an adjacent multi-storey Car Park Facility referred to as the Government Plaza Parkade. The Plaza grants the public unimpeded access to the several Government Ministries.

Located on Richmond Street and Wrightson Road, the GP has changed the skyline of Port of Spain and also features aesthetically pleasing landscaping.

It is easily accessible by both public and private transportation and within walking distance from several other Government Ministries and businesses. Four Government Ministries, with offices that had formerly been scattered across the capital city, reside at that single location, streamlining the process of conducting business.

The GP buildings house key agencies and offices in the Government's financial and legal branches including the Board of Inland Revenue, Customs and Excise Division of the Ministry of Finance, Ministry of National Security Immigration Division Building, Ministry of the Attorney General and Legal Affairs Tower.

The GP provides superior office accommodation to boost the morale of employees and adequate parking to reduce hassle and save valuable time and it also improves the visual appeal of downtown Port of Spain with an attractive public plaza.



RESTAURANT



AUDITORIUM



COURTYARD





COMPLETED JUNE 2018

CARENAGE FISHING FACILITY

This facility includes:

- Fishing Facilities and an Administrative Building
- Cold Storage and Chillers
- Warehouse
- Recreational Facilities
- Boat Repair Facility
- Vehicular Parking
- Individual Boat Locker Rooms
- Net Repair Area

COMPLETED FEBRUARY 2018

CARENAGE HOMEWORK CENTRE

Facilities at the Carenage Home Work Centre include:

- The Main Building houses a resource library on the ground floor and a study hall/multimedia room on the first floor.
- The 'Back House' houses a Children's Reading and Learning Centre, while the building along the Northern boundary wall facilitates services such as Male/ Female Washrooms, Staff/Administrative Office and General Storage. The structure behind the "Back House" serves as General Storage.
- The site is landscaped with tropical trees and plants to make a peaceful environment for outdoor reading and socialization.



COMPLETED JUNE 2016

MINISTRY OF EDUCATION TOWER

The construction of the Ministry of Education Tower is a reinforcement of UDeCOTT's commitment to ensuring that the people of Trinidad and Tobago live and work under the best possible conditions. The tower was designed specifically for the varied needs of the public and will provide a central location to access the services of our nation's Ministry of Education.

The building is strategically located in the vicinity of the Twin Towers, International Waterfront Centre, Industrial Court, Parkade and Government Campus Plaza. The state-of-the-art glass and steel structure will provide staff and members of the public with a modern, user-friendly facility.

The two buildings on-site include a 16-storey office tower and five-storey secondary building. The combination of glass and steel in this modern architectural structure will allow an immense amount of natural light to flow into the tower, resulting in a seamless transition between the building and the changing skyline of the nation's capital. While the base building works have already been completed on the building, the second phase of the works (i.e. the outfitting) will ensure the public and the staff of the Ministry of Education are provided with quality, contemporary office accommodation, conference and meeting rooms, large, open work spaces and technologically advanced infrastructure which will support the modern telecommunication systems that are demanded by both present and future students of Trinidad and Tobago.





THE SAN FERNANDO WATERFRONT REDEVELOPMENT PROJECT

The San Fernando Waterfront has the potential to be the commercial core of the City with increased opportunities for income generating activities, as well as improved living conditions for people in the South.

The San Fernando Waterfront presents a potential landscape of high amenities and functional value, due to its picturesque shoreline and proximity to the Southern Central Business District (CBD).

As the Government of the Republic of Trinidad and Tobago continues to strive for sustainable development, improvement in service delivery, whilst providing a high quality of life for all citizens in Trinidad and Tobago, the advancement of the economic and commercial growth of the City of San Fernando was placed as a priority.

Cabinet mandated that the Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) be the overall implementation agency and developer of the Master Plan for the San Fernando Waterfront Redevelopment Project. The San Fernando Redevelopment Project is one of the largest regeneration projects in Trinidad and Tobago to date, with the aim of enhancing the economic, social and cultural vitality of the City of San Fernando and its environs.

This Master Plan has inculcated opportunities for international and local tourism, expansion of the business sector, improved transportation facilities, development of leisure facilities, increased family oriented spaces and activities, as well as preservation of historical assets.

This Redevelopment Project is being implemented in three phases and will offer opportunities for public/private partnerships and investment. Works have commenced in Phase 1.

PHASE 1

- Reclamation of 3.8 Hectares
- Relocation of PTSC's Maintenance Facilities
- Lady Hailes Road Upgrade and Boardwalk
- Upgrade/Restoration of the Plaza San Carlos Historical District
- San Fernando Public Car Park Development
- Lady Hailes Mixed Use Development
- Hatters Beach Fishing Facility Construction
- Coastal Wall Development

While Phases 2 and 3 are some ways off in terms of implementation, these modules will also include opportunities for public/private partnerships and investment.

PHASE 2

- Transit Hub
- Car Park for Transit Hub/Water Taxi
- Development of Kings Wharf Central
- Improved Fishing Facilities at Kings Wharf North

PHASE 3

- Development of a New Water Taxi Terminal
- Development of an Administrative Tower
- Development of the Harbour
- Development of a Hotel near the Harbour





RESTORATIONS



Red House, Port-of-Spain

COMPLETED MAY 2017

STOLLMEYER'S CASTLE

Stollmeyer's Castle is a key feature of Port of Spain's architectural legacy. Its unique design, unrivalled in all of Trinidad and Tobago, is a source of tremendous pride to observant nationals and a centre piece of historical tourism in the capital city. UDeCOTT was entrusted with the restorative and refurbishment works and ensuring compatibility and adherence to historical restoration designs and technical specifications of approved and acceptable standards and quality so that future generations of nationals have the opportunity to experience the standing history that is Stollmeyer's Castle.



MILLE FLEURS

Mille Fleurs was built in 1904 by George Brown of the Trinidad Trading Company as a gift to Dr. Enrique Prada who would serve as the Mayor of Port of Spain from 1914 to 1917. Named among Trinidad's "Magnificent Seven" buildings and recognised by the public as national heritage site, the restoration project has the potential to significantly enhance the morale of the national community.

The project will include the restoration and transformation of the building from a private residence to a public museum.





RED HOUSE

Red House Restorations Works to be completed 4th Quarter 2019

The Red House, built in 1844, is located in Port of Spain, bounded on the north by Knox Street, on the south by Hart Street, on the east by Abercromby Street and on the west by St. Vincent Street. It is the seat of Parliament and an iconic building for Trinidad and Tobago. The current structure was built after the original government administration building was destroyed by fire in 1903. The new building was intended to house the Legislative Chamber and the Offices of the Governor, the Attorney General, the Colonial Treasurer, and the Law Courts. The design was revised by public draughtsman Daniel Hahn and it was he who added the high central cupola popularly known as the Rotunda, the ornate stucco ceilings in the southern and northern chambers, and the fortifications around the roof.

The Government of Trinidad and Tobago decided to restore the Red House and establish a distinct Parliamentary district for the permanent occupation of the Parliament. The district will include a Parliamentary Complex for Administrative and Ancillary Services building that will be located to the north of the Red House. These works allowed for the removal of Parliamentary administrative offices from the Red House Parliamentary campus, which provides additional space and also includes a modernised Parliament Library.

PRESIDENTS HOUSE

**President's House
Restorations Works to be
completed 4th Quarter 2019**



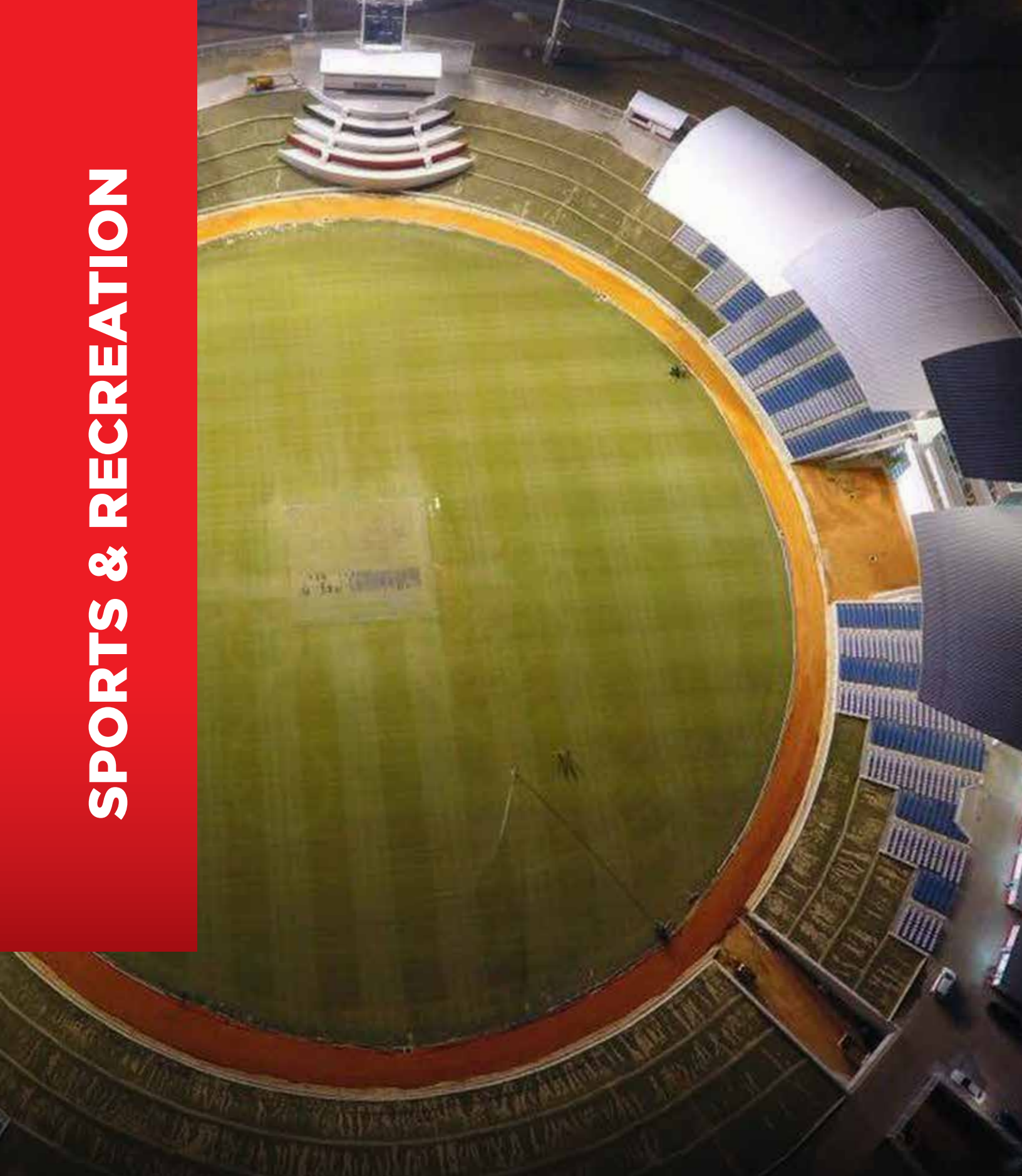


COMPLETED

WHITEHALL

Whitehall holds an integral place in the historical record of Trinidad and Tobago, having been central to several key events including the country's role in the World War II. UDeCOTT was mandated to do further restoration works and outfitting upgrades on Whitehall and the Mews buildings located at the rear of the property including construction and outfitting of a reception and service building and resident staff facility, internal building works, external works, specialty works such as architectural refurbishment, roofing works and landscaping.

SPORTS & RECREATION



Brian Lara Cricket Academy, Toruba

COMPLETED MAY 2017

BRIAN LARA CRICKET ACADEMY

The Brian Lara Cricket Academy provides the necessary foundation for young players to reach the highest level of the sport. Envisioned to be the focal point for the development of future world-class cricketers, the Brian Lara Cricket Academy offers students, coaches and fans a platform for viewing matches and a training facility that will define the cultivation of future cricket giants. Just north of the city of San Fernando, the Brian Lara Cricket Academy is the first state-of-the-art cricket training facility constructed by the Government of Trinidad and Tobago.

Cricket enthusiasts have been thrilled with approximately 100,000 sq. ft. that includes a stadium with a 18,000 person seating capacity, club seating, lounges and executive boxes as well as exhibition space. The equally impressive field comprises a quick drain professional grade cricket pitch and a 70-metre radius playing field encompassing six pitches on the main playing field. The Academy also offers athletes 12 outdoor practice pitches, official and team locker rooms, gymnasium and operational equipment and score board.

UDeCOTT's construction of the Brian Lara Cricket academy has also boosted the national interest in the game of cricket by providing a world class location for cricket matches and gives aspiring players the advantage of a state-of-the-art training facility.

Features of the Brian Lara Cricket Academy

The Brian Lara Cricket Academy (BLCA) is a state-of-the-art competition venue and training facility for the development of world-class cricketers. The North Tower houses the Writing Press, Broadcast and Operations Floors. The Main Level contains facilities for concessions; rental spaces for the sale of refreshments and novelties, and washrooms. The South Stand is comprised of the Club Level which houses a restaurant space, lounge area and 3 conference rooms; while the Suite Level has 18 individual suites which are to be furnished by the end users.





COMPLETED JUNE 2019

LAVENTILLE SWIMMING POOL

The new swimming facility is expected to provide new recreational opportunities to the community and also foster increased community participation and interaction among both children and adults.

This facility includes:

- Main Competition/Training Sided Pool
- 60 Spectator and Swimmer Stands
- Pool Deck
- Administrative and Change Building (i.e. site office with security booth, washroom and change facilities.)
- Facilities for the disabled
- External Showers
- Storage for Swim Aides and other items
- A Pump Room
- Parking (approx. 8 Cars)



COMPLETED MARCH 2019

DIEGO MARTIN SPORTING COMPLEX

The Diego Martin Sporting Complex was designed and constructed consistent with international standards for multi-purpose, multi-sport facilities for use by communities, individuals, clubs and associations for the conduct of training and organization of recreational activities and sport events. The completed facility has been designed and Implemented in a manner that will readily accommodate revenue generating initiatives consistent with those envisaged by the MSYA for such a facility. It Meets security and functional standards, exhibits modern architectural characteristics, and provides for meaningful participation by a wide cross section of stakeholders. It also Represent value for money in terms of initial and lifecycle cost, being fit for purpose, durable, easily maintainable, and incorporate energy efficient solutions.

MORUGA MULTIPURPOSE SPORTING COMPLEX

The sporting complex includes the construction of a Pavilion with a seating capacity of 1,000 persons and elevators for the physically challenged. This would also include draining upgrade works, road paving, fence and main gate, standby generator, field and pitch construction, installation of field lights, external parking and associated works.



MAHAICA SPORTS COMPLEX

The Mahaica Seating has a capacity of approx. 1,795 persons; change/locker rooms, public washrooms and service areas on the ground floor with additional public washrooms, services room, administration rooms and eight (8) concession booths on the mezzanine level. The second floor/lower tier level seating area includes a media centre, VIP lounge, washrooms and a kitchen.



THE RE-DEVELOPMENT SKINNER PARK SPORTING FACILITY

The Re-Development of Skinner Park will be executed in two (2) Phases.

- **Phase 1:** Demolition, Design and Construction of 6000 seating capacity stands, refurbishment of the field and cycling track.
- **Phase 2:** Design of Underground Parking at the Second Class grounds and redevelopment of the Basketball courts and Tennis courts.



Skinner Park Sod Turning





MARACAS BEACH FACILITY

UDeCOTT, with its excellent track record when it comes to delivering service solutions to the public sector, has been associated with the successful management of myriad projects in Health, Culture, Housing, Sport, National Security, and Education sectors. Our extensive experience in delivering facilities services and providing strategic solutions include operational assessments and design, system and process implementation and supplier and performance management.

Given that UDeCOTT proposes the best mechanism for Facility and Administrative Management of the Maracas Beach Facility, on December 24th 2018, through a Cabinet decision, a contract was awarded to UDeCOTT whereby we subsume all responsibility of the Ministry of Tourism as it relates to service providers presently under contract and for the provision of services to be contracted. Herein all contracts will be with UDeCOTT, who will manage same then subsequently render all bills to the Ministry of Tourism on a monthly basis. As such the Ministry of Tourism now has both a Memorandum of Understanding (MOU) and a Facilities Management Agreement (FMA) with UDeCOTT whom the Ministry will hold to account.

It was agreed that UDeCOTT will deliver a comprehensive plan and system for best in class facilities management encapsulating and integrating people, place and natural processes of the Maracas Beach environment. In addition to this, we will identify and mitigate risks related to facility operations, supply chains, unauthorised commercial activity and business process in order to create an environment which not only strongly supports but furthers the primary objectives of the Ministry of Tourism

INDUSTRY



MORUGA AGRO-PROCESSING AND LIGHT INDUSTRIAL PARK

COMMUNITY CENTRES



CHICKLAND COMMUNITY CENTRE



COMPLETED OCTOBER 2019

MT. HOPE/MT. LAMBERT COMMUNITY CENTRE



COMPLETED MAY 2017

ACKBAR TRACE COMMUNITY CENTRE



COMPLETED AUGUST 2017

LA PASTORA COMMUNITY CENTRE



COMPLETED JUNE 2019

BLANCHISSEUSE COMMUNITY CENTRE



COMPLETED AUGUST 2017

PLEASANTVILLE COMMUNITY CENTRE



COMPLETED FEBRUARY 2018

SAN FERNANDO NORTH COMMUNITY CENTRE



COMPLETED JUNE 2019

LAS LOMAS #2 COMMUNITY CENTRE



COMPLETED NOVEMBER 2019

DEIGO MARTIN SOUTH COMMUNITY CENTRE



INDIAN TRAIL COMMUNITY CENTRE



ARIMA COMMUNITY CENTRE



LA LUNE COMMUNITY CENTRE



(REFURBISHMENT)

NEW VILLAGE COMMUNITY CENTRE



BON AIR COMMUNITY CENTRE



DIEGO MARTIN CENTRAL COMMUNITY CENTRE



(REFURBISHMENT)

MAITAGUAL COMMUNITY CENTRE



QUARRY ROAD COMMUNITY CENTRE



QUARRY VILLAGE COMMUNITY CENTRE



CANTARO COMMUNITY CENTRE



TARODALE COMMUNITY CENTRE



TAROUBA COMMUNITY CENTRE



TECHIER COMMUNITY CENTRE



BAGATELLE COMMUNITY CENTRE



TOBAGO



Roxborough Administrative Complex, Tobago

COMPLETED APRIL 11TH 2019

ROXBOROUGH ADMINISTRATIVE COMPLEX



COMPLETED DECEMBER 31ST, 2019

DWIGHT YORKE STADIUM



COMPLETED OCTOBER 28TH 2019

PRIME MINISTER RESIDENCE



COMPLETED AUGUST 30TH 2018

PRIMARY SCHOOL EXPANSION PROJECTS

HOPE PRIMARY SCHOOL



WHIM PRIMARY SCHOOL

PATIENCE HILL PRIMARY SCH



SIGNAL HILL PRIMARY SCH

ROXBOROUGH FIRE STATION



IMAGE RENDER



IMAGE RENDER

ROXBOROUGH HOSPITAL

CALDER HALL ADMINISTRATIVE COMPLEX



MORIAH HEALTH CENTRE

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